



To: All Members of the Authority



The Protocol and Procedure for visitors attending meetings of Merseyside Fire and Rescue Authority can be found by clicking [here](#) or on the Authority's website: <http://www.merseyfire.gov.uk> - About Us > Fire Authority.

Clerk to the Authority

Tel: 0151 296 4000
Extn: 4113 Kelly Kellaway

Your ref:

Our ref HP/NP

Date: 3 June 2020

Dear Sir/Madam,

You are invited to attend a meeting of the **AUTHORITY** to be held at **1.00 pm** on **THURSDAY, 11TH JUNE, 2020**, which will be held remotely, via Zoom.

To view the proceedings of this meeting, please click on the link below:

<https://youtu.be/xk4zimB3rvU>

Yours faithfully,

A handwritten signature in black ink that reads 'K. Kellaway PP.'.

Clerk to the Authority

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MERSEYSIDE FIRE AND RESCUE AUTHORITY

AUTHORITY

11 JUNE 2020

AGENDA

1. Preliminary Matters

The Authority is requested to consider the identification of:

- a) declarations of interest by individual Members in relation to any item of business on the Agenda
- b) any additional items of business which the Chair has determined should be considered as matters of urgency; and
- c) items of business which may require the exclusion of the press and public during consideration thereof because of the possibility of the disclosure of exempt information.

2. Minutes of the Previous Meeting (Pages 7 - 24)

The Minutes of the previous meeting of the Authority, held on 21st May 2020, are submitted for approval as a correct record and for signature by the Chair.

3. Election of Chair

To elect a Chair of the Authority for 2020/21.

4. Election of Vice-Chair

To elect Vice Chairs of the Authority for 2020/21.

5. Membership of the Authority 2020/21 (Pages 25 - 28)

To consider Report CFO/030/20 of the Acting Monitoring Officer, concerning the changes to the membership of the Authority for 2020/21.

6. Structure of the Authority 2020/21 (Pages 29 - 38)

To consider Report CFO/031/20 of the Acting Monitoring Officer:

- (a) informing Members of:-
 - (i) the minimum legal structure of the Authority
 - (ii) the existing decision making structure of the Authority; and
 - (iii) optional variations to the existing structure
- (b) requesting that the Authority determines an appropriate decision

making structure for 2020/21; and

- (c) requesting that arrangements are made for the appointment of Committees, the nomination of Chairs, the determination of the powers and duties of Committees, the appointment of Members to Committees; and Special Responsibility Roles.

7. **Merseyside Fire & Rescue Authority's Constitution 2020/21** (Pages 39 - 266)

To consider Report CFO/032/20 of the Acting Monitoring Officer, concerning the draft amended Constitution for Merseyside Fire and Rescue Authority (the Authority) for 2020/21.

8. **Authority Meeting Dates for 2020-21 & 2021-22** (Pages 267 - 274)

To consider Report CFO/033/20 of the Acting Monitoring Officer, concerning the draft dates for Authority Committee meetings and events for 2020/21 and the draft provisional dates for 2021/22.

9. **Members Allowance Payments 2019/20** (Pages 275 - 280)

To consider Report CFO/029/20 of the Acting Monitoring Officer, concerning payments made to Members in the form of allowances, during the financial year 2019/20.

10. **Scheme of Members Allowances 2020/21** (Pages 281 - 300)

To consider Report CFO/034/20 of the Acting Monitoring Officer, concerning the current Scheme of Members' Allowances; and recommendations on any changes the Authority wishes to make to the Scheme.

11. **Questions on Discharge of Functions** (Pages 301 - 302)

To consider Report CFO/035/20 of the Acting Monitoring Officer, concerning Member nominees from each of the five constituent District Councils as the Members responsible for answering questions in their Council on the discharge of the functions of the Authority.

12. **Appointment of Members to Outside Bodies** (Pages 303 - 306)

To consider Report CFO/036/20 of the Acting Monitoring Officer, concerning the outside organisations to which it is currently affiliated; and to request where appropriate, confirmation of continuing affiliation for 2020/21 and the appointment of representatives to those organisations.

13. **Approved Conference and Outside Meetings** (Pages 307 - 310)

To consider Report CFO/037/20 of the Acting Monitoring Officer,

concerning approval for attendance at conferences and outside meetings by representatives of Merseyside Fire & Rescue Authority, to be determined by the Chair of the Authority.

14. Meetings with National Politicians at Party Political Conferences

(Pages 311 - 312)

To consider Report CFO/038/20 of the Acting Monitoring Officer, concerning the attendance of Members at meetings held at the location of party political conferences, in order to make Authority related representations in line with the Members Scheme of Allowances.

15. SERVICE DELIVERY PLAN 2019/20 END OF YEAR REPORT (Pages 313 - 390)

To consider Report CFO/039/20 of the Chief Fire Officer, concerning the scrutinising of performance against the objectives and the performance targets/outcomes as set out in the Service Delivery Plan 2019/20 for the period December 2019 to March 2020.

If any Members have queries, comments or require additional information relating to any item on the agenda please contact Committee Services and we will endeavour to provide the information you require for the meeting. Of course this does not affect the right of any Member to raise questions in the meeting itself but it may assist Members in their consideration of an item if additional information is available.

Refreshments

Any Members attending on Authority business straight from work or for long periods of time, and require a sandwich, please contact Democratic Services, prior to your arrival, for arrangements to be made.

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MERSEYSIDE FIRE AND RESCUE AUTHORITY

21 MAY 2020

MINUTES

Present: Cllr Leslie T. Byrom CBE (Chair) Councillors
Lynne Thompson, Janet Grace, Brian Kenny, Lesley Rennie,
James Roberts, Jean Stapleton, Paul Tweed,
Andrew Makinson, Steff O'Keeffe, Lisa Preston, Del Arnall,
Barrington, Bruce Berry, Anthony Boyle, Angela Coleman,
Doreen Knight, Linda Maloney and Emily Spurrell

Also Present:

Apologies of absence were received from:

10. Chair's Announcements:

At the start of the meeting, the Chair of the Authority thanked everyone for attending and welcomed any members of the press or public who were observing the proceedings.

The Chair of the Authority asked all present to join him in a few minutes of reflection for those who have tragically lost their lives; and those working on the front line in essential public services, for putting the safety of the public first, taking daily risks and continuing to support our communities.

He placed on record his thanks on behalf of the Authority, to all MFRA staff working through this crisis, at the centre of the National effort, continuing to make the Authority proud and keeping the communities of Merseyside safe.

The Chair of the Authority commented that the danger of fire is ever present, as demonstrated by the major fire in St. Helens the previous day; and is no respecter of the other pressures on MFRA at this current time.

The Chair of the Authority then introduced the meeting and provided all present with an overview of how this remote meeting would work and some housekeeping.

A roll call was then taken of all Members present, to confirm that they could hear and be heard; and that they could see and be seen.

1. Preliminary Matters

The Authority considered the identification of any declarations of interest, matters of urgency or items that would require the exclusion of the press and public due to the disclosure of exempt information.

Resolved that:

- a) no declarations of interest were made by individual Members in relation to any item of business on the Agenda
- b) no additional items of business were determined by the Chair to be considered as matters of urgency; and
- c) no items of business required the exclusion of the press and public during consideration thereof because of the possibility of the disclosure of exempt information.

2. Minutes of the Previous Meeting

The Minutes of the previous meeting of the authority, held on 27th February 2020 were approved as a correct record and for signature by the Chair.

3. Amendments to Standing Orders - Remote Meetings

Members considered Report CFO/022/20 of the Acting Monitoring Officer, concerning proposed Amendments to Standing Orders attached as Appendix A, which have been drafted in response to *The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020*, which provide for remote meetings of local authorities.

Members were provided with an overview of the report, which highlighted the introduction of the new Regulations which came into force on 4th April 2020, enabling local authorities to hold meetings remotely. Members were advised that the Regulations apply to any meetings held before 7th May 2021; and are applicable to Merseyside Fire & Rescue Authority.

Members were informed that this means that Members are not required to be in the same physical location; and will be determined as being in attendance at a meeting held remotely, in a virtual location, so long as, as a minimum, they can hear and can be heard.

Members were advised that the Regulations provide flexibility for the Authority regarding altering the frequency of meetings, or moving and cancelling meetings without the requirement for further notice, which may also have an impact for the AGM, which may be held at a later date, or rolled over to next year.

Members were informed that the Regulations automatically override any existing procedures or Standing Orders within the Constitution. However, it is considered good practice, for Standing Orders to be amended to reflect the impact of the new Regulations, with the amended Standing Orders attached at Appendix A.

It was highlighted to Members that the amended Standing Orders reference were meetings can be held, including remotely, how meetings remain quorate, how voting will be conducted, as well as dealing with declarations of interest; and how the public can attend and participate.

The Chair of the Authority commented that the 11th June 2020, was being held as a potential date for an AGM; and that dependent on decisions within the District Councils, there may be consultation with the political groups as to whether an AGM would be required, or whether the status quo would be maintained, with appointments being rolled over into 2020/21.

Members Resolved that:

- (a) The implications of *The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020*, be noted.
- (b) The Amendments to Standing Orders and Procedure Rules contained within Appendix A, be approved.

4. Local Government Association Subscription 2020/21

Members considered Report CFO/021/20 of the Acting Monitoring Officer, concerning Merseyside Fire & Rescue Authority's continued membership of the Local Government Association (LGA) for 2020/21.

The Chair of the Authority advised that Officers had circulated information to Members previously, regarding this, however the decision needs to be captured formally, hence this report.

Members were provided with an overview of the report, which confirmed that the Authority has been a long standing member of the LGA. Members were advised that correspondence had been received requesting continuation of membership for 2020/21, with a 2.5% loyalty discount applied and a further 2.5% discount offered for authorities opting to pay via direct debit, with a deadline of 24th April 2020. Members were advised that this is why the decision was made by the Chair of the Authority to continue with subscription, under the provision of Standing Orders within the Constitution. Members were made aware of the proposals, with a deadline provided for making any objections, with none being received.

The Letter at Appendix A, from the Chief Executive of the LGA to the Chief Fire Officer, was highlighted to Members, which details some of the substantial work that has already taken place to assist Fire and Rescue Services, as part of their subscription.

Comments were made by Members regarding excellent training events and the Equality and Diversity National Group through the LGA, which Members are keen to continue their involvement with, as the group are undertaking some fantastic work which MFRA will benefit from.

The Chair of the Authority stated that MFRA's subscription to the LGA used to be the same as for every other Council, which was around £60k, but it has now

been reduced significantly for FRA's. He commented that there is still the Fire Commission and Fire Services Management Committee, and a lot of work has been undertaken through the LGA in relation to Grenfell and high rise buildings. He also made reference to all the support that they offer to Officers, including the NJC; and advised that this work is all funded by the subscription.

The Chair of the Authority advised that it had been suggested and agreed that the Authority's membership of the LGA and other outside bodies, be referred to the Scrutiny Committee for consideration.

Members Resolved that:

- a. The Authority's continued membership of the LGA, for 2020/21, be noted;
- b. The 2.5% loyalty discount is applied to all Fire and Rescue Authorities not on notice, be noted;
- c. The decision for the Authority to be signed up to the LGA's direct debit payment scheme for 2020/21, in order to receive an additional 2.5% discount, be noted.
- d. The content of the report, be noted.

5. Service Delivery Plan 2020/21

Members considered Report CFO/015/20 of the Chief Fire Officer, concerning approval of the Service Delivery Plan 2020/21, including Station Plans.

Members were provided with an overview of the report, which highlighted that the Service Delivery Plan includes references to the IRMP action plan, Functional Plan, Station Plans, Equality Objectives and Performance Indicators.

Members were informed that this report utilises estimates in relation to year end performance against the benchmark performance indicators.

Members attention was drawn to the Station Plans, contained within the Service Delivery Plan, with it highlighted that this year is the first year that each station has been provided with a Community Impact fund of £1000, generated through the external utilisation of our stations by private partners; and some corporate sponsorship. Members were informed that the purpose of this fund is to enable staff to utilise it to assist in the delivery of their Station Plans, to better assist the communities they serve. However, it was noted that this has been restricted somewhat at present, due to Covid -19.

Members were advised that performance to date is very strong; and on target to achieve the targets set in all but a few areas.

Members were informed that it is looking likely that MFRA will miss the target set in relation to the number of RTC's and the number of fatalities on the road. Members were advised that MFRA's focus has been particularly on young drivers, between the ages of 16 to 25, where some of MFRA's educational material has been really focused. However, the missing of the target relates to all RTC's and fatalities on the road, which means that some of the impact is within MFRA's gift to influence; and some of it less so. As such, Members were advised that for next year, they are likely to be asked to consider changed targets that will reflect the work which is being undertaken in that area.

Members were advised that another area where the target is likely to be missed, is in relation to sickness absence, which self-evidently includes data in relation to Covid-19. However, Members were reassured that based on most recent figures, it is likely that the target will only just be missed; and without the issues related to Covid-19, it is likely that the target would have been achieved.

Members were advised that the report also details the IRMP actions and Equality and Diversity Objectives and action taken; and concludes with the Service Delivery Plan and Station Plans, which are bespoke to each individual Station area, focusing on specific risks and vulnerabilities.

The Chair of the Authority commented on the quality of the documents and expressed thanks on behalf of the Authority, to everyone involved in the delivery of the plans.

Questions were raised by Members regarding the IRMP and whether anything had changed within the IRMP as a result of Covid-19 response, in particular around the tri-partite agreement and added work streams; and whether the usual negotiation processes had been followed.

Members were advised that nothing had changed with regards to the IRMP. They were informed that at this moment in time, there were 12 additional activities being delivered across the UK, at different stages and at different levels, with potentially an additional couple of activities to be included over the next few days. Members were advised that those activities include things such as firefighters delivering food parcels and dropping off prescriptions. They were also informed that some of MFRA's volunteers, which include prevention staff and other support staff who have made themselves available, have been delivering face fit testing for NWAS, so they can wear the correct fitting PPE. Members were advised that this has been expanded across the rest of the region.

A further question was raised around whether recruitment and other planned activity around station builds, was continuing in the current situation. Members were assured that such activity is contained within the IRMP; and was continuing. Members were advised that with regards to the recruitment strategy, it has been planned to recruit 60 individuals per year over the next 3 to 5 years. It was confirmed that this recruitment is continuing, albeit with social distancing measures in places, which can prove a bit difficult in regards to some stages of the recruitment process. However, Members were advised that should

recruitment not continue, this would likely create more issues further down the line.

In relation to the build programme, Members were informed that the one outstanding build, being St. Helens, had been delayed slightly due to Covid-19 and the difficulties of having individuals on site. However, it was anticipated that the build at St. Helens would be concluded in the latter part of this year.

A question was raised around the Community Impact Fund introduced; and whether staff and officers were encouraged to consult and work with local Councillors and community groups to ensure that the funds were targeted most effectively. Members were advised that this is exactly what the fund is for; and that staff on stations are encouraged to engage with the community, in regards to meeting what are potentially challenges within that community, in terms of specific vulnerabilities and risks. Members were advised that staff are encouraged to engage partners in that process, which is a fundamental driver in the provision of the fund.

With regards to Performance Indicators, a question was raised by Members around how targets are set, as some targets are set higher than what has previously been achieved. Members were advised that the targets are set going back over the previous 5 years, to track performance. This process means that should, for example, there have been a particularly wet summer period, there could be a particularly low figure at a particular point, when the previous 4 summer periods had not been so wet and therefore had higher figures. Therefore, the target needs to be smart, striving to improve year on year, whilst being cognisant of particular spikes in performance. Members were advised that work has been conducted around this, which can be circulated, which will inform Members how targets are reached in the first place.

A further question was raised by Members regarding the possibility of providing performance comparisons with other similar FRS's, albeit Members appreciate that Merseyside has some unique challenges, as will other FRS's. Members were advised that MFRA do benchmark against other FRS's; and it was suggested that through the Scrutiny Committee, Members could look in detail at how we as a Metropolitan FRS, compare with other Metropolitan FRS's, as a similar group; and also, how is that reflective of the challenges that MFRS faces, in relation to other services. For example, high levels of deprivation, result in a higher level of incidents, including ASB fires and accidental dwelling fires.

A further question was raised around the measures of lockdown and if there had been an increase in accidental dwelling fires observed as a result of people spending more time at home. Members were advised that it is possibly a little too early to tell. They were informed that information is being drawn in nationally at this moment in time, with the CFO being directly involved in this work, to try to determine if lockdown has had an adverse effect on people's fire safety, however there is still some work to be done. Members were advised that as numbers are small, it is difficult to determine if fire deaths are the result of lockdown. However, they were informed that there had been 3 fire deaths between the 1st of April up to present; compared with previous years were there have been 4 deaths for the whole year. Therefore, to have 3 deaths within such

a short period of time, does give some cause for concern; and the situation is being monitored against the implications of lockdown. Members were informed that the same is not being observed around the rest of the UK, hence there is some trepidation in linking the two things at present. However, when you look at the number of accidental dwelling fires, the numbers are fairly consistent with last year's figures, which is probably a better indicator as to whether lockdown is having an adverse effect.

The Chair of the Authority suggested that it would be useful to have an event later in the year, to receive further information from Officers; and to consider any lessons learnt.

A question was raised regarding the number of emergency calls received, which has seen quite a dramatic reduction; and whether this was part of a long-term trend. It was commented that on the face of the figures, it suggested that this was a positive, however it could be that people are becoming less inclined to call.

Members were informed that the reduction in emergency calls is likely to be two fold. They were advised that lockdown, may have been a contributor in terms of reducing the number of incidents, as people's activity has been restricted. However, they were informed that the reduction is mainly due to a concerted effort to prevent incidents occurring in the first place. Members were informed that there has only been a slight increase in the number of automatic fire alarms during the period of lockdown, with the vast majority of incident types reducing. The figures showing the reduction in the number of deliberate secondary fires over recent years, was highlighted to Members, which is the direct result of work undertaken around preventing those fires occurring. Members were also advised that 2018/19 was when we had particularly hot weather, therefore we are comparing a hot, difficult year, with one in which we performed better.

A further question was raised around mental health, in particular related to the current pandemic. It was commented that there are a lot of people now working from home, who are isolated, with the added anxiety of productivity whilst working from home; and Members requested some additional information in terms of what the Authority are doing with regards to supporting staff with their mental health; and how we can improve our support to those individuals during this time. Members also asked if there was information available regarding how many people are accessing external support at this time.

Members were informed that MFRA are excellent at supporting the mental wellbeing of its staff. They were advised that there are a number of staff who are self-isolating given that they fall into the at risk categories, however line managers have been maintaining regular contact with those individuals. Members were advised that even when considering our normal provision for staff, there is significant support in place, which does extend to employee assistance outside of the service, where individuals and their families, can access support and advice, if it is affecting their ability to come in to work, or their wellbeing. They were informed that this does extend to counselling; and that there is also an in-house provision, within the Occupational Health Team.

Members were also advised that the HMICFRS Inspection for MFRS in relation to where it was felt we were outstanding, was focused around the wellbeing of our staff.

It was highlighted to Members that there have been a number of staff who had unfortunately lost loved ones over the past few weeks; and the Chief Fire Officer has spoken to those individuals personally, demonstrating that we have an organisation and individuals within it, working at every level, who care passionately about its people; and has the most robust welfare arrangements in place of any FRS.

Members were informed that Officers are always keen to learn and improve in this area, therefore if anyone has any thoughts or ideas as to how we can do that, Officers are more than happy to explore those suggestions.

A follow up comment was made by Members, that we are in uncharted waters at the moment and although it was accepted that our current provision is fantastic, they just wanted to be assured that there isn't more that could be done to support our staff, as they are aware of an increase in individuals accessing emergency mental health assistance during this pandemic. Therefore, they would like to look at how many staff are accessing the support available; and commented that they were happy to be involved in this work as much as possible.

Members were informed that their input would be welcomed in this regard. They were also advised that a survey had been issued to staff recently, which asked questions around support; and if there was anything else that could be done to assist them, which may be useful information for any next steps. They were also advised that information could be provided with regards to the number of people accessing the employee assistance provision, which again, can be used to inform any next steps.

The Chair of the Authority commented that discussions have taken place around more agile working and working in a different way, rather than individuals simply working from home and being isolated. He also commented that some time ago, the Authority made a commitment to give the mental wellbeing of its staff, very high priority; and in discussions with the FBU at a national level, it is recognised that there are few organisations doing as much as we are in this area.

Members commented positively around the social media messages being put out by MFRA, which have been fantastic; and felt that other organisations could learn a lot from us in this regard.

Members Resolved that:

The attached Service Delivery Plan (Appendix 1) and Station Plans (Appendix 2) for 2020/21, be approved for publication on the Authority's website (in a designed format).

6. CORPORATE RISK REGISTER 2019-20 OCT TO MAR UPDATE

Members considered Report CFO/019/20 of the Chief Fire Officer, concerning the current risks contained within the Corporate Risk Register, the status of the risks and associated control measures, including any updates for the period October to March 2020.

Members were provided with an overview of the report, which highlighted a number of key points.

They were informed that the previous risk which referenced the build of the new station at Saughall Massie, has now been removed as that build is now complete and the Station is operational. Members were advised that the new station has been well received by not only operational staff based at the station, but also by the community of Saughall Massie.

Members were advised that a new risk has been added around the potential implications of the McCloud pension's judgement, which may result in a financial risk to the Authority.

Members were also advised that there are a number of risks identified more broadly, which have been updated and refreshed with specific reference to Covid-19.

A question was raised by Members regarding the only risk contained within the register, which has remained red following mitigation, which is around the impact of Brexit on the procurement of supplies; and whether any information could be provided around the national discussion and whether any assurances had been provided by Government around the provision of supplies once we do leave the EU.

Members were advised that it is an ongoing challenge. They were advised that over the last 12 weeks, during the Covid-19 pandemic, we have been required to secure a significant amount of PPE, not only for Merseyside, but for the rest of the UK FRS. Members were advised that that demand has actually changed over the last few weeks, as some of the PPE obtained has not been utilised, but some of the tasks that FRS's have been undertaking, have required us to look at PPE a little differently.

Members were informed that MFRA have been working significantly with Kent FRS and the Procurement Hub, which have opened up additional supply chains. The Chief Fire Officer assured Members that he was confident that MFRA would continue to be able to secure all of the kit, equipment and PPE in regards to additional supply chains and working collaboratively as a sector, albeit there are still likely to be challenges around the implications of Brexit.

Members were advised that what those challenges may be, are not known at this time, however Members were reassured that the positive relationship developed with Kent and the Procurement Hub recently, will continue to be developed post Covid-19, to ensure that it is embedded across our work and practice; and we remain as resilient as possible.

A question was raised regarding the risk of training falling behind schedule; and how much more likely was this to happen in the current situation, should restrictions remain in place for a significant period of time. Members were advised that in the same vein that MFRA have chosen to continue with recruitment, albeit in a slightly different manner, but with the quality of input maintained, training has continued, with a focus on risk critical training. Members were advised that any training deemed as beneficial, rather than risk critical, has been postponed for the time being. They were also informed that greater use of technology, to deliver some training and input, has also been utilised more effectively.

Members were advised that a strategic decision was taken early on that the skills and competencies of firefighters should continue to be maintained, as it would be detrimental for the organisation, should a firefighter be injured as a result of competencies not being maintained.

Members Resolved that:

The updated Corporate Risk Register for 2019/20 which incorporates the current status of those risks to March 2020, be approved.

7. HMICFRS Self-Assessment 2020

Members considered Report CFO/014/20 of the Chief Fire Officer, concerning the content of the completed HMICFRS inspection self-assessment template for Merseyside Fire and Rescue Service (appendix 1).

Members were provided with an overview of the report, and it was highlighted that the self-assessment was completed earlier in the year as a pre-cursor to the intended inspection, prior to the cessation of the inspection programme due to Covid-19.

Members were informed that MFRA are yet to receive an indication as to if and when the inspections programme will recommence.

Members were advised of the intention to re-submit a revised self-assessment, which will include some additional information reflecting the past number of weeks.

Members were also informed that it has been indicated that future inspections may be thematic; and may focus on business continuity arrangements put in place by services, in response to Covid-19. Members were advised that if this was to be the case, MFRA is likely to be in a strong position, however it would result in a revised self-assessment being required.

The Chair of the Authority commented on the information contained within the self-assessment document, which clearly shows how MFRA has developed and moved forward since the last inspection, which is very positive.

Members Resolved that:

1. The 2020 HMICFRS inspection self-assessment prepared by the Chief Fire Officer and submitted to HMICFRS as part of round two of the inspection process, be noted.
2. It also be noted that the self-assessment was produced and submitted earlier in the year as a precursor to the Inspection of the Service and before the cessation of the Inspection process due to COVID19.

8. HR Policies

Members considered Report CFO/016/20 of the Chief Fire Officer, concerning the newly developed People & Organisational Policies created to reflect changes in national legislation alongside delivery of the MFRA's People Strategy.

Members were provided with an overview of the report, which highlighted some of the key aspects of the policies.

With regards to the overarching Wellbeing Policy, Members were informed that this outlines the Authority's commitment to employee wellbeing, with regards to the mechanisms in place to enable our staff to work towards a healthy work life balance.

In relation to the Recruitment Policy, Members were advised that it sets out the Authority's intent to recruit a diverse workforce, reflective of the community it serves.

It was highlighted to Members, that the percentage of female fighters within MFRA, is the second highest of all FRS's in the Country. Members were also informed that when you compare the number of BAME firefighters, as a proportion of the population, MFRA performs the best with regards to the diversity of BAME firefighters out of all the UK FRS's.

Members were advised that this information is based on the Inspection which was undertaken some time ago; and that when you compare the figures now, there have been increases, demonstrating that MFRA have not stood still and have continued to improve the diversity of the workforce, to reflect the community it serves.

Members were informed of the Promotions Policy, which sets out how we would promote; and the succession strategy.

The Bereavement Service Instruction was then highlighted to Members, which has been developed in response to statutory parental bereavement leave regulations, which moves MFRA to providing 2 weeks paid leave following the bereavement of a child under the age of 18.

Members were also advised that Officers have sought to review existing bereavement leave arrangements; and propose as part of the new arrangements, to increase the amount of paid leave for staff who lose a close

family member, from 3 days, to a full week, or full tour of duty. They were advised that these changes will bring the Authority in line with other organisations, but more importantly, will help to support our staff through challenging times.

A question was raised by Members in relation to the work around equality and diversity and a proposed visit from the Asian Fire & Rescue Association; and whether this would still take place given the current uncertainty.

Members were advised that MFRA were due to host an Asian Fire & Rescue Association Conference; and that the Association have approached Officers to ask if this event could be put back. Members were assured that Officers are committed to that event taking place in Merseyside in the future.

The Chair of the Authority commented that Members have a legal responsibility to promote equality and diversity.

Members Resolved that:

- a. The policies attached in Appendix A, B & C, be approved.
- b. The Instruction at Appendix D, which includes a commitment to continue to pay an employee their normal salary rather than the statutory prescribed amount for any period of Parental Bereavement leave, be noted.

9. Fire Safety Bill

Members considered Report CFO/023/20 of the Chief Fire Officer, concerning the progress of the Fire Safety Bill, its current objectives, and potential impact as it transitions into law; and the additional Government grant funding to be provided to Fire and Rescue Services to support Protection Work.

It was highlighted to Members that there has been a significant focus on Protection activity, following the Grenfell Tower incident in 2017. Members were advised that as a result of that incident, on 19th March 2020, the Government introduced the Fire Safety Bill, as part of the response and series of changes by Government to both fire safety and building safety, with further primary and secondary legislation to follow.

Members were informed that the Fire Safety Bill amends the Regulatory Reform Order; and aims to deliver greater clarity over responsibility for fire safety in buildings containing more than one home.

They were informed that the second reading of the Bill took place on 29th April 2020.

Members were advised that the Fire Safety Order applies to all non-domestic premises, including communal areas in residential buildings with multiple homes; and the Fire Safety Order designates those in control of those premises as responsible for fire safety; and that they have a duty to manage that risk. Members were advised that that is enforced by the Fire Authority.

Members were also informed that what was self-evident during the enquiry, was the lack of clarity within the existing Fire Safety Order over enforcement responsibility. They were advised that the Government undertook a call for evidence in 2019, that MFRA contributed to, to inform amendments to the Fire Safety Order, as required by the Fire Safety Bill.

Members were advised that a second, Building Safety Bill, proposes a new and enhanced regulatory regime for building safety; and ensures residents have a stronger voice in that process. They were advised that that Bill has yet to be published, but will later on in the year.

Members were also informed that the Government will establish a new national building safety regulator, within the HSE. They were informed that to enable that to take place; and to assist FRS's financially due to additional burden, money was released to FRS's, of which MFRA will receive just over £524k to support that work. They were advised however, that this grant will only be provided for 1 year; and it is focused in on the 11,000 premises that have been identified as being particularly at risk and vulnerable. Members were assured that this grant will be used effectively to support Protection activity.

It was highlighted to Members that this focus on Protection activity is supported by the decision earlier in the year, to separate out Prevention and Protection; and introduce a designated Area Manager role, specifically to look at Protection, the implementation of the Dame Judith Hackett review recommendations; and our response to the Grenfell Tower incident.

Members were also advised that MFRA will be pressing Government for the funding to be continued.

Members commented that although they are pleased that the Bill has been introduced, they did not feel that there was much to the Bill, commenting that they would have liked to see a range of actual proposals within the Bill. They commented that there were a number of very simple proposals from the Grenfell inquiry that could have been included, but were not. It was suggested that these could be included within the second Building Safety Bill, however as the 2 are so intrinsically linked, Members would have liked to see them side by side.

Members also commented that this is an opportunity for the Authority to put forward recommendations; and make suggestions around what they would like to see introduced.

Members were assured that information has been provided to leaders within the region and local MP's, with regards to what we feel are some key recommendations that should be taken forward.

Members Resolved that:

The content of the report be noted.

10. Implications of Covid19 on MFRA

Members considered Report CFO/020/20 of the Chief Fire Officer, concerning an update on the actions taken by the Service in response to the COVID -19 (C19) pandemic. The report details the actions taken in response to the pandemic from a national, regional and organisational perspective.

Members were advised that this has been unprecedented, not just for the FRS, but for others, particularly health colleagues; and it was commented that we do not underestimate the challenges that have faced different countries, health professionals, those in social care; and across the partnership, which has been a real focus of the work that has been undertaken, to support them as best we are able.

Members were informed that some clear, strategic objectives were set at the outset, around ensuring that we maintained our operational response provision; and it remained resilient and effective throughout. Members were informed that this could have been impacted by a number of factors, particularly the loss of key staff due to the transition of the virus, which the organisation were keen to ensure did not occur.

Members were informed that the second objective, was around supporting the broader public sector response to the pandemic, particularly around supporting our local authorities, the NHS and Ambulance Trust, which we have done all of over the course of the past few weeks. Members were informed that we have also maintained the highest levels possible in terms of the health, safety and welfare of our staff, which has been a moving feat, as guidance and advice has changed over the course of the pandemic; and it was noted that this has been managed really effectively.

Members were informed that at a National level, the CFO was asked to be the Fire Gold Officer for the UK Fire and Rescue Service; and lead it through this period of pandemic, which has resulted in a number of actions which are captured within the report. However, it was stated that those actions, will not fully capture what it has been like for MFRA over the past few weeks.

Members were informed that early on, work was undertaken to identify MFRA staff, whose roles were “critical”, which has enabled continuity of service throughout.

Members were advised that MFRA have also supported the national application of PPE; and the requirements around Public Health England Guidance. They were advised that the CFO went on record early on, to state that the health and safety of MFRA staff would not be compromised; and that all staff would be provided with the necessary level of PPE to undertake the tasks that they were being asked to do. They were advised that whilst there have been some challenges elsewhere, MFRA have continued to maintain the levels of PPE required for the role, throughout.

Members were informed that the supply chains are open and supplies available; and that this has been achieved through the production of a national arrangement through a Procurement Hub, which goes beyond the FRS; and has been delivered by Kent FRS.

Members were informed that we have also, in discussions with Home Office and the Department for Health and Social Care, established that testing stations would be open to our staff, as critical key workers, which has enabled us to provide some reassurance to staff; and enabled us to get staff back into work quickly, to ensure that they are available to undertake their roles.

Members were advised that in addition to that, MFRA were able to make the case to secure a reasonable amount of funding to support the work that we are undertaking, which in the first instance, enabled us to purchase PPE that we did not have readily available.

A further area highlighted to Members, was around our involvement at a national level in detailed discussions with trade unions in relation to tri-partite agreements, resulting in the breadth of work now undertaken, being significantly wider than it was prior to Covid-19, in recognition of the global challenge that the pandemic has brought. They were informed that this goes back to the strategic decision around providing broader support to the public sector.

Members were advised that as Lead Authority for National Resilience, we have gathered in a significant amount of information, which has provided updates to the Minister, and provides them with reassurance around the arrangements in place.

In terms of Strategic Co-ordination, a list of actions within the report, were highlighted to Members, which shows the support that we have provided to the public sector and our health partners over the course of the last few weeks; and continue to do so.

The arrangements put in place around our own business continuity and staff, was then highlighted to Members, which links into the first strategic objective around maintaining operational response; and details what we have done, how we have done it; and how we have utilised technology to enable us to do so. Members were also advised of the extensive communication in place, which has been consistent.

The financial implications were highlighted to Members, including the release of 2 tranches of Government funding, which on the first allocation, resulted in MFRA receiving £355k; and on the second allocation, £1,640,000, which has been utilised as detailed within the report.

The Chief Fire Officer concluded by stating that the Authority should be rightly proud of the staff within this organisation, which over the course of the past 12 weeks, have gone above and beyond at every level and in every part of the organisation.

The Chair of the Authority echoed the comments of the CFO; and expressed that he hopes the effort is reflected and recognised in the future.

Members expressed their thanks for the report; and to all staff for the fantastic efforts.

Comments were made regarding a sentence within the report around the predicted financial impact of Covid-19, which Members felt may be unhelpful; and it was requested that the report be amended and the sentence be removed.

It was confirmed to Members that the sentence would be removed from the report.

Members also thanked Officers for all the information that they had been provided with, as they felt that had been kept very well informed.

Further clarification was requested by Members around the statement regarding the removal of burdens during the period to allow services to focus on the support they are providing to the public. Members were provided with an example around the IRMP; and Members were informed that what has been agreed is that if services chose to extend their IRMP, then they can do so; and that actions can be carried over, without the expectation that those actions will have been delivered within the original specified timeframe.

Members were advised that other examples included the requirement to produce a Statement of Assurance; and around various Home Office returns, which they have agreed to pause at this current time.

Members also requested that some guidance be provided to them with regards to the weekly information they are provided with; and whether this information could be shared more widely with their political groups on their respective Councils; and where suitable, with community groups that Members may be involved with. It was also suggested that the weekly briefings could include some comments received from members of the public.

Members requested that the thanks of the Authority be taken back to all staff.

Members Resolved that:

- a. The work that has been undertaken nationally in support of the fire & rescue service, be noted.
- b. The work that has been undertaken locally through the Local Resilience Forum (LRF) and Strategic Coordinating Group (SCG) in order to support our communities, be noted.
- c. The work that has been undertaken by the Service in order to maintain business continuity and protect our staff, be noted.
- d. The financial implications related to C19, be noted.

- e. The legal implications related to C19, be noted.
- f. The final sentence within paragraph 61 of the report, be removed.

Close

Date of next meeting Thursday, 11 June 2020

Signed: _____

Date: _____

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MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/030/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY – DEMOCRATIC SERVICES MANAGER, EXT 4113
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	MEMBERSHIP OF THE AUTHORITY 2020/21		

APPENDICES:	
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Purpose of Report

1. To inform Members of the changes to the membership of the Authority for 2020/21.

Recommendation

2. That Members note the content of this report.

Introduction and Background

3. The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority Police and Crime Panel Meetings) (England and Wales) Regulations 2020 ('Remote Meetings Regulations') were enacted under s.78 of Coronavirus Act 2020 and came into force on 4th April 2020.
4. The Remote Meetings Regulations are applicable to local authorities and as such the Authority with the intention to permit local authorities to continue to hold meetings remotely; and enable the democratic decision making process within local authorities, to continue safely in the current pandemic situation.
5. The Remote Meetings Regulations also permit appointments normally made at an Annual General Meeting (AGM) to continue until the next AGM or until a time as determined by an Authority. This provides Councils with an option to hold annual meetings remotely or in person when the restrictions are lifted or continue until the next AGM in 2021. If an AGM is delayed all positions remain as they are currently in place. As Authority Members are appointed by their own constituent council, the respective Councils decisions will impact upon the Authority

6. Four out of the five constituent Councils of Merseyside, have elected to cancel or postpone their AGM's for 2020. Therefore, their appointments to the Authority will remain as they are at present.
7. However, Knowsley Borough Council elected to hold their AGM, which resulted in a change of appointment to the Authority for 2020/21.
8. As such, the following change to the Membership of the Authority has occurred:-
 - The Appointment of Councillor Del Arnall, ended as a result of decisions taken within Knowsley Borough Council.
9. Therefore, the Appointments to the Authority for the Municipal Year 2020/21, are as follows:-

(a) Knowsley (2 Members):-

- Councillor Steff O'Keeffe (Labour)
- Councillor Edna Finneran (Labour)

(b) Liverpool (6 Members):-

- Councillor Emily Spurrell (Labour)
- Councillor Doreen Knight (Labour)
- Councillor Dan Barrington (Labour)
- Councillor James Roberts (Labour)
- Councillor Angela Coleman (Labour)
- Councillor Andrew Makinson (Liberal Democrat)

(c) St. Helens (2 Members):-

- Councillor Linda Maloney (Labour)
- Councillor Lisa Preston (Labour)

(d) Sefton (4 Members):-

- Councillor Leslie Byrom (Labour)
- Councillor Janet Grace (Labour)
- Councillor Paul Tweed (Labour)
- Councillor Lynne Thompson (Liberal Democrat)

(e) Wirral (4 Members):-

- Councillor Brian Kenny (Labour)
- Councillor Jean Stapleton (Labour)
- Councillor Lesley Rennie (Conservative)
- Councillor Bruce Berry (Conservative)

10. The political balance of the Authority is 14 Labour, 2 Liberal Democrat; and 2 Conservative. Political balance issues are considered in a separate report relating to the structure of the Authority, which is also presented for consideration at this meeting.
11. The Police and Crime Commissioner for Merseyside (PCC) asked to withdraw her membership of Merseyside Fire and Rescue Authority in 2018 and instead asked for the establishment of the Fire and Police Collaboration Committee through which the collaboration between both services can continue to be scrutinised. The PCC has not indicated any request to change from this arrangement and the structure of the Authority is detailed in a separate report on the agenda.

Equality and Diversity Implications

12. There are no equality and diversity implications directly associated with this report. Elected Members are nominated by their respective Councils to the Fire and Rescue Authority.

Staff Implications

13. Democratic Services administer the meetings of the Authority and deal with Members' queries and travel and accommodation issues.

Legal Implications

14. The political balance of the Authority is important as it must be reflected across all of the Authority's committees.

Financial Implications & Value for Money

15. There is a Members' Allowance Scheme which is the subject of another report on this Agenda. There are no additional costs relevant to the content of this report.

Risk Management, Health & Safety, and Environmental Implications

16. There are no direct risk management, health and safety or environmental implications relevant to this report.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

17. Elected Members are nominated to Merseyside Fire and Rescue Authority to represent the best interests of the communities of Merseyside.

BACKGROUND PAPERS

GLOSSARY OF TERMS

MFRA – MERSEYSIDE FIRE AND RESCUE AUTHORITY

MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/031/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY, GEMMA SUNG
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	STRUCTURE OF THE AUTHORITY 2020/21		
APPENDICES:	APPENDIX A:	DRAFT COMMITTEE STRUCTURE 2020/21	
	APPENDIX B:	COMMITTEE MEMBERSHIP TEMPLATE	

Purpose of Report

1. To
 - (a) Inform Members of:-
 - (i) the minimum legal structure of the Authority
 - (ii) the existing decision making structure of the Authority; and
 - (iii) optional variations to the existing structure
 - (b) request that the Authority determines an appropriate decision making structure for 2020/21; and
 - (c) request that arrangements are made for the appointment of Committees, the nomination of Chairs, the determination of the powers and duties of Committees, the appointment of Members to Committees; and Special Responsibility Roles.

Recommendation

2. That Members determine an appropriate decision making structure for 2020/21 by:-
 - (a) Determining which Committees it wishes to establish.
 - (b) Determining the number of Voting Members to be appointed to each Committee.
 - (c) Determining the number of seats on each Committee to be allocated to each political group in accordance with the political balance regulations.

- (d) Determining that alternates from the relevant political group, can attend a Committee in the absence of the substantive Member.
- (e) Confirming the Members who are to be appointed to Committees; and roles attracting a Special Responsibility Allowance, in accordance with the wishes of the relevant political group in respect of those seats allocated to that group.
- (f) Confirming that Members will inform Democratic Services prior to the start of any meeting, of an alternate Member, if they are unable to attend.
- (g) Confirming whether it wishes to continue with the existing structure and/or whether it wishes to amend the structure.

Introduction and Background

- 3. This report confirms the political balance of the Authority as 14 Labour, 2 Liberal Democrat and 2 Conservative Member.
- 4. Based upon the balance of the Authority, Members are requested to consider and determine the appropriate decision making structure, appointment of Committees, nominate Chairs and Members to those Committees; and nominate Members to additional roles attracting a Special Responsibility Allowance.
- 5. Minimum Legal Requirement

5.1 The minimum statutory requirements for a decision making structure are:-

- (a) Authority Meetings – There is a statutory requirement to hold an Annual Meeting (before the end of June in each year) and to meet to determine the precept each year (by the end of February in each year). The Authority is also required to consider other miscellaneous matters including statutory reports of the Chief Finance Officer or Monitoring Officer and public interest reports, should they arise.

It is worth noting that The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority Police and Crime Panel Meetings) (England and Wales) Regulations 2020 ('Remote Meetings Regulations') were enacted under s.78 of Coronavirus Act 2020 and came into force on 4th April 2020. These Remote Meetings Regulations remove the requirement for authorities to hold an AGM in 2020; and permit appointments normally made at an Annual General Meeting (AGM) to continue until the next AGM or until a time as determined by an Authority.

- (b) It is recognised as good practice to have an Audit Committee, or a Committee that deals with audit matters. In MFRA's case this also serves as the Standards Committee - which is a legal requirement.

- 6. Existing Structure

6.1 At present, the Authority has appointed:-

6.1.1 A Community Safety and Protection Committee, a Policy and Resources Committee and a Scrutiny Committee, each consisting of 9 Members; and an Audit Committee consisting of 5 voting Members (all according to Political proportionality).

With the exception of the Chair and Vice Chair of the Authority, who should not attend meetings of the Scrutiny Committee, meetings of these Committees are open to all Members to attend, including the Independent Person (who does not have voting rights).

The Audit Committee will deal with Members Standards issues; and currently, also acts as the Investigating and Disciplinary Committee when considering any allegations against Relevant Officers .

The Community Safety and Protection Committee and the Policy and Resources Committee have delegated decision making powers in the circumstances where there is no opportunity for the Authority to meet in full.

A Rapid Review Panel feeds into the Scrutiny Committee and adopts the forward plan for Scrutiny and ensures a full and thorough scrutiny of the subject matter with the Membership consisting of members from the Scrutiny Committee.

6.1.2 An Appeals Committee and an Appointments Committee.

6.1.3 On 18th October 2018, following the withdrawal of the Police & Crime Commissioner for Merseyside from full voting Membership of MFRA, the Authority approved the re-establishment of a Joint Fire and Police Collaboration Committee. This is a none decision making Committee consisting of 5 Members – 3 Members representing Merseyside Fire & Rescue Authority (Chair and Vice-Chair's), plus 2 Co-Opted Members representing Merseyside Police (Police & Crime Commissioner and Deputy Police & Crime Commissioner).

6.1.4 Each Committee has certain delegated powers which are contained within its Terms of Reference.

6.2 The Authority has also:

(a) Appointed Lead Members with responsibility for certain activities; and Chairing the Scrutiny Committee on a rotational basis.

(b) Appointed a Member Development and Engagement Group with approved Terms of Reference, consisting of Officers from Democratic Services and People & Organisational Development; and Members from each political group.

7. Determination of a Structure For 2020/21

7.1 A draft structure is attached to this report as Appendix A. This incorporates Lead Member roles and proposes that:

- (a) The Authority Committee Structure continues to include a Policy and Resources Committee; a Community Safety and Protection Committee, a Scrutiny Committee, an Audit Committee, plus an Appeals Committee and Appointments Committee; and a Member Development and Engagement Group.
- (b) The “Audit Committee” will consist of 5 Members plus the Independent Person in a non-voting capacity. It will continue to deal with Members Standards issues; act as the Investigating and Disciplinary Committee when considering any allegations against Relevant Officers
- (c) There are two Lead Member Roles, who Chair the Scrutiny Committee on a rotational basis.
- (d) It is proposed to continue with the establishment of a Rapid Review Panel which undertakes more in depth scrutiny reviews consisting of up to 6 voting members of the Scrutiny Committee as well as the Independent Member which will serve to feed into the Scrutiny Committee.

7.2 The proposed Terms of Reference and powers of each Committee and Panel are contained within the Constitution for 2020/21, which is the subject of another report on this agenda.

7.3 In making their decision on a structure, Members are also requested to take into account the following matters:

- (a) The requirement for each political group to complete a notice in writing to the Monitoring Officer, detailing their Membership and a Group leader where appropriate.
- (b) The requirement for political balance on any Committees which are appointed; unless the Authority has resolved otherwise and no Member has voted against such resolution.
- (c) The requirement to appoint Members to Committees in accordance with the wishes of the political group to whom the seat has been allocated. In this respect it will assist the Clerk if all such nominations can be determined at, or before the Annual Meeting.
- (d) The appointment of Chairs of Committees.
- (e) The appointment of Lead Members.

(f) The requirement for approval of the Powers and Duties of each appointed Committee.

8. Number of Seats & Political Balance/ Membership of Committees

8.1 The Authority is required to make appointments to its Committees in a manner which, so far as practicable reflects the political balance of the Authority unless the Authority has resolved otherwise and no Member has voted against such resolution.

8.2 Following the local elections this year, the representation of each political group on the Authority will be as follows:

Labour	14 Members
Liberal Democrat	2 Members
Conservative	2 Member

8.3 In order to comply with political balance requirements, where practicable, it is therefore appropriate that the proportion of seats on Committees allocated to political groups, is as follows:

Labour	77.78%
Liberal Democrat	11.11%
Conservative	11.11%

8.4 Having decided which Committees the Authority is to establish; and the number of Voting Members to be appointed to each Committee, it is then appropriate for each political group to submit nominations for membership of those Committees in accordance with the allocation of seats to that political group.

8.5 Members are requested to consider their nominations in advance of the meeting, so that the information can be provided; and appointments confirmed at the Annual Meeting.

8.6 A template has been drafted for Members, attached as Appendix B to this report. This template has been drafted on the basis that the Committee Structure; and appointments to roles and Committees, will remain as it is at present, with the exception of Cllr Edna Finneran replacing Cllr Del Arnall on the Committees to which she was previously appointed. Members are requested to confirm if they are happy to continue with these appointments for 2020/21 or if not, advise of any such changes they wish to implement.

9. Chairs of Committees

9.1 Having determined which Members are to be appointed to the Committees, it is appropriate for the Authority to consider proposals for the appointment of Chairs to Committees.

9.2 Members are requested to consider this issue prior to the Annual Meeting, with a view to the Authority being in a position to appoint Chairs of Committees at the Annual Meeting.

10. Dates of Meetings

There is a separate report on this agenda dealing with a draft schedule of dates of meetings. This has been prepared on the basis of the draft Committee structure being approved, although alternative meeting dates will be provided if necessary.

Equality and Diversity Implications

11. There are no equality and/ or diversity implications directly related to this report.

Staff Implications

12. There are no direct staff implications contained within this report.

Legal Implications

13. The Authority is required by law to set a minimum structure and this report addresses that requirement.

Financial Implications & Value for Money

14. Costs associated with Members Allowances are detailed in another report on this agenda.

Risk Management, Health & Safety, and Environmental Implications

15. There are no direct risk management or health and safety implications contained within this report.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

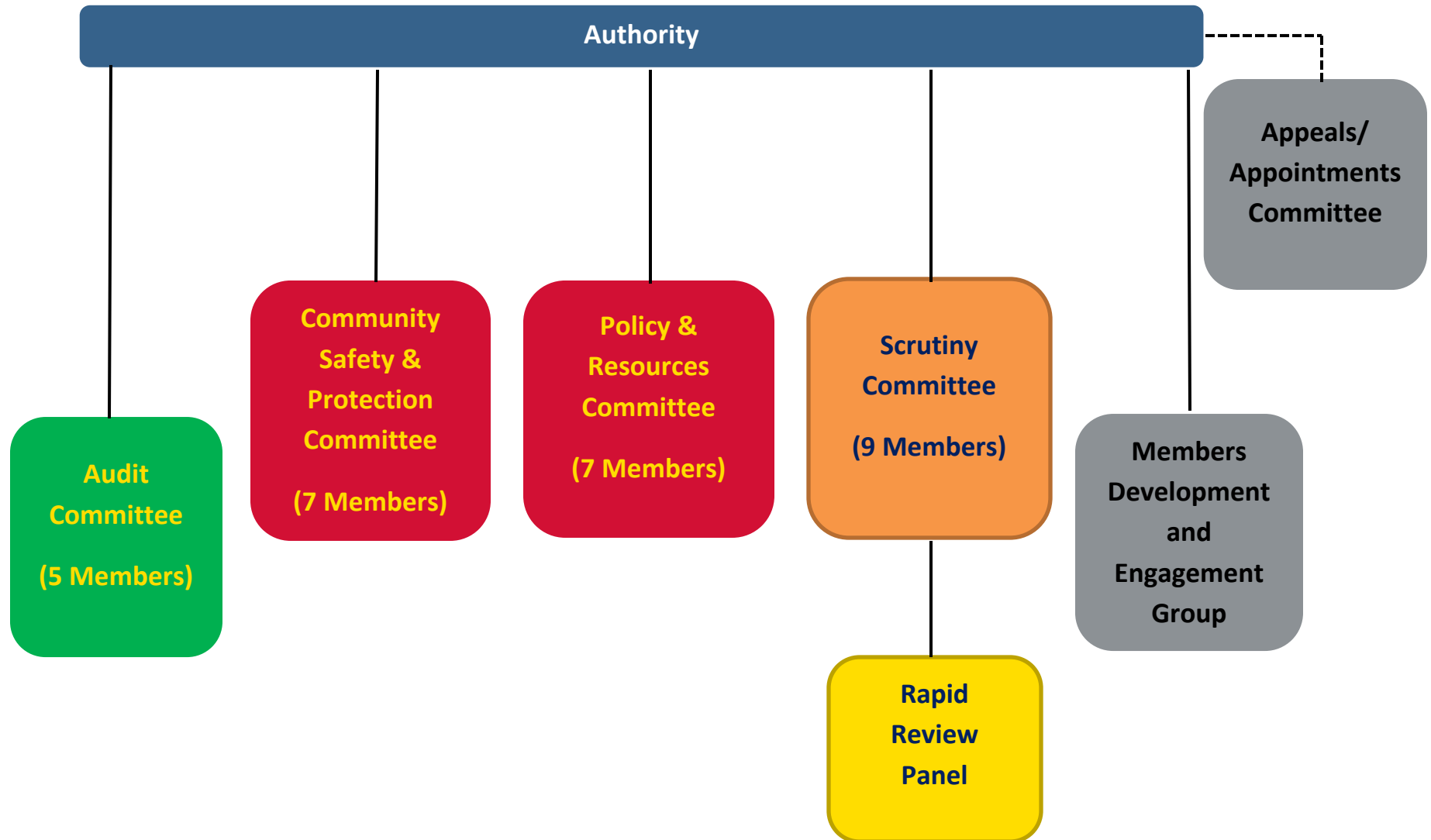
16. Communities are stronger in the knowledge that the Authority has its structure in place.

BACKGROUND PAPERS

GLOSSARY OF TERMS

APPENDIX A

Proposed Structure for Merseyside Fire and Rescue Authority for 2020/21



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Merseyside Fire & Rescue Authority

COMMITTEE MEMBERSHIP 2020/21

Chair of Authority:
Vice-Chair's of Authority:

Cllr. Les Byrom
Cllrs Brian Kenny and
James Roberts

Labour: Group Leader:
Opposition Spokesperson:

Cllr. Les Byrom
Cllrs. Andrew Makinson/
Lesley Rennie (shared)

Committee	Members
Community Safety & Protection Committee 9 Members (7, 1, 1)	1 Cllr Brian Kenny (Chair) 2 Cllr Edna Finneran (replacing Del Arnall) 3 Cllr Jan Grace 4 Cllr Doreen Knight 5 Cllr Linda Maloney 6 Cllr Emily Spurrell 7 Cllr Paul Tweed 8 Cllr Lynne Thompson 9. Cllr Bruce Berry
Policy & Resources Committee 9 Members (7, 1, 1)	1 Cllr James Roberts (Chair) 2 Cllr Dan Barrington 3 Cllr Les Byrom 4 Cllr Angela Coleman 5 Cllr Steff O'Keeffe 6 Cllr Lisa Preston 7 Cllr Jean Stapleton 8 Cllr Lesley Rennie 9. Cllr Andrew Makinson

<p>Audit Committee</p> <p>5 Members (4,(1or1))</p> <p>(Plus 1 Independent Person)</p>	<p>1 Cllr Linda Maloney (Chair)</p> <p>2 Cllr Lisa Preston</p> <p>3 Cllr Jan Grace</p> <p>4 Cllr Edna Finneran (replacing Del Arnall)</p> <p>5 Cllr Andrew Makinson</p>
<p>Scrutiny Committee</p> <p>9 Members (7, 1, 1)</p> <p>(Plus 1 Independent Person)</p>	<p>1 Cllr Jan Grace (Lead Scrutiny Member)</p> <p>2 Cllr Paul Tweed (Lead Scrutiny Member)</p> <p>3 Cllr Edna Finneran (replacing Del Arnall)</p> <p>4 Cllr Dan Barrington</p> <p>5 Cllr Angela Coleman</p> <p>6 Cllr Doreen Knight</p> <p>7 Cllr Lisa Preston</p> <p>8 Cllr Andrew Makinson</p> <p>9 Cllr Bruce Berry</p>

<p>Appointments Committee</p> <p>(3,1,1)</p> <p>Made up of the Chair, Vice Chair, Opposition Party Leader & Spokesperson</p>	<p>1 Cllr Les Byrom(Chair)</p> <p>2 Cllr Brian Kenny</p> <p>3 Cllr James Roberts</p> <p>4 Cllr Lesley Rennie</p> <p>5 Cllr Lynne Thompson</p>
<p>Appeals Committee</p> <p>(3,1,1)</p> <p>Made up of the Chair, Vice Chair, Opposition Party Leader & Spokesperson</p>	<p>1 Cllr Les Byrom (Chair)</p> <p>2 Cllr Brian Kenny</p> <p>3 Cllr James Roberts</p> <p>4 Cllr Lesley Rennie</p> <p>5 Cllr Lynne Thompson</p>
<p>Member Development & Engagement Group (2,1,1)</p>	<p>1 Cllr Jean Stapleton (Chair)</p> <p>2 Cllr Lisa Preston</p> <p>3 Cllr Bruce Berry</p> <p>4 Cllr Lynne Thompson</p>

MERSEYSIDE FIRE & RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/032/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	RIA GROVES
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	MERSEYSIDE FIRE & RESCUE AUTHORITY'S CONSTITUTION 2020/21		

APPENDICES:	APPENDIX A: MFRA CONSTITUTION
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Purpose of Report

1. To request that Members approve the draft amended Constitution for Merseyside Fire and Rescue Authority (the Authority) for 2020/21.

Recommendation

2. That Members;
 - a) approve the draft amended Constitution for 2020/21 and;
 - b) instruct the Acting Monitoring Officer to the Authority to keep the Constitution under review and;
 - c) in the event of any relevant changes in legislation to bring a further report to the Authority in these circumstances.

Introduction and Background

3. Members are aware that the Authority is required to have Standing Orders in place in relation to committee procedures, contracts and financial regulations under the Local Government Acts 1972, 1985, 1989 and 2000 as well as the Localism Act 2011.
4. Members will also be aware that guidance and Codes of Practice in relation to the Local Government Act 2000 require this document to be contained within one overall Constitution so that this can be easily accessed by the general public.
5. The Authority's Constitution contains a Summary and Information section, an Introduction, Terms of Reference for all the Authority's committees, Rapid Reviews, Procedural Standing Orders, Contract Standing Orders and Financial Regulations. Local and National Protocols and Codes relevant to Members are also included.

6. The draft now presented for approval by Members proposes the following amendments.

7. Part 1 and Part 2

Parts 1 and 2 of the Constitution relate to introductory issues and no substantial changes have been made to these Parts.

8. Part 3

8.1 Part 3 relates to the roles of Chairs and Members' rights and duties, the functions of each Committee; the Scheme of Delegation and terms of Reference for the proposed Committee structure.

8.3. Members will recall that on 4th January 2020 an Urgency Committee approved a change to the Audit Committees terms of reference to incorporate the committee as the Investigating and Disciplinary (IDC) in respect of Relevant Officers.

8.4. The Audit Committee comprises of 5 Members and will continue to include responsibility for Members' standards matters as well as acts as the IDC as appropriate. The Terms of Reference have been amended to reflect as such.

9. Part 4

i) Part 4 consists of Procedure Rules – relating to Procedural Standing Orders, Contract Standing Orders and Financial Regulations.

ii) No changes have been made to the Financial Procedure Rules.

iii) The Procedural Standing Orders have been reviewed and some minor typographical changes have been made along with the incorporation of the amendment to standing orders and procedure rules for remote meetings are appended to the Constitution to reflect the changes in legislation.

iv) No changes have been made to the Contract Standing Orders.

Part 5

10. Part 5 consists of Codes and Protocols, which includes the Members Code of Conduct and the Members' Allowance Scheme. The Officer and Member Relations Protocol has been reviewed. Members and Officers are encouraged to read this document carefully.

11. The Social Media Service Instruction and the ICT Acceptable Use Policy are both are appended to the Constitution and should be read carefully by Members.

12. There are separate papers on the Agenda for this AGM dealing with the Members Allowance Scheme.
13. In order to save printing costs electronic copies are provided to Members of the draft document.
14. Should the draft changes be approved they will be incorporated into the Constitution and copies of amended pages will be provided to each Member for incorporation into the bound copy of the Constitution which has already been provided to Members. The revised document will also be published on the Authority's website and the internal Portal.

Equality and Diversity Implications

15. The terms of reference for every Committee contain duties for Members to consider the Authority's public equality duties as part of their decision making.

Staff Implications

16. There are no direct staffing implications contained within this report.

Legal Implications

17. The Constitution and its constituent parts are required by Local Government legislation.

Financial Implications & Value for Money

18. The Authority through its Committees must consider the financial implications of decisions and the Constitution reflects this.

Risk Management, Health & Safety, and Environmental Implications

19. The terms of reference for every Committee contain duties for Members to consider the Authority's Health, Safety and Environmental duties as part of their decision making - in order to support its mission to create Safer, Stronger Communities and Safe Effective Firefighters".

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

20. The Constitution provides a transparent mechanism to ensure that the communities of Merseyside can have full confidence in the decision making processes of this Authority.

BACKGROUND PAPERS

NONE

GLOSSARY OF TERMS

MFRA – MERSEYSIDE FIRE AND RESCUE AUTHORITY

June 2020

Merseyside Fire & Rescue Authority

CONSTITUTION

Merseyside Fire & Rescue Authority
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PART 1 - SUMMARY AND EXPLANATION

Merseyside Fire and Rescue Authority has agreed a Constitution which sets out how the Authority operates, how decisions are made and the procedures which are followed to ensure that these are efficient, transparent and accountable to local citizens. Some of these processes are required by the law, while others are matters for the Authority to agree.

This Constitution details how the Authority conducts its business and includes detailed procedures and codes of practice.

What's in the Constitution?

The Constitution sets out the primary purpose of the Authority, explaining how the key parts of the Authority operate, including the rights of citizens.

How the Fire & Rescue Authority Operates

The Authority is made up of eighteen (18) Members, who must be elected to one of the five constituent district councils within Merseyside (Knowsley, Liverpool, Sefton, St Helens and Wirral), plus. There is a further non-voting Independent Member who has been co-opted onto the Authority for standards and scrutiny purposes. Members of the Authority have a responsibility to the whole community of Merseyside and are directly accountable to the people of Merseyside for the running of the Fire & Rescue Service. Members also work closely with Officers in developing policies, plans and strategies to give direction to the Service and to ensure that Services are delivered in line with the Authority's objectives.

Members have agreed to follow an approved Code of Conduct designed to ensure high standards in the way they carry out their duties. The Audit Committee, assisted by the Appeals Committee where necessary, monitors standards and deals with any complaints.

All Members meet and make decisions together as the Fire and Rescue Authority. Meetings of the Authority are normally open to the public. Members decide the Authority's overall policies and set the budget each year. At the Annual Meeting they establish and make appointments to the various committees, as well as appointing the Chair and Vice Chair of the Authority and its committees.

How Decisions Are Made

The Authority has ultimate responsibility for decision making but has delegated many decisions to committees as part of their terms of reference (Articles 8 to 19) and officers as described in the Authority's Scheme of Delegated Powers.

The Authority's Staff

The Authority has people working for it (described as "Officers") to give advice, to implement decisions and to manage and deliver Services. Some Officers are appointed by law, such as the Chief Fire Officer, the Chief Financial Officer and the Monitoring Officer. The Monitoring Officer has a specific legal duty to ensure that the Authority acts within the law. A Member Officer Relations Protocol has been approved to govern the relationships between Officers and Members of the Authority.

Citizens' Rights

Citizens have a number of rights in their dealings with the Authority. Some of these are legal rights, whereas other rights depend upon the Authority's own processes. Citizens' rights include the following:

- The right to attend meetings of the Authority and its committees and sub-committees except where, for example, personal or confidential matters are being discussed.
- To inspect agendas and reports, except those which contain, for example, personal or confidential matters.
- To obtain a copy of the Constitution
- To see reports and background papers (save for exempt or confidential items) and to see records of decisions made by the Authority and its committees and sub-committees.
- To complain to the Authority under the Authority's own complaints processes. To complain to the Ombudsman if they think the Authority has not followed its procedures properly, however, they should only do this after using the Authority's own complaints process.
- To complain to the Audit Committee via the Monitoring Officer to the Authority if they have evidence which they think shows that a Member has not followed the Authority's Code of Conduct.
- To inspect the Authority's accounts and to make their views known to the external auditor.

Citizens' Responsibilities

The Authority welcomes the participation of citizens.

Citizens are expected to conduct themselves in a reasonable manner and must not be violent, abusive or threatening to Members or Officers or damage Authority owned property. Citizens should behave with due respect for the rights and opinions of others and have respect for the procedural decisions made by the Chair of any meeting.

PART 2 - INTRODUCTION

Article 1 – Purpose of the Constitution

1.1 Discharge of Functions

The Authority will exercise its functions, powers, duties and responsibilities in accordance with this Constitution, within the law, fairly, equitably, openly and transparently and, in the best interests of the community of Merseyside as a whole with a view to achieving its mission to make Merseyside a safer, stronger, community and to ensure safe effective firefighters.

1.2 Purpose of the Constitution

The purpose of this Constitution is to set out how the Authority works and how it makes decisions. This helps:

- (a) Members to carry out their role as efficient and effective decision makers.
- (b) Ensure that the decision making processes are clearly identifiable to citizens.
- (c) Provide citizens with information about their rights and right to be involved in the process of decision making.
- (d) Provide a means for improving the democratic accountability of the Authority in the delivery of Services to the community.

1.3 Monitoring

The Authority and Monitoring Officer will monitor and review the content of this Constitution and the way it works every year and make any changes that are considered appropriate.

Article 2 – Membership of the Authority

2.1 Composition and Eligibility

The Authority comprises eighteen (18) Members, who are elected councillors of one of the five constituent District Councils comprised within Merseyside. The constituent Councils appoint elect Members to the Authority in accordance with the provisions of the Local Government Act 1985.

The Councillor appointments are made (subject to compliance with the political balance requirements of the Local Government and Housing Act 1989) in the following numbers:

Liverpool	6 Members
Wirral	4 Members
Sefton	4 Members
St. Helens	2 Members
Knowsley	2 Members

- 2.2 Members may be removed from the Authority by their appointing Council, subject to their Council complying with the statutory requirements of the Local Government Act 1985 as to the periods of notice they must give.
- 2.3 If Members do not attend meetings of the Committees they are appointed to and for any Authority meetings for more than 6 months, without adequate reason, they may be suspended by law.

Article 3 – Officers

3.1 Management Structure

- (a) General – The Authority may appoint such staff (Officers) as it considers necessary to carry out its functions.
- (b) Principal Officers – The Authority has designated as Principal Officers:-
- Chief Fire Officer (Statutory Officer)
Deputy Chief Fire Officer (Non Statutory Officer)
Assistant Chief Fire Officer (Non Statutory Officer)
- (c) In addition the Solicitor to the Authority & Monitoring Officer, is a Statutory Officer under Section 5 of the Local Government & Housing Act 1989 and the Treasurer is a Statutory Officer under Section 151 of the Local Government Act 1972 (also known as the Chief Finance Officer).

3.2 Functions of the Chief Fire Officer (CFO)

The Chief Fire Officer is the Head of Paid Service in law under s. 4 of the Local Government & Housing Act 1989 and is responsible for:

- (a) Ensuring that the staffing needs of the organisation are adequate to perform the Authority's statutory functions.

- (b) Ensuring that the discharge of the Authority's functions is efficiently and effectively co-ordinated.
- (c) Arranging for and ensuring the proper appointment and management of the Authority's staff.
- (d) Arranging for and ensuring the effective organisation of the Authority's staff in an appropriate structure with relevant departments.

3.3 **Functions of the (Monitoring Officer.**

The Monitoring Officer is required by s. 5 of the Local Government & Housing Act 1989 and is responsible for:

- (a) *Maintaining the Constitution.* The Monitoring Officer will maintain an up to date version of the Constitution and will ensure that it is available for inspection by Members, staff and the public.
- (b) *Ensuring lawfulness and fairness of decision making.* After consulting with the Treasurer, the Monitoring Officer will report to the Authority in relation to any proposal, decision or omission which, in his/her view would give rise to unlawfulness or if any decision or omission has given rise to maladministration. Such a report will have the effect of stopping the proposal or decision being implemented until the report has been considered.
- (c) *Responding to complaints from the Local Government Ombudsman.*
- (d) *Supporting the Audit Committee in its Standards functions.* The Monitoring Officer will contribute to the promotion and maintenance of high standards of conduct through provision of support to the Audit Committee.
- (e) *Conducting investigations.* The Monitoring Officer will conduct or arrange for investigations into matters referred by the Audit Committee and report or arrange for reports to be made in respect of them to this Committee or the Appeals Committee as appropriate. The Monitoring Officer will also undertake, with others, investigations in accordance with the Authority's Whistleblowing (Confidential Reporting) Policy.
- (f) *Proper Officer for access to information.* The Monitoring Officer will ensure that the requirements of the Local Government Act 1972, as amended, will be met in relation to the publication of relevant committee reports, background papers and decisions

and that they will be made publicly available (subject to any restrictions on disclosure) as soon as possible.

- (g) *Data Protection Officer for the General Data Protection Regulation 2018, the Freedom of Information Act 2000 and the Regulation of Investigatory Powers Act 2000.*
- (h) *Providing Advice.* The Monitoring Officer will provide advice on the scope of the powers of the Authority, its Committees and Sub-Committees to take decisions and in connection with matters involving maladministration and probity.
- (i) *Restriction of Appointment.* The Monitoring Officer cannot be the Chief Finance Officer.

3.4 **Functions of the Treasurer**

The Treasurer is required by Section 6 of the Local Government and Housing Act 1989 and Section 151 of the Local Government Act 1972 and is responsible for:

- (a) *Ensuring lawfulness and financial prudence of financial decision making.* After consulting with the Monitoring Officer, the Treasurer will report to the Authority and to the Authority's external auditor, if he/she considers that any proposal decision or course of action will involve incurring unlawful expenditure or is unlawful and likely to cause a loss or deficiency, or if the Authority is about to enter an item of account unlawfully. He/she will also make a report to the Authority if it appears that the expenditure of the Authority (including expenditure it proposes to incur) in a financial year is likely to exceed the resources (including sums borrowed) available to meet that expenditure.
- (b) *Administration of financial affairs.* The Treasurer has responsibility for the administration of the financial affairs of the Authority.
- (c) *Contribution to corporate management.* The Treasurer is required to contribute to the corporate management of the Authority, in particular, through the provision of professional financial advice.
- (d) *Providing advice.* The Treasurer will provide advice on the scope and powers of the Authority to take decisions about the financial impropriety, probity and budget and policy framework issues to the Authority, its Committees and Sub-Committees, Members and Officers and will support and advise Members and Officers in their respective roles.

3.5 Duty to Provide Sufficient Resources to the Monitoring Officer and the Treasurer

The Authority will provide the Monitoring Officer and the Treasurer with such Officers, accommodation and other resources as are in the opinion of those Officers required in their respective roles as required by law.

3.6 Conduct

Officers will comply with the Employee Code of Conduct.

3.7 Employment

The recruitment, selection and dismissal of Officers will comply with the Officer employment rules set out in this Constitution.

Article 4 – Decision Making

4.1 Responsibility for Decision Making

Responsibility for decision making by the Authority, its Committees, Sub-Committees and Officers is in accordance with this Constitution which comprises the record of responsibility for decision making.

4.2 Principles of Decision Making

All decisions of the Authority will be made in accordance with the following principles:

- (a) Be within the lawful powers of the Authority.
- (b) Due consultation where appropriate (including the taking of relevant professional advice from Officers).
- (c) Respect for human rights.
- (d) Presumption in favour of openness.
- (e) Clarity of aims and desired outcomes.
- (f) Within the letter and spirit of the Constitution.

4.3 Types of Decisions

Decisions relating to the functions listed in Article 3.2 to 3.4 will be made by the Authority and not delegated.

4.4 Decision Making by the Authority and its Committees, and Sub-Committees

The Authority, Committee and Sub-Committee meetings will comply with the Authority's procedural standing orders when considering any matter.

4.5 Decisions Made by the Authority Acting in Quasi-judicial Capacity

The Authority and its Committees and Sub-Committees, Members or Officers when acting in a quasi-judicial manner or determining/considering (other than for the purposes of giving advice) the civil rights and obligations of any person, will follow a proper procedure which accords with the requirements of natural justice and the right to a fair trial contained in Article 6 of the European Convention on Human Rights.

4.6 Decision Making by Officers

Officers have full authority for operational and managerial decision making and for any necessary action within their authorised remit in accordance with the terms of the Scheme of Delegation.

Article 5 - Finance, Contracts and Legal Matters

5.1 Financial Management

The management of the Authority's financial affairs will be conducted in accordance with the Financial Regulations.

5.2 Contracts

Contracts made by the Authority will comply with the Authority's Contract Standing Orders.

5.3 Legal Proceedings

The Monitoring Officer, in her/his capacity as Solicitor to the Authority, is authorised to institute, defend or participate in any legal proceedings in any case where such action is necessary to give effect to decisions of the Authority or in any case where the Monitoring Officer considers that such action is necessary to protect the Authority's interests. The delegated powers invested in the Monitoring Officer are provided in the Scheme of Delegation.

5.4 Authentication of Documents

Where any document is necessary to any legal procedure or proceedings on behalf of the Authority, it will be signed by the Monitoring Officer in her/his capacity as a Solicitor to the Authority or by some person duly authorised by the Authority or the Monitoring Officer unless any enactment otherwise authorises or requires. The procedural rules/standing orders of the Authority in relation to contracts that are set out in Contract Standing Orders, make further provision in relation to formal processes involving the award of contracts.

5.5 Common Seal of the Authority

The common seal of the Authority will be kept in a safe place in the custody of the Monitoring Officer. A decision of the Authority, a committee or sub-committee or any authorised Officer, will be sufficient authority for sealing any document necessary to give effect to such a decision. The common seal will be affixed to such documents as are, in the opinion of the Monitoring Officer, appropriate for sealing. The Monitoring Officer, or some other person authorised by her/him shall witness the affixing of the common seal.

Article 6 – Review and Revision of the Constitution

6.1 Duty to Monitor and Review the Constitution

- (a) The Monitoring Officer will monitor and review the operation of the Constitution to ensure that the aims and principles of the Constitution are given full effect.
- (b) A key role for the Monitoring Officer is to be aware of the strengths and weaknesses of the Constitution adopted by the Authority and to make recommendations for ways in which it could be amended in order better achieve its purposes. In performing this duty the Monitoring Officer may:
 - (i) attend and observe meetings of different parts of the Member and Officer structure;
 - (ii) examine the audit trail relating to decision making;
 - (iii) record and analyse issues raised with her/him by Members, Officers, the public and other relevant stakeholders; and

- (iv) compare practices in the Authority with those in other comparable Authorities or national examples of best practice.

6.2 Changes to the Constitution

(a) Approval

Changes to the Constitution will only be approved by the Authority after consideration of proposals submitted by the Monitoring Officer.

Article 7 – Suspension, Interpretation and Publication of the Constitution

7.1 Suspension of the Constitution

(a) Limit to Suspension

The articles of this Constitution may not be suspended other than to the extent permitted within these rules and the law.

(b) Rules Capable of Suspension

The following rules may be suspended in accordance with this Article 7.

- Authority procedure/standing order rules
- Access to information procedure rules
- Budget and policy framework procedure rules
- Officer employment procedure rules
- Financial regulations
- Contract Standing Orders

7.2 Interpretation

(a) Except as otherwise provided and subject to (b) below, the decision of the Monitoring Officer on the interpretation of the Constitution shall be final.

(b) In relation to proceedings of the Authority, the ruling of the Chair of the Authority as to the construction or application of this Constitution shall be final at any meeting of the Authority.

7.3 **Publication**

- (a) The Monitoring Officer will arrange to provide a copy of this Constitution to each Member of the Authority as soon as practicable after that Member has signed the Code of Conduct declaration, following appointment to the Authority.

- (b) The Monitoring Officer will arrange for the Constitution to be available for inspection at Fire and Rescue Service Headquarters and at other appropriate locations and by publication on the Authority's official website.

PART 3 - RESPONSIBILITY FOR FUNCTIONS

Article 8 – Roles and Functions of Members

8.1 All Members are expected to:

- (a) Act corporately for the good governance of the Authority, balancing the needs of the whole community of Merseyside with their role as a local representative.
- (b) To represent actively, promote and support the work of the Authority in the provision of Fire and Rescue Services within the whole area and community of Merseyside with a view to the Authority achieving its mission, aims and objectives.
- (c) On a regular basis, to attend meetings of the Authority and any Committees, Sub-Committees, working parties or external bodies to which the Member has been appointed and fully participate in policy formulation and decision making including the development of strategic policies, determination of the budget and approving the Integrated Risk Management Plan in accordance with principles of good public governance. This includes a requirement to act at all times in accordance with:
 - Statutory and other legal requirements
 - The Code of Conduct for Members
 - Standing Orders of the Authority
 - The Member/Officer Protocol
- (d) Attend at Member training events/learning lunches regularly and support the Authority's Member Development Strategy.
- (e) Represent the Authority throughout the area of Merseyside.
- (f) If appointed by the Authority to an external body; represent the interests of the Authority on that body.
- (g) To be actively aware of all issues inside and outside of the Authority, relevant to the provision of Fire and Rescue Services in order to fulfil a community leadership and representative function, working as necessary, in partnership with other local organisations in order to effectively promote the safety and well-being of the whole community of Merseyside.

The Authority is a legal entity and has responsibilities and duties under a wide area of legislation. When making decisions the Authority must take these duties into account.

Article 9 – Roles and Responsibilities of Designated Office Holders

9.1 Chair of the Authority

The role and responsibilities of the Chair of the Authority are:

- (a) To provide overall political leadership to the Authority.
- (b) To chair meetings of the Authority and to ensure its overall effectiveness.
- (c) To have a working knowledge of the Authority's Procedural Standing Orders, relevant policies and strategies and to ensure that he/she is sufficiently and effectively briefed by Officers on matters coming before the Authority's committees/sub-committees.
- (d) To provide effective leadership in the development of the Authority's policy, strategy and budget proposals.
- (e) To lead on the implementation of effective service delivery and the Authority's approved policies and strategies.
- (f) To act as the Authority's principal Member spokesperson at local, regional and national level.
- (g) To seek to ensure that good working relationships are established with external public and private sector bodies and networks relevant to the efficient discharge of the Authority's functions.
- (h) To lead in the development of good working relationships between the leaders of political groups represented on the Authority.
- (i) To promote good working relationships between Members and Officers of the Authority so that Authority business is conducted in the most efficient and effective way possible.

9.2 Vice Chair of the Authority

The role and responsibilities of the Vice Chair of the Authority are:

- (a) To support the Chair of the Authority in discharging the roles and responsibilities associated with the office of Chair,
- (b) To deputise for the Chair in his/her absence.

9.3 Party Group Leaders/Spokespersons

The role and responsibilities of the Group Leaders or Spokespersons of the Authority are:

- (a) To ensure their party contributes effectively, positively and constructively to the Authority's activities.
- (b) To act as the principal political spokesperson for the political group.
- (c) To provide leadership to their party group.

9.4 Chairs of Committees and Sub Committees

The roles and responsibilities of all Committee/Sub Committee are:

- (a) To chair the Committee/Sub Committee and ensure its overall effectiveness.
- (b) To have a working knowledge of the Authority's Procedural Standing Orders and relevant policies and strategies and to ensure that he/she is sufficiently and effectively briefed by Officers on matters coming before the Committee/Sub Committee.
- (c) To co-ordinate and manage the work of the committee/Sub Committee.
- (d) To support the role of the Chair of the Authority in the development of policy, strategy and budget proposals.

9.5 Rights and Duties of Members

Members have rights of access to documents, information, land and buildings of the Authority that are necessary for them to properly carry out their duties in relation to their membership of a Committee or Sub Committee.

A Member of the Authority may, only for the purposes of his/her duty as a Member, inspect any document which has been considered by a Committee, or a Sub-Committee or by the Authority and shall, on request to the Monitoring Officer, be given a copy of a document if practicable. If a Member requests a report to a Committee of which they are not a Member this will be provided on a "need to know" basis only after consultation between the Monitoring Officer and the Chair.

This is providing that a Member does not knowingly ask to see a document relating to a matter in which he/she is professionally interested or in which he/she has directly or indirectly any prejudicial interest within the meaning of the Local Government Act 2000 or the Localism Act 2011 and/or related Regulations or the Code of Conduct. At any time the Monitoring Officer can refuse a request to see any document which is, or in the event of legal proceedings would be, protected by privilege arising from the relationship of solicitor and client.

All Reports made or minutes kept by any Committee or Sub-Committee shall be open for the inspection of any Member of the Authority during office hours. All reports and minutes, unless exempt from publication, are also available on <http://www.merseyfire.gov.uk/> .

Subject to any statutory provision in that behalf, no Member of the Authority shall, without the consent of the Authority, be entitled to inspect any document in the custody of any Officer of the Authority if, in the opinion of that Officer and the Monitoring Officer, the document is of a confidential nature.

9.6 Inspection of Lands, Premises etc.

Unless specifically authorised to do so by the Authority or a Committee, or Sub-Committee, a Member of the Authority shall not issue any order respecting any works which are being carried out by or on behalf of the Authority or claim by virtue of his/her membership of the Authority any right to inspect or enter upon any lands or premises of the Authority or which the Authority has the power or duty to inspect or enter.

Members will not make public information, which is confidential or exempt, without the consent of the Authority on the advice of the Monitoring Officer or communicate information given in confidence to anyone other than a Member or Officer of the Authority entitled to know it.

9.7 Appointment of Relatives of Members

A candidate for any appointment to the Service or Authority who knows that he/she is related to any Member of the Authority shall, when making application, disclose that relationship to the Chief Fire Officer and Monitoring Officer. A candidate who fails to disclose such relationship shall be disqualified for the appointment and if appointed shall be liable to dismissal without notice. Every Member of the Authority shall disclose to the Monitoring Officer every relationship known to him/her to exist between himself/herself and any person whom he/she knows is a candidate for an appointment under the Authority. The Monitoring Officer shall report to the Authority any such disclosure made to him/her.

9.8 **Failure to Attend Meetings**

Subject to the provisions of Section 85 Local Government Act 1972, any Member failing to attend any meeting of the Authority or its Committees for a period of six months, ceases to be a Member of the Authority unless within that period that Member's absence is approved by the Authority.

The Monitoring Officer will monitor absences from meetings and unless approval for any absence is given by the Authority will report the failure to attend to the Authority in order that it may declare a vacancy and notify the relevant constituent council.

9.9 **Conduct**

Members will, at all relevant times, observe the Members Code of Conduct and the Member/Officer relations Protocol.

9.10 **Allowances**

Members will be entitled to receive allowances in accordance with the Members' Allowance Scheme.

Article 10 – The Authority

10.1 **Legal Structure/Delegations**

The Authority has the legal responsibility for making decisions about matters concerning the functions, powers, duties and responsibilities of the Authority. The Authority has delegated a range of decision making powers about various matters to Committees and Officers as set out in this Constitution but has otherwise reserved powers to itself. The use of any delegated powers and decision making by Committees and Sub-Committees appointed by the Authority and described in this Constitution shall be subject to:

- (a) Statutory or legal requirements.
- (b) Standing orders and financial regulations of the Authority.
- (c) Strategic and corporate policies adopted by the Authority and/or and directions given by the Authority in relation to the exercise of delegated functions.

Delegated powers do not prevent a Committee or Sub-Committee referring matters to the Authority or prevent the Authority from exercising those powers itself unless a decision has already been made and acted upon in line with the approved terms of reference and delegated authority.

The exercise of certain delegated powers existing in the Authority's Scheme of Delegation or otherwise granted to Officers of the Authority must be recorded and published under the provisions of the Openness of Local Government Bodies Regulations 2014.

10.2 Functions Reserved to the Authority

Only the Authority will exercise the following functions:

- (a) Variations to standing orders and financial regulations subject to the advice and recommendations of the Monitoring Officer.
- (b) The revenue budget and capital plan, levying or issuing of a precept or borrowing on money, subject to the advice and recommendations of the Treasurer
- (c) Adopting a Members' Allowances scheme.
- (d) Appointing the Chair and Vice Chair of the Authority and the Chairs of the Committees and Sub Committees of the Authority.
- (e) Any other matters which by law must be reserved to the Authority itself.

10.3 Terms of Reference for the Fire and Rescue Authority

- (a) Approve new policies or substantive changes in policy relating to the development and delivery of Services appropriate to this Authority.
- (b) To have oversight of the preparation of the Authority's Strategic and Integrated Risk Management Plans, including due consideration of any recommendations of the Audit Committee the Scrutiny Committee or the Chief Fire Officer
- (c) Determine the Authority's Precept.
- (d) Approve the Authority's Budget.
- (e) Approve Delegated Powers to Officers.
- (f) Refer any matter to the Scrutiny Committee or to establish a Task and Finish Group/Rapid Review where it is considered the matter requires further / in depth scrutiny.
- (g) Have responsibility for the monitoring of the Authority's Risk Management Strategy.

- (h) Co-ordinate as necessary the response of the Authority to any reports received from Auditors, or any Constituent District Council.
- (i) Determine issues related to the liaison with and representation upon outside bodies and organisations.
- (j) To consider all matters relating to Merseyside's interest in Europe.
- (k) To consider and approve response to such statutory consultation documents as may have consequent implications for the Authority with respect to Governance arrangements, corporate risk management and business continuity.
- (l) Maintain an overview of the effectiveness of the Constitution.
- (m) Monitor effectiveness and outcomes relating to Authority policies on Whistle Blowing, anti-fraud and anti-corruption.
- (n) Consider any matter which requires a decision by a designated committee or sub-committee, but cannot await the next meeting of that designated committee.

10.4 Equality and Diversity Activity

To receive and approve officer's reports relating to Equality and Diversity and relating to monitoring and progress against objectives and in making decisions to have full regard to the Authority's Public Equality Duties and its duties under Health & Safety & Environmental and other legislation.

10.5 Authority Meetings

There are three types of Authority meetings:

- The Annual Meeting
- Ordinary meetings
- Extraordinary meetings

In addition there are meetings of Committees and Sub-Committees. These meetings will be conducted in accordance with the Authority's standing orders/procedural rules.

10.6 Chairing the Authority

- (a) Electing the Chair and Vice Chair of the Authority

The Chair and Vice Chair of the Authority will be elected by the Members at the Annual Meeting.

- (b) Roles and Responsibilities of the Chair and in his/her absence the Vice Chair of the Authority.

The Chair will preside over Authority meetings and ensure that they are conducted in accordance with the standing orders and procedural rules of the Authority as set out in Procedural Standing Orders of this Constitution. In addition, the Chair will discharge the roles and responsibilities set out in Article 2 of this Constitution.

10.7 Quorum

There must be at least eight (8) voting Members present at any full Authority meeting.

Article 11 – The Policy and Resources Committee

11.1 Terms of Reference

- (a) Under delegated powers, determine new policies or substantive changes in policy relating to the development and delivery of Services appropriate to this Committee.
- (b) Oversee the Authority Communication and Consultation Strategy and receive related reports.
- (c) Convene any Working Parties or Task Groups as may be appropriate to assist in fulfilling the duties of the Committee.
- (d) Consider and if appropriate, determine under delegated powers any other matters, which may be referred to the Committee by the Authority, the Audit or Scrutiny Committee.
- (e) Consider and determine under delegated powers any matter which requires a decision by the Authority which cannot await its next meeting.
- (f) Consider all matters related to the management of the Authority's assets including buildings, land, ICT and other assets.
- (g) Oversee the Authority's procurement strategy including potential for commissioning Services.
- (h) Consider all matters related to the maintenance of the North West PFI Project.

- (i) Contribute towards the overall savings target of the Authority, through the regular scrutiny of expenditure and other budget related issues.
- (j) Exercise financial control over expenditure within the approved revenue budgets and capital programme of the Authority.
- (k) Establish and direct procedures for the implementation, monitoring and amendment of the revenue budget and capital programme.
- (l) Consider recommendations to incur expenditure on the capital account.
- (m) Consider recommendations for supplementary estimates within available resources.
- (n) Consider proposals to exercise virement between lines within the approved budget.
- (o) Consider policies for the raising and investment of funds.
- (p) Consider proposals for awards of contracts.
- (q) Consider proposals involving the increasing or reduction of income including the writing off of monies owed to the Authority.
- (r) In making decisions to have full regard to the Authority's public equality duties and its duties under Health & Safety & Environmental and other legislation.
- (s) To refer any reports required by Members to the Audit Committee where appropriate.

11.2 **Membership**

Nine (9) voting Members of the Authority according to political proportionality.

11.3 **Quorum**

Six (6) voting Members.

Article 12 – The Community Safety and Protection Committee

12.1 Terms of Reference

- (a) Under delegated powers, determine new policies or substantive changes in policy relating to the development and delivery of Services appropriate to this Committee.
- (b) Consider all matters related to the delivery of Services to the diverse communities of Merseyside, and the development, promotion and delivery of a co-ordinated strategy for developing and maintaining safer communities.

To include matters relating to:

Operational Preparedness, Operational Response and Community Risk Management

- (c) Consider and determine where appropriate all matters related to the Civil Contingencies function of the Authority.
- (d) Consider the opportunities for and delivery of shared Services and/or collaboration with other agencies.
- (e) Consider all matters referred by the North West Fire and Rescue Forum.
- (f) Consider all matters relating to involvement with and delivery of Services delivered jointly by the NW Fire and Rescue Services.
- (g) Consider and where appropriate determine all matters relating to Fire Safety Legislation.
- (h) To consider all matters relating to the development of the City Region/Mersey region agenda.
- (i) Consider any matters relating to the provision of Services to the diverse communities of Merseyside.
- (j) Convene any Rapid Reviews following referral to the Scrutiny Committee as may be appropriate to assist in fulfilling the duties of the Committee.
- (k) Consider and if appropriate, determine under delegated powers any other matters, which may be referred to the Committee by the Authority, or the Audit Committee.

- (l) Consider and determine under delegated powers any matter which requires a decision by the Authority which cannot await its next meeting.
- (m) In making decisions to have full regard to the Authority's public equality duties and its duties under Health & Safety & Environmental and other legislation.
- (n) To refer any reports required by Members to the Audit Committee where appropriate.

12.2 Membership

Nine (9) voting Members of the Authority according to political proportionality.

12.3 Quorum

Six (6) voting Members.

Article 13 – The Scrutiny Committee

13.1 Terms of Reference

- (a) To review and/or scrutinise the objectives of the Authority's Integrated Risk Management Plan (IRMP) and performance against these objectives.
- (b) To carry out joint member/officer pre and post-implementation scrutiny of any major project, scheme, or key decision taken by the Authority or its standing committees.
- (c) To make recommendations to the Policy & Resources Committee and/or the Community Safety & Protection Committee and/or Authority arising from the outcome of the scrutiny process and how any improvements can be made.
- (d) To agree and action a scrutiny forward work programme throughout the year and from meeting to meeting that includes matters relating to the performance of the Authority against the IRMP or any such issues referred to by the full Fire Authority and report back.
- (e) To participate in, determine and undertake a programme of Rapid Reviews with a view to effecting continuous improvements in the way Services are delivered, having regard to a combination of economy, efficiency and effectiveness.

- (f) To appoint relevant member(s) and officers to individual efficiency reviews.
- (g) To consider reports on the outcome of reviews and the relevant recommendations and to monitor their implementation on a regular basis.
- (h) To convene Rapid Reviews to undertake detailed work, involving relevant Scrutiny Members, key reference holders and relevant officers.
- (i) To receive reports and information from officers, members, organisations and individuals as required by the Committee to further its work, and to interview members, officers, staff and comparable organisations as appropriate.
- (j) Question and gather evidence from any person (with their consent).
- (k) In making decisions to have full regard to the Authority's public equality duties under Health & Safety & Environmental and other legislation.

Membership

Nine (9) voting members and one independent members

Quorum: 6 voting members

13.2 Rapid Reviews

- (a) To adopt the forward plan for Scrutiny
- (b) To ensure full and thorough scrutiny of the subject matter
- (c) To work with Officers to ensure ongoing progress and high performance in delivering a service
- (d) To consider the role of stakeholders and the community in scrutiny
- (e) To contribute to reports on the outcomes of rapid reviews

13.4 Membership

Up to 6 and no less than 4 voting Members of the Scrutiny Committee as well as the Independent Member.

13.5 Quorum

4 voting Members

Article 14 – The Joint Fire & Police Collaboration Committee

14.1 Terms of Reference

- a) To act as a Strategic Board to oversee collaboration between Merseyside Police (MP) and Merseyside Fire and Rescue Authority (MFRA).
- b) To consider reports on progress towards budget savings created by collaboration on operational issues.
- c) To consider reports on progress towards budget savings created by collaboration on shared premises wherever possible.
- d) To consider proposals created by an Officer led project group to share transactional support services and associated costs savings and timescales for this.
- e) To consider any other potential opportunities to make savings by shorter or longer term proposals.
- f) To make recommendations to the Police and Crime Commissioner and Merseyside Fire and Rescue Authority about potential collaboration opportunities between MP and MFRA.
- g) To provide a template for future developments in legislation around collaboration

14.2 Membership

Five (5) voting Members.

Four (4) Members of MFRA (comprising of the Chair of the Authority and the Vice-Chair of the Authority); plus the Police & Crime Commissioner for Merseyside.

One (1) Co-opted Member representing Merseyside Police (comprising of the Deputy Police & Crime Commissioner).

14.3 Quorum

Three (3) voting Members

Article 15 – Audit Committee

15.1 Terms of Reference

Audit Activity

- (a) To consider the internal auditor's annual report and opinion, and a summary of internal audit activity (actual and proposed) and the level of assurance it can give over the Authority's corporate governance arrangements.
- (b) To consider and approve summaries of specific internal audit reports as requested.
- (c) To consider reports dealing with the management and performance of the providers of internal audit Services.
- (d) To consider a report from internal audit on agreed recommendations not implemented within a reasonable timescale.
- (e) To consider the external auditor's annual letter, relevant reports, and the report to those charged with governance.
- (f) To consider specific reports as agreed with the external auditor.
- (g) To comment on the scope and depth of external audit work and to ensure it gives value for money.
- (h) To ensure that there are effective relationships between external and internal audit, inspection agencies and other relevant bodies and that the value of the audit process is actively promoted.
- (i) To commission work from internal and external audit.
- (j) To approve the Treasury Management (Year End) Report.

Regulatory Framework

- (a) To maintain an overview of the Authority's constitution in respect of contract procedure rules, financial regulations and codes of employee conduct and behaviour.
- (b) To review any issue referred to the sub Committee by the Chief Fire Officer, Deputy Chief Fire Officer or Treasurer or member of Authority's Strategic Leadership Team.
- (c) To monitor the effective development and operation of risk management and corporate governance in the Authority.
- (d) To monitor Authority policies on Whistleblowing and the anti-fraud and anti-corruption strategy and the Authority's complaints process.

- (e) To consider the Authority's arrangements for corporate governance agreeing necessary actions to ensure compliance with best practice.
- (f) To approve the Authority's Annual Governance Statement.
- (g) To consider the Authority's compliance with its own and other published standards and controls.

Accounts

- (a) To review the annual statement of accounts. Specifically, to consider whether appropriate accounting policies have been followed and whether there are concerns arising from the financial statements or from the audit that need to be brought to the attention of the council.
- (b) To consider the external auditor's report to those charged with governance on issues arising from the audit of accounts.
- (c) Approve the audited Statement of Accounts and approve publication of the same (NB this can also be approved by the Policy and Resources Committee if necessary).

15.2 Members' Code of Conduct

To determine allegations made under the Member Code of Conduct Procedure and refer sanctions proposed and any complaint allegation requiring further investigation to the Authority's Appeals Committee.

15.3 Discipline Procedures for Statutory & Relevant Officers

- (a) To act as Investigating and Disciplinary Committee where an allegation is made against the Chief Fire Officer, Deputy Chief Fire Officer, Assistant Chief Fire Officer, Monitoring Officer or Treasurer in line with the Authority's policy for Discipline Procedures for Statutory Officers.
- (b) To determine whether any allegation of misconduct by a statutory/relevant officer should be investigated by an independent investigator;
- (c) To determine whether the statutory/relevant officer subject to the allegation should be suspended while the investigation is conducted;
- (d) To appoint the independent investigator subject to the involvement of the statutory/relevant officer

- (e) Appoint Independent Members to the Independent Panel.
- (f) To consider the outcome of any resultant investigation and representations from the statutory/relevant Officer and either:
 - (i) determine there is no case to answer
 - (ii) determine a sanction short of dismissal; or
 - (iii) recommend dismissal to the full Authority

15.4 Membership

5 voting members.

15.5 Quorum

Three voting members

Article 16 – The Appeals Committee

16.1 Terms of Reference

- (a) Consider and determine Appeals referred from the Audit Committee in relation to the Members Code of Conduct.
- (b) Consider and, if appropriate, determine any other matters which may be referred to the Committee by the Authority, or any committee/sub-committee.
- (c) In making decisions to have full regard to the Authority's public equality duties and its duties under Health & Safety & Environmental and other legislation.

16.2 Membership

Chair of the Authority, Vice Chairs and Party Group Leaders.

16.3 Quorum

At least one (1) Member from the controlling political party and at least one (1) Member from another political party represented on the Authority and to include either the Chair of the Authority or the Vice Chair of the Authority.

Article 17 – The Appointments Committee

17.1 Terms of Reference

- (a) To consider and determine for appointment to the posts and offices of the Chief Fire Officer, Deputy Chief Fire Officer, Treasurer, Monitoring Officer and any other posts referred to the committee for consideration.
- (b) To make appointments to the above posts on behalf of the Authority.
- (c) To consider and, if appropriate, determine any other matters which may be referred to the Committee by the Authority.

17.2 **Membership**

The Chairs and Vice Chair of the Authority, Party Group Leaders/Spokesperson.

17.3 **Quorum**

At least one (1) Member from the controlling political party and at least one (1) Member from another political party represented on the Authority and to include either the Chair of the Authority or at least one (1) of the Vice Chair of the Authority.

Article 18 – Member Development & Engagement Group

18.1 Terms of Reference

- (a) To promote the continuous development of Members of the Authority in a manner that will increase their capacity still further to meet the Authority's mission and aims.
- (b) To consider proposals and options for arrangements in respect of Members' training and development and from time to time to make recommendations to the Authority.
- (c) To monitor from time to time the existing arrangements for Members training and development and identify any relevant issues and report to the Authority.
- (d) To liaise with the Authority's officers responsible for devising and implementing training and development for employees, with a view to promoting integration and avoiding duplication where appropriate.
- (e) To encourage feedback from Members who attend conferences, training and events to consider the value and appropriateness of attendance at such events and report findings to the Authority.

18.2 Membership

Four (4) elected Members with at least one (1) from each political group.

18.3 Quorum

As this is a working group there is no quorum, however at least one (1) Member should be in attendance.

Article 19 - Local Pension Board (Firefighters' Pension Scheme(s))

19.1 The Authority has established a Local Pension Board (LPB) to assist the Authority in its role as 'Scheme Manager' for the Firefighters' Pension Scheme(s), as required by the Pension Scheme (Amendment) (Governance) Regulations 2015 Regulation 4A. The (LPB) is responsible for assisting the Scheme Manager (or nominated officer) in securing compliance with:

- Scheme regulations
- Other governance and administration legislation
- Any requirements of The Pensions Regulator
- Additional matters, if specified by scheme regulations

19.2 The 2015 Firefighters' Pension Scheme regulations require the LPB to assist the Scheme Manager in ensuring the effective and efficient governance and administration of the scheme. This is, potentially, a wide ranging role and allows, for instance, the LPB to look at the systems underpinning the administration of the scheme or how decisions are taken. However, the LPB is not a decision making body. The LPB has an equal number of employer representatives and member representatives (3 of each).

Article 20 – Scheme of Delegation to Officers

This scheme grants powers to Officers to exercise powers and carry out duties of the Authority under various Statutes, Orders, Regulations and Byelaws and Common Law.

The Openness of Local Government Bodies Regulations 2014 require the approval of certain delegated powers to Officers to be recorded and published. Such delegations concern the exercise of powers which affect the rights of individuals the granting of a permission or licence or the award of a contract or incurring of expenditure which, in either case, materially affects the Authority's financial position.

The Monitoring Officer and/or Treasurer to the Authority or their designated Deputy shall advise the Authority of circumstances as and when this will be necessary.

20.1 Conditions of Delegations

- (a) It is the duty of Officers to whom the exercise of powers is delegated to keep Members of the Authority informed of activity arising within the scope of the delegated powers given to them.
- (b) In exercising delegated powers, Officers shall consult with each other as appropriate in the circumstances, and shall have regard to any advice given.
- (c) It shall always be open to an Officer to seek authority or guidance from the Authority (particularly Statutory Officers) and to elect not to exercise delegated powers; or to consult with Members on the exercise of delegated powers.
- (d) The exercise of delegated powers by an Officer shall be in accordance with:-
 - (i) the policies of the Authority and its decisions from time to time;

- (ii) the Authority's Standing Orders and Financial Regulations.

20.2 Powers Not to be Delegated

- (a) Any matter reserved to the Authority.
- (b) Any matter which may, by law, not be delegated to an Officer.
- (c) Any decision relating to the functions listed in Article 3.2 to 3.4.
- (d) Where to do so would effectively result in the Officer making a decision reviewing their own decision in relation to pension, disciplinary or any other matters.
- (e) Where to do so would result in a breach of the Authority's Contract Standing Orders for the time being in force.
- (f) In respect of action constituting the grant of an exemption under Contract Standing Orders, or the award of a Contract the value of which exceeds £250,000.
- (g) In respect of action constituting the entering into of sponsorship arrangements, the value of which exceeds £25,000.
- (h) In respect of action constituting the appointment or dismissal of the Chief Fire Officer, the Deputy Chief Fire Officer, the Treasurer/Chief Finance Officer or the Monitoring Officer.
- (i) Where to do so would result in the Authority incurring expenditure for which no budgetary provision exists within the budget heads for which the Officer proposing to exercise delegated powers is responsible.
- (j) Where to do so would result in expenditure entailing the virement of sums totalling in excess of £50,000 from one budget line approved by the Authority to another budget line.
- (k) Where to do so would result in the Authority incurring expenditure on hospitality in excess of £800 on any occasion or in breach of any guidance issued by the Authority.
- (l) No Officer other than the Treasurer/Chief Finance Officer shall have the power to write off debts due to the Authority or equipment or other assets held by the Authority. The Treasurer/Chief Finance Officer shall have power to write off debts and assets up to the value of £5000 but shall exercise such power only if satisfied that:-

- (i) it would not be cost effective to expend additional resources to recover the amounts owed, or
- (ii) every reasonable effort has been made to recover the amounts due, and further action is likely to damage the reputation of the Authority, or
- (iii) the debt is legally irrecoverable, and
- (iv) that the Authority has not reserved such a decision to itself.
- (m) the term “Officer” means the holder of a post named as having delegated powers or duties under this scheme.

20.3 Delegations to the Chief Fire Officer

(and in their absence the Deputy Chief Fire Officer) who may further delegate to any member of the Strategic Leadership Team or a Head of Service as appropriate.

- (a) To make a formal response on behalf of the Authority to any White Paper, Green Paper, Government Consultation Paper or Draft European Union Directive without reference first to the Authority, when the timescale does not allow, after consultation with the Chair and Vice Chairs of the Authority and each of the Party Group Leaders.
- (b) To control all matters of the day to day administration of the Fire & Rescue Service which shall include taking and implementing decisions that are:-
 - (i) concerned with maintaining the operational effectiveness of the Service;
 - (ii) matters incidental to the discharge of the Authority’s functions which fall within a policy decision taken by the Authority.
- (c) To make, issue and serve such Notices, Orders, Statements and other documents as may be necessary or appropriate for the above purposes or to give effect to, or carry out any decision of him/her under powers delegated to him/her under this scheme.
- (d) To submit comments on any town & country planning matter, Building Regulations, Safety of Sports Grounds and other applications or licenses, where the Authority is a consultee, statutory or otherwise.

- (e) To exercise all the powers of the Authority as an enforcement authority under relevant legislation, without prejudice to the generality of this position he/she may in particular:-
 - (i) authorise the commencement of criminal proceedings (after consultation with the Monitoring Officer) for any breach of any law or regulation, the enforcement of which the Authority is empowered to undertake;
 - (ii) take appropriate action on behalf of the Authority under the Regulatory Reform (Fire Safety) Order 2005 and/or other Enforcement legislation in force from time to time;
 - (iii) designate persons as Inspectors under Article 26 of the Fire Safety Order and the Health and Safety at Work Act 1974;
 - (iv) authorise named members of staff in writing to exercise statutory powers conferred on the Authority under Article 27 of the Fire Safety Order;
- (f) To ensure that nationally and locally agreed conditions of service are properly implemented.
- (g) After consultation with the Treasurer to authorise the implementation of any nationally agreed pay award in respect of all employees, subject to any element of discretion being referred to the Authority for consideration.
- (h) To manage all staff, staffing structures and decide on personnel issues in line with agreed Authority policies.
- (i) To vary the grading of individual non-uniformed posts up to (but not including) Treasurer (including progression within and between grades), having regard to the national Job Evaluation Scheme and in consultation with the relevant trade union(s).
- (j) To make and terminate appointments of uniformed and non-uniformed staff up to (but not including) those posts to be made/terminated by the Appointments Committee.
- (k) To ensure that the Fire Authority's disciplinary policy and procedures, based on the Advisory, Conciliation and Arbitration Service (ACAS) best practice guidance, are properly applied and enforced.

- (l) To hear disputes under the first stage of the Internal Disputes Resolution Procedure, which have been lodged in relation to the Firefighters Pension Scheme or the Local Government Pension Scheme.
- (m) To manage and maintain land and property daily, whether owned or leased.
- (n) To deal with any urgent matters, not otherwise delegated, in consultation with the Treasurer, Monitoring Officer, Chair and Vice Chairs.
- (o) To provide a strategic lead in promoting and maintaining the Authority and Service's commitment to Equality and Diversity, Environmental issues and Health and Safety, through the Strategic Leadership Team.

20.4 Delegations to the Monitoring Officer

(and in their absence their nominated deputy).

- (a) To take all necessary steps, including the obtaining of Counsel's advice, in connection with any matter concerning the Authority and incur expenditure in connection therewith.
- (b) To institute on behalf of the Authority such proceedings or to take such other steps as he/she may consider necessary to:-
 - (i) secure the payment of any debt;
 - (ii) recover possession of any land;
 - (iii) enforce the performance of any obligations due to the Authority and to take such steps as he/she may consider necessary to enforce any judgement or order obtained in any such proceedings after consultation with the Chair of the Authority;
 - (iv) sign or affix the Authority's seal to documents necessary to give effect to property or other matters dealt with pursuant to these delegated powers.
- (c) To enter a defence to any claim brought against the Authority.
- (d) To take all action on behalf of the Authority in respect of claims by or against the Authority where the Authority is insured in respect of such claims subject to :-

- (i) sufficient budgetary provision being available and a report to the Treasurer following the exercise of such power;
 - (ii) the terms of any settlement complying with the recommendations of the Solicitor acting for Authority's insurer;
 - (iii) the delegated power being limited to settlement of claims by or against the Authority up to a maximum of £200,000.
- (e) To execute and issue all legal documents (including all contracts) necessary to implement decisions made by the Authority or its committees or Officers in pursuance of delegated powers, except where another Officer has been authorised to take such action or the Monitoring Officer has authorised him/her to do so.
 - (f) To authorise any person to appear on behalf of the Authority in any court, tribunal or inquiry on any matter relating to the business of the Authority.
 - (g) The above powers may be delegated to the Senior Solicitor by the Monitoring Officer.
 - (h) To ensure compliance on behalf of the Authority with the Public Services (Social Value) Act 2012.

20.5 Delegations to the Authority Treasurer

(and in their absence their nominated deputy).

- (a) To undertake all matters of day-to-day financial administration for the Service, in accordance with the Standing Orders and Financial Regulations of the Authority.
- (b) In agreement with the Chief Fire Officer, and after consultation with the Chair and Vice Chair, in cases of urgency to approve virement, within revenue and capital budgets not otherwise covered by the Treasurer's delegated authority. Action taken under this delegation must be reported to the next meeting of the Authority.
- (c) To approve supplementary revenue votes for items which are of a formal unavoidable or relatively small amount and which are not inconsistent with approved budgetary policy, and which:-
 - (i) result from pay awards or price increases not taken into account in approve budgets;

- (ii) result from expenditure arising from the mandatory implementation of Acts of Parliament or other Government directives;
 - (iii) relate to goods, Services or other expenses which were budgeted for and properly ordered or committed in the previous year but which, owing to delays in delivery or execution, have to be accounted for in the following year. (It is implicit that the original budgetary provision should remain unspent at the end of the year of provision);
 - (iv) are urgently necessary to maintain existing Services and cannot reasonably be met from appropriate approved budgets;
 - (v) do not exceed £10,000 in total for any one purpose and do not entail significant expenditure in subsequent years.
- (d) Virement (ie the transfer of sums approved for a specified purpose to another purpose) may be authorised by the Treasurer in accordance with Financial Standing Orders provided:-
- (i) there are no greater consequential revenue effects in later years;
 - (ii) the proposals are not inconsistent with approved budgetary policy and the overall budget situation;
 - (iii) that it does not involve the transfer of sums between budget lines where the activities in one of the areas is outside the control of the Authority;
 - (iv) that it does not involve the transfer of sums to the appointment of staff or other purpose which will commit the Authority to a significant additional level of expenditure in future years or which will initiate new policies or the extension of existing policies.

20.6 **Supplementary Capital Budgets**

To approve supplementary capital budgets subject to the limitations set out in the Financial Standing Orders.

20.7 **Inspectors**

Officers appointed as Inspectors under the Health & Safety At Work Act 1974, shall have the powers of an Inspector specified in the following statutory provisions or any statutory amendments or re-enactments thereof:-

- (a) Sections 1, 20, 21, 22, 25 and 39 of the 1974 Act.
- (b) Any Health and Safety regulations.
- (c) The provisions of the Acts mentioned in Schedule 1 to the 1974 Act, which are specified in the third column of that Schedule and of the Regulations, Orders and other instruments of a legislative character made or having effect under any provision so specified.

Officers appointed as Inspectors under the Regulatory Reform (Fire Safety) Order 2005 or any statutory amendment or re-enactment thereof, shall have:-

- (a) The powers of an Inspector, specified in Regulation 27 of that Order.
- (b) Powers to issue and serve alteration notices, enforcement notices, prohibition notices and notices relating to switches for luminous tube signs under that Order.
- (c) The power to take any other action relating to the Authority's role as enforcing authority in respect of that Order.

20.8 Directors/Heads of Service

Officers appointed to posts at Director or Head of Service level for the time being of the Authority shall have all of the powers set out in paragraph 3 above subject to:-

- (a) Appropriate delegation by the Chief/Deputy Chief or Assistant Fire Officer.
- (b) The restrictions set out in paragraph 1 above, and
- (c) The matter of the exercise of delegated powers being within the role and area of responsibility of that Director/Head of Service.

Directors/Heads of Service shall have the responsibility for ensuring, within their area of responsibility, compliance with and promotion of powers and duty under Health & safety, Equality and Diversity and Environmental Legislation and for guidance from to time in force.

20.9 All Operational Firefighting Employees

All employees of the Authority who are, for the time being appointed as Operational Firefighters from the role of Firefighter to the role of Chief Fire Officer, are authorised for the purposes of:-

- (a) S.44 of the Fire & Rescue Services Act 2004 (Powers in the event of an Emergency); and
- (b) S.45 of the 2004 Act (Powers of Entry).
- (c) Any statutory amendment or re-enactment of the above provisions.

20.10 All Employees

Shall have the responsibility to ensure their own and others' health and safety under the Health & Safety at Work Act 1974 and shall ensure that they are conversant with, understand and are committed to the policies of the Authority in relation to Health & Safety, Equality & Diversity, Environmental and any other matters subject to policies and/or Service Instructions.

20.11 Interpretation

In this scheme, the powers of the Chair may, in the absence or unavailability of the Chair be exercised by a Vice Chair.

Any relevance in this scheme to any enactment shall be deemed to include a reference to any statute incorporated therewith or any Statutory Instrument, Order in Council Bylaws or other Order made thereunder and any enactment repealing, amending or extending the provision thereof. Any reference to the Authority shall, where the sense allows, be deemed to include references to a Committee.

PART 4 - PROCEDURE RULES

Article 21 – Procedural Standing Orders

Section 1: Preliminary

Standing Order 1: Definitions

- 1.1. In these standing orders, unless the context otherwise demands, the following terms have the meaning assigned to them:
- 1.1:1 "Authority" - the Merseyside Fire and Rescue Authority.
 - 1.1:2 "Annual Meeting" – the Annual General Meeting of the Fire and Rescue Authority.
 - 1.1:2.1 "Chief Officer" - the Chief Fire Officer for the time being employed by the Authority.
 - 1.1:2.2 "Chief Finance Officer" – the officer appointed as having the responsibility for the proper administration of the Authority's affairs pursuant to s.151 of the Local Government Act 1972.
 - 1.1:2.3 "Monitoring Officer" – the officer appointed as Monitoring Officer to the Authority pursuant to s. 5 of the Local Government and Housing Act 1989.
 - 1.1:4 "Independent Person" – an independent member of the Audit Committee without voting rights.
 - 1.1:5 "Employee" - an employee of the Authority or the holder of a paid office under the Authority other than the Chair and Vice-Chairs.
 - 1.1:6 "Meeting" - a meeting of the Authority, a Committee or a Sub-Committee, (as the case may be).
 - 1.1:7 "Member" - in relation to the Authority, a Member appointed as a Member of the Authority and in relation to any Committee or Sub-Committee a person appointed as a Member of that Committee or Sub-Committee.
 - 1.1:8(a) "Number of Members" - in relation to the Authority, the number of persons who may act at the time in question as voting Members of the Authority, and in relation to a Committee or Sub-Committee, the number of persons who

may act at the time in question as voting members of that body.

- 1.1.8(b) "Opposition Spokesperson" - the Leader of the main Opposition group or groups.
 - 1.1:9 "Person Presiding" - the person entitled, or appointed, to preside at any Meeting.
 - 1.1:10 "Political Group" - a political group as defined in the Local Government (Committees and Political Groups) Regulations 1990.
 - 1.1:11 "Proper Officer" - for the purposes of all Standing Orders means the Monitoring Officer and for the purposes of Standing Order 29 includes the additional persons specified therein.
 - 1.1:12 "Standing Orders" - means Procedural Standing Orders and Contract Standing Orders unless otherwise stated.
 - 1.1:13 "Sub-Committee" - a Sub Committee of a Committee.
 - 1.1:14 "The 1972 Act" - the Local Government Act 1972.
 - 1.1:15 "The 1985 Act" - the Local Government Act 1985.
 - 1.1:16 "The 1989 Act" - the Local Government and Housing Act 1989.
 - 1.1:17 "The 2000 Act" -the Local Government Act 2000.
 - 1.1.18 "The Localism Act" – the Localism Act 2011.
 - 1.1:19 "Without Comment" - in relation to the moving, seconding or putting of a motion, means without any person speaking except to indicate the wording of the motion, the fact that it is being moved, seconded or put, or (in the case of the Person Presiding) the effect of adopting the motion.
- 1.2 Unless the context otherwise requires, the singular includes the plural and the plural includes the singular and references to the male gender includes reference to the female gender.
- 1.3 Any reference in any Standing Order to a numbered paragraph is, unless the context otherwise requires, a reference to the paragraph of that standing order bearing that number.

Standing Order 2: Standing Orders

- 2.1 The Authority shall approve Procedural Standing Orders and Contract Standing Orders at its Annual Meeting and these standing orders shall be incorporated into the Authority's Constitution.
- 2.2 No arrangements shall be made whereby a Committee, Sub-Committee or officer may exercise any power of the Authority to vary, revoke or add to these Standing Orders.
- 2.3 Except where it is in accordance with a recommendation of a Committee, any motion to amend, revoke or add to these Standing Orders, when moved and seconded, shall stand adjourned without further discussion to the next ordinary meeting of the Authority, and shall stand referred to such Committee as the Authority shall direct for report to that Meeting.
- 2.4 This Standing Order 2 and Procedural Standing Order 19.1 (Minutes) are not capable of being suspended.
- 2.5 Any of Procedural Standing Orders 3 - 7, (Meetings) 8.1 (Notice of Motion), 13.4, 13.5 and 13.6 (Requisition of Meeting), 16 (Order of Business) and 18.1 and 18.2 (Referring up) may be suspended by the Authority but only if:
 - 2.5:1 notice of the intention to move a motion for such suspension has been included in the agenda for the meeting; and
 - 2.5:2 no Member of the Authority present at the meeting at which such a motion is made objects to such suspension.
- 2.6 Any of the other Standing Orders may be suspended by the Authority provided that either:
 - 2.6:1 Notice of intention to move such suspension has been included in the agenda for the Meeting; or
 - 2.6:2 At least one half of the Number of Members of the Authority are present.
- 2.7 A suspension under paragraphs 2.5 or 2.6 shall have the effect that the Standing Order suspended is not in force during the period of suspension. A suspension under paragraph 2.5 shall last for the period specified in the resolution to suspend the Standing Order, which shall not extend beyond the next Annual Meeting of the Authority. If no period is specified the suspension shall last only for the Meeting at which it is adopted.

- 2.8 A printed copy of these Standing Orders shall be given to each Member following the Annual Meeting of the Authority, as part of the Constitution of the Authority.
- 2.9 The ruling of the Person Presiding at any Meeting as to the construction or application of any of these Standing Orders shall not be challenged at that Meeting.
- 2.10 Any of the Authority's Contract Standing Orders may be waived or suspended by the Authority or a Committee of the Authority acting with delegated powers provided that such a waiver or suspension shall not release the Authority from its obligation to comply with all statutory and regulatory requirements relating to procurement.
- 2.11 Further to the implementation of the Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020 the Standing Orders are varied to comply with the Regulations while they remain in force and as contained within the Amendment to Standing Orders and Procedure Rules for Remote Meetings Guidance.

Section 2: Meetings of the Authority

Standing Order 3: Ordinary Meetings of the Authority

- 3.1 The Annual Meeting of the Authority shall be held on such date in June to be determined by the Authority which ensures the participation of any new Members who may be appointed by constituent councils in that year and shall take place at Merseyside Fire and Rescue Authority HQ, Bridle Road, Bootle, Liverpool, L30 4YD at 1.00 p.m. (or such other place and time as determined by the Authority or a Committee of the Authority).
- 3.2 Other ordinary meetings of the Authority for the transaction of general business shall be held at Merseyside Fire and Rescue Authority HQ, Bridle Road, Bootle, Liverpool, L30 4YD (or at such other place and at such time as determined by the Authority or a Committee of the Authority).
- 3.3 Where it is appropriate to change the date time or place of a Meeting, the Meeting shall take place on such date, place or time as determined by the Monitoring officer in consultation with the Chair of the Authority and Opposition Spokespersons.

Standing Order 4: Extraordinary Meetings of the Authority

- 4.1 The Chair of the Authority may at any time call an extraordinary meeting of the Authority.

- 4.2 If the office of Chair is vacant, or if the Chair is unable to act for any reason the Vice-Chair of the Authority may at any time call an extraordinary meeting of the Authority.
- 4.3 Three Members of the Authority may call an extraordinary meeting of the Authority if a request for such a meeting signed by such Members of the Authority has been presented to the Chair of the Authority and either she/he has refused to call a meeting or, without her/him so refusing, no extraordinary meeting has been called within seven days of the presentation of the request.
- 4.4 Any request under paragraph 4.3 may be presented to the Chair by being left for him/her with the Proper Officer.
- 4.5 Where any person or persons decides to call an extraordinary meeting of the Authority she/he shall inform the Monitoring Officer that she/he has done so, the business to be transacted and the date and time for which the meeting is called. The Monitoring Officer shall thereupon ensure that the notice and summonses required by paragraph 4(2) of Schedule 12 to the 1972 Act are published and sent.
- 4.6 Any extraordinary meeting of the Authority which may be called shall be held at Merseyside Fire and Rescue Authority HQ, Bridle Road, Bootle, Liverpool, L30 4YD or such other place as the Monitoring Officer in consultation with the Chair of the Authority may appoint.
- 4.7 No extraordinary meeting shall be called unless it is proposed to transact at the Meeting business which, in accordance with the relevant enactments and these Standing Orders, may be transacted at that meeting.
- 4.8 Where in relation to any meeting of the Authority the next such meeting is an extraordinary meeting, the next following meeting of the Authority shall be treated as a suitable meeting for the purposes of signing of minutes.

Standing Order 5: Person Presiding at Meetings of the Authority

- 5.1 The Person Presiding at the commencement of the Annual Meeting to consider the election of a Chair of the Authority shall be:-
 - 5.1:1 The Chair of the Authority for the previous municipal year of the Authority; or
 - 5.1:2 If she/he is absent or unable to act the Vice Chair of the Authority for the previous municipal year of the Authority; or

- 5.1:3 If she/he is absent or unable to act such Member as is appointed by the Authority.
- 5.2 Thereafter the Person Presiding at meetings of the Authority shall be:
 - 5.2:1 The Chair of the Authority; or
 - 5.2:2 In the absence of the Chair of the Authority, the Vice Chair of the Authority; or
 - 5.2:3 In the absence of the Vice Chair of the Authority and the Chair of the Authority a Member of the Authority appointed by the Authority.
- 5.3 If it is necessary to choose a member of the Authority to preside in the absence of the Chair and Vice Chair, the Proper Officer shall call on a Member of the Authority to move that a Member of the Authority be named by that Member shall take the chair.
- 5.4 If discussion arises on that motion, the Proper Officer shall exercise the powers of the Person Presiding to regulate that discussion, and to maintain order at the meeting.
- 5.5 The motion, and any amendments, shall be put to the Meeting in accordance with Standing Order 22. 5 (voting on appointments).

Standing Order 6: Quorum of Meetings of the Full Authority

- 6.1 No business shall be transacted at any meeting of the Full Authority unless at least eight voting Members are present (Standing Order 15 deals with the Quorum of Committee and Sub-Committee meetings).
- 6.2 If, during any meeting of the Authority or its Committees or Sub Committees, the Person Presiding, after causing the number of Members present to be counted, declares that there is not a quorum present, the Meeting shall stand adjourned for fifteen minutes.
- 6.3 If, after fifteen minutes the Person Presiding, after again causing the number of Members present to be counted, declares that there is still no quorum present, the Meeting shall end.
- 6.4 Notwithstanding any provision in these Standing Orders that notices of questions or motions shall lapse, the consideration of all business which is on the agenda of a meeting brought to an end under the previous paragraph; and which has not been completed before the meeting is brought to an end shall be postponed to the next meeting of the Authority, whether ordinary or extraordinary.

Standing Order 7: Order of Business at Meetings of the Authority

- 7.1 Unless the Authority otherwise orders in accordance with Standing Order 7.3, the order of business at every meeting of the Authority shall be:-
- 7.1:1 In the absence of the Chair and Vice Chair, to choose a Member of the Authority to preside.
 - 7.1:2 At the Annual Meeting, and at any other Meeting which is the first after the office of Chair shall have become vacant, to elect a Chair.
 - 7.1:3 At the Annual Meeting, and at any other Meeting which is the first after the office of Vice Chair shall have become vacant, to appoint a Vice Chair.
 - 7.1:4 To approve as a correct record the minutes of the last meeting of the Authority, and of any earlier Meeting of which the minutes have not been so approved, and for the Person Presiding to sign them; unless the minutes of all earlier meetings of the Authority have already been signed as a correct record, or in accordance with Standing Order 19, any unsigned minutes are to stand over until the next suitable Meetings. Minutes of previous meetings which have been held during the chairmanship of the previous year, before the newly elected chair takes over presiding the meeting.
 - 7.1:5 To consider declarations of interests by Members.
 - 7.1:6 To receive communications or announcements from the Person Presiding; should this be moved up – eg Chair’s announcement usually prior to business on Agenda.
 - 7.1:7 Where the meeting has been requisitioned by Members under Standing Order 4.3, to consider the business specified in the Summons.
 - 7.1:8 Where a Meeting has been summoned to consider:
 - 7.1:8.1 The promotion or opposition of a bill under section [239 of the 1972 Act](#).
 - 7.1:8.2 A report from the Chief Financial Officer under section [114 of the Local Government Finance Act 1988](#).
 - 7.1:8.3 A report of the Monitoring Officer under section [5 of the 1989 Act](#).

- 7.1:8.4 To consider the business for which the meeting has been summoned.
- 7.1:9 To receive petitions for Members of the Authority.
- 7.1:10 The asking and answering of questions under Standing Order 10.
- 7.1:11 To consider items of business, if any, which were on the agenda of Committees in the order prescribed under paragraph 7.2.
- 7.1:12 To receive and consider reports, minutes and recommendations of Committees in the order prescribed under paragraph 7.2.
- 7.1:13 To consider motions of which notice has been submitted by Members of the Authority in accordance with Standing Order 8 in the order in which they are recorded as having been resolved.
- 7.1:14 To consider other business, if any, specified in the summons for the meeting.
- 7.2 The items of business under paragraph 7.1 shall be considered in the order in which they are listed in the agenda for the Meeting, and that order shall be in accordance with arrangements determined from time to time by the Authority.
- 7.3 The order of business in paragraph 7.1 may be varied by direction of the Person Presiding, made with the unanimous consent of the Members present, but not so as to alter the order of items set out in paragraphs 7.1:1 to 7.1:7.
- 7.4 If the Persons Presiding decides that an item of business which has not been included in the agenda for the Meeting sent with the summons, may be taken for reasons of urgency, that item shall, subject to any direction or resolution under paragraph 7.3, be taken at the end of the other items of business.
- 7.5 For the purposes of this Standing Order 7.1:2 and 7.1:3 a vacancy in the office of Chair and Vice Chair shall be deemed to have occurred where the holder of such office:
 - 7.5:1 Has ceased to be a Member of the Authority by reason of termination of appointment.
 - 7.5:2 Has ceased to be a Member of the Authority by reason of ceasing to be a member of the constituent Council at the time of notice to the Authority.

7.5:3 In any other case on the date of the declaration or receipt of the notice or resignation.

Standing Order 8: Notices of Motions to Authority

- 8.1 Any Member of the Authority may give notice of motion for consideration at any Meeting of the Authority.
- 8.2 Every motion shall be relevant to some matter in relation to which the Authority has a function.
- 8.3 Notice of every motion to be moved at a meeting of the Authority other than a motion which, (under Standing Order 9), may be moved without notice, shall be given in writing, and signed by the Member or the Members giving notice. The notice shall state for which Meeting of the Authority the notice is given.
- 8.4 Unless the Person Presiding at the meeting is of the opinion that a motion should be considered as a matter of urgency, notice of every motion of which notice is required shall be delivered to the Proper Officer by hand, fax or e-mail at least 6 (six) clear working days before the meeting for which the notice is given.
- 8.5 The Proper Officer shall not accept any notice of motion which, by reason of any enactment or any provision in these standing orders (other than paragraph 8.8 below), could not be considered at the meeting for which it is given.
- 8.6 The Proper Officer shall record the time and date at which every such notice is delivered to her/him. That record shall be open to the inspection of every Member of the Authority.
- 8.7 A motion shall only be moved by a Member by whom notice has been given, or by a Member authorised by such a Member.
- 8.8 Where notice of a motion has been given for any meeting, and that motion is neither moved (nor deemed to have been referred to a Committee), the notice shall lapse, and the motion shall not be moved without further notice.
- 8.9 Subject to Standing Order 8.10 below, where a notice of motion has been given for any meeting of the Authority, and that motion is within the terms of reference of any Committee of the Authority, the motion shall be deemed to have been transferred by that meeting to the next meeting for the Committee or Committees within whose terms of reference it falls. If any question arises as to the Committee to which the motion is to be referred, it shall be determined by the Chair of the Authority.

- 8.10 Where a motion has been referred, or is deemed to have been referred, to a meeting of a Committee, that committee shall consider it at its next meeting and shall either report upon the motion to the next meeting of the Authority, or include its views upon the motion in its next report to the Authority.
- 8.11 No motion or amendment shall be moved to rescind any resolution of the Authority which was passed within the same Authority Municipal Year or which is to the same effect as one which has been rejected within that period.

Standing Order 9: Motions and Amendments

- 9.1 The following motions may be moved without notice at any Meeting, and considered in sequential order:-
 - 9.1:1 To elect a Chair of the Authority, to appoint a Vice-Chair of the Authority, or to appoint a person to preside at the meeting at which the motion is made.
 - 9.1:2 Motions relating to the accuracy of the minutes.
 - 9.1:3 Motions under Standing Order 7.3 (change in order of business).
 - 9.1:4 “that the Authority (or Committee or Sub-Committee) proceed to the next business”.
 - 9.1:5 “that the question be now put”.
 - 9.1:6 “that the debate be now adjourned”.
 - 9.1:7 “that the Authority (or Committee or Sub-Committee) do now adjourn”.
 - 9.1:8 Motions under Standing Order 2.5:2 (suspension of Standing Orders without notice).
 - 9.1:9 Motions in accordance with section 100A (2) or (4) of the 1972 Act to exclude the public from a meeting where there is likely otherwise to be disclosure of exempt or confidential information.
 - 9.1:10 Motions giving consent of the Authority, committee or sub-committee, where it is required under these Standing Orders.
 - 9.1:11 Motions to refer a petition which has been presented to the Authority to a Committee for consideration.

- 9.1:12 Where a matter has been submitted to a Committee, or Sub-Committee, a motion to appoint a Special Committee, or Sub-Committee, to consider that matter.
- 9.2 On consideration of a report or a recommendation from a Committee, Sub-Committee, or Officer, the adoption of the report or recommendation and any resolutions consequential upon that adoption may be moved without notice.
- 9.3 Subject to PSO 9.3.1 and PSO 9.3.2, an amendment to a motion may be moved without notice, but shall be relevant to the motion.
- 9.3.1 Notice of a motion consisting of a proposal for the setting of a budget and the associated calculations shall be provided in full to the Chief Finance Officer, the Monitoring Officer and all Members at least ten (10) working days prior to the date of the Authority meeting scheduled to consider the setting of a budget for the forthcoming financial year.
- 9.3.2 Notice of any amendment proposed to a motion specified in PSO 9.3.1 (a budget resolution) shall be provided in full to the Chief Finance Officer, the Monitoring Officer and all Members at least five 5 working days prior to the date of the Authority meeting scheduled to consider the setting of a budget for the forthcoming financial year.
- 9.3.3 An amendment to a budget resolution will not be considered by the Authority where the notice requirements set out in PSO 9.3.2 (above) have not been met.
- 9.3.4 For the purposes of PSO 9.3, notice is given on the date that it is received by the Chief Finance Officer and Monitoring Officer.
- 9.4 An amendment to a motion shall be either to refer the matter to a Committee, a Sub-Committee or an Officer for consideration (or reconsideration), to leave out words, or to insert or to add other words, but such omission, insertion or addition of words shall not have the effect of simply negating the motion before the Meeting.
- 9.5 With the consent of the Meeting signified without discussion, a Member may:
- 9.5:1 Alter a motion of which she/he has given notice; or
- 9.5:2 With the further consent of the seconder, alter a motion which has been moved or seconded.

If (in either case) the alteration is one which could be made as an amendment thereto.

9.6 With the consent of the seconder (if she/he is still present) and of the Meeting signified without discussion, the mover of a motion or an amendment may withdraw it. No Member shall speak to such a motion or amendment after the mover has asked consent for its withdrawal, unless such consent has been refused.

9.7 Where consent of the Authority, Committee, or Sub-Committee is required for anything, it may be given either:

9.7:1 By the Person Presiding at the Meeting asking whether there are objections to the consent being given, and if no objection is raised, giving that consent; or

9.7:2 If objection is raised, or if the Person Presiding so chooses, by a motion moved, seconded and put to the meeting.

Standing Order 10: Questions

10.1 Every question shall be relevant to some matter in relation to which the Authority has functions.

10.2 Subject to Standing Order 10.1 if a Member of the Authority wishes to ask a question during a meeting of the Authority of:

10.2:1 The Chair of the Authority; or

10.2:2 The person appointed or chosen to preside in any committee.

She/he shall give notice in writing to the Proper Officer of the question at least seven working days before the meeting at which the question is to be asked.

10.3 A list of the questions of which notice has been given shall be circulated to Members of the Authority at, or before, the meeting at which they are to be asked.

10.4 If the Person Presiding at a meeting of the Authority considers that, by reason of special circumstances, it is desirable that a question shall be asked at a meeting of the Authority although due notice of the questions has not been given, and if she/he is satisfied that as much notice as is possible has been given to the person of whom it is to be asked, she/he may permit the question to be asked.

10.5 Every question shall be put and answered without discussion, but the person to whom the question has been put may decline to answer it. If

the Person Presiding permits, the Member asking a question may ask one relevant supplementary question which shall be put and answered without discussion.

- 10.6 An answer to a question may be given by the person to whom it is addressed or by a person on her/his behalf, and may take the form of:

10.6:1 An oral answer.

10.6:2 Reference to information contained in some publication.

10.6:3 Written answer, which shall be circulated to Members of the Authority at the latest with the Summons for the next meeting of the Authority.

- 10.7 No question shall be asked more than 10 minutes after the Authority has entered on the item of business under which questions are asked.

- 10.8 If notice of a question has been given, and that question is not for any reason asked orally, and unless the Member who has notice of it withdraws the question or the Member to whom it is addressed refuses to answer, the question shall be given a written answer in the same way as under paragraph 10.6.3.

Standing Order 11: Presentation of Petitions, Hearing of Deputations and Occasions When Public May Speak

- 11.1 At a meeting of the Authority any Member of the Authority or local government elector for the area of the Authority may present a petition which is relevant to some matter in relation to which the Authority has functions but excluding matters of conditions of service of employees.

- 11.2 At least seven working days before the meeting at which the petition is to be presented, the person wishing to present it shall give notice of her/his intention to do so to the Proper Officer, and shall show the petition to her/him. Where the person proposing to present the petition is not a Member of the Authority the notice of intention to present a petition shall not be accepted unless the Proper Officer has satisfied herself/himself that the petition is proper to be presented.

- 11.3 A proper petition shall contain the names and postal addresses of a minimum of 5 names.

- 11.4 The presentation of a petition shall be limited to not more than 5 minutes and shall be confined to reading out or summarising the subject of the petition indicating the number and description of the signatories, and making such further supporting remarks relevant to the petition as the person presenting it shall think fit.

- 11.5 Any person likely to be affected by a matter in relation to which the Authority has functions, (other than employees in relation to matters of conditions of service) may ask that a deputation should be received by a meeting of the Authority. Such a request shall be made to the Proper Officer at least seven working days before the meeting to which it relates. The person making the request shall indicate the matter to which the request relates, the number (which shall be more than two and less than five names and addresses of the persons who will form the deputation, and the member or members of the deputation who will speak for them).
- 11.6 On being called by the Person Presiding, the person or persons speaking for the deputation may make, during a period not exceeding five minutes, such remarks as she/he or they think fit, providing that the remarks shall relate to the matter indicated.
- 11.7 The Members of the Authority may, during a further period not exceeding five minutes for each deputation, ask questions of the members of the deputation. Such questions shall be asked and answered without discussion.
- 11.8 Petitions shall be presented, and deputations received in the order in which notice of them is received by the Proper Officer, without making any distinction between petitions and deputations.
- 11.9 Subject to the provisions of Standing Order 11.1 to 11.7, no members of the public shall be entitled to speak or address a meeting without the permission of the Person Presiding.

Section 3: Committees and Sub-Committees

Standing Order 12: Appointment of Committees and Sub-Committees

- 12.1 Subject to the provisions of the 1972 Act, and other relevant enactments, at its annual meeting, the Authority:
 - 12.1:1 Shall resolve which Committees shall be appointed, the terms of reference of each of those Committees, the number of voting Members appointed to each Committee; and whether the Committees are to have delegated powers.
 - 12.1:2 May resolve that non-voting Members, assessors and advisers shall also be appointed to any such Committee, so far as the law permits.
 - 12.1:3 If it resolves to make appointments under Standing Order 12.1:2, shall specify the numbers of appointments to be made and what functions in relation to the Committee each person so appointed may discharge.

- 12.1:4 May determine an annual timetable for ordinary meetings of Committees.
- 12.2 The Authority may at any time amend resolutions under the previous paragraph.
- 12.3 Every Committee set up under this Standing Order, and every Sub-Committee set up by such a Committee, shall continue to discharge the functions committed to them until the Authority or Committee, (as the case may be), resolve otherwise.
- 12.4 The Authority may at any time appoint alternate Members from within its full Membership as persons entitled to attend Committees with full voting rights in the absence of the original Member for whom they are named as alternates, subject to the following:
- 12.4:1 An alternate for an original Member who is Chair of a Committee or a Sub-Committee shall not automatically be entitled to act in that capacity but may do so in accordance with provisions of Procedural Standing Order 14.
- 12.4:2 The agenda for any Meeting shall only be supplied to an alternate Member at the time of initial circulation if prior notice of proposed absence has been received by the Proper Officer from the original Member.
- 12.4:3 Attendance as an alternate at a Meeting shall be classed as an approved duty.
- 12.4:4 If as a consequence of the application of this Standing Order a Member is appointed as an alternate Member for more than one original Member on the same Committee or Sub-Committee, she/he shall not be entitled to choose for which absent original Member to act but shall in every case act as alternate for the Member whose surname has alphabetical priority.
- 12.4:5 Decisions relating to the nomination of alternate Members or variations thereto may be taken by the Authority at any meeting.
- 12.5 Every person appointed as a voting Member of such a Committee or Sub-Committee and every person appointed to exercise other functions in relation to a Committee shall continue as such until the appointment is terminated upon:-
- 12.5:1 Receipt of written notification of their resignation from the Authority.

- 12.5:2 Notification from their nominating Council that she/he is to be replaced or has been disqualified or has retired as a district Councillor.
 - 12.5:3 Failure to be successfully re-elected as a Councillor.
 - 12.5:4 Termination pursuant to Standing Order 12.16.
 - 12.5:5 Termination pursuant to S.52 (1) of the Local Government Act 2000 (failure to provide undertaking or comply with any other legislative provision).
- 12.6 Whenever:-
- 12.6:1 The Authority is required to review the allocation of seats on Committees between Political Groups; or
 - 12.6:2 The Authority resolves to carry out such a review; or
 - 12.6:3 A Committee is required to review the allocation of seats on a Sub-Committee between Political Groups; or
 - 12.6:4 A Committee resolves to carry out such a review;
- the Proper Officer shall submit a report to the Authority or Committee (as the case may be), showing what allocation of seats would, in her/his opinion, best meet the requirements for proportionality.
- 12.7 In the light of such a report, the Authority or Committee, (as the case may be), shall determine the allocation of seats to Political Groups.
- 12.8 A Political Group shall be treated as constituted when the Proper Officer has received a notice in writing signed by two or more Members or the Authority stating:-
- 12.8:1 That the Members who have signed it wish to be treated as a Political Group.
 - 12.8:2 The name of the Group; and
 - 12.8:3 The name of one Member of the Group who has signed the notice and who is to act as its Leader.
- 12.9 The notice referred to in Standing Order 12.8 may specify the name of one other Member of the Group who has signed the notice and who is authorised to act in the place of the Leader.

- 12.10 The Leader may be changed by a further notice in writing to the Proper Officer signed by a majority (i.e. more than 50%) of the Members of the Group.
- 12.11 The name of the Group may be changed by a further notice in writing to the Proper Officer signed by the Leader of the Group or a majority (i.e. more than 50%) of the Members of the Group.
- 12.12 A Member of the Authority is to be treated as a Member of a Political Group if she/he has signed a notice in accordance with paragraph 12.8 or if she/he has delivered to the Proper Officer a written notice signed by her/him and by the Leader (or representative) of the Group of a majority (i.e. more than 50%) of Members of the Group stating that she/he wishes to join the Groups.
- 12.13 A person is to be treated as having ceased to be a Member of a Political Group when:
- 12.13:1 She/he has ceased to be a Member of the Authority.
 - 12.13:2 She/he has notified the Proper Officer in writing that she/he no longer wishes to be treated as a Member of the Group.
 - 12.13:3 She/he joins another Political Group.
 - 12.13:4 The Proper Officer receives a notice in writing signed by a majority of Members of the Group stating that they no longer wish her/him to be treated as a Member of it.
- 12.14 No person shall be treated as a Member of more than one Political Group at any given time.
- 12.15 The Proper Officer shall keep and maintain a record of the current membership of each Group.
- 12.16 Whenever an appointment of a voting Member of a Committee or Sub-Committee fails to be made in accordance with the wishes of a Political Group to whom the seat has been allocated, and whenever such an appointment falls to be terminated in accordance with such wishes, then the Authority or the Committee, (as the case may be), at a meeting after those wishes are expressed, shall make or terminate the appointment accordingly.
- 12.17 In order to facilitate appointment of voting Members of Committees, Group Leaders shall submit nominations for membership of committees (in accordance with the allocation of seats) to the Proper Officer:-
- 12.17:1 At the Annual Meeting; and

12.17:2 Following variations to membership nominations during the remainder of the Municipal Year and in any event at least one week prior to the next meeting of the Committee concerned.

12.18 Subject to any resolutions by the Authority under this Standing Order:

12.18:1 Every Committee may appoint Sub-Committees for such purposes as it thinks fit, and may make arrangements for a Sub-Committee to discharge any of the functions of the Authority which the Committee may discharge.

12.18:2 Where a matter has been delegated to a Committee, the Committee may further delegate the matter to a Sub-Committee unless the Authority otherwise directs.

Standing Order 13: Meetings of Committees and Sub-Committees

13.1 The Authority may fix the date, time and place of ordinary meetings of Committees and Sub-Committees.

13.2 If the Authority does not fix the date, or time, or place of an ordinary meeting of a Sub-Committee, then the Committee which appointed it to may do so.

13.3 If the date, time, or place of an ordinary meeting of a Committee or Sub-Committee, has not been fixed by the Authority or the appointing Committee (as the case may be), then that Committee or Sub-Committee shall fix those details of the meeting which have not otherwise been fixed provided that:

13.3:1 For the first ordinary meeting of any Committee or Sub – Committee, the Chair of the Authority or, if a person has been appointed to preside in a Committee, that person may fix any details which have not otherwise been fixed.

13.3:2 For any other meeting of a Committee or Sub-Committee, the Chair of the Authority or the Person Presiding in that Committee or Sub-Committee, after consultation (so far as practicable) with such persons as appear to her/him to be representative of the political groups to which have been allocated seats on the Committee or Sub-Committee, may cancel or change any of the details of place, date or time already fixed for a meeting of the Committee or Sub-Committee, other than one called under Standing Order 13.5.

13.4 The Person Presiding at meetings of a Committee or Sub-Committee, her/his deputy, or the Chair of the Authority may call a special meeting of the Committee or Sub-Committee at any time.

If:-

13.4.1 A request for a special meeting of a Committee or Sub-Committee, signed by at least two of the voting Members of a Committee or Sub-Committee, has been presented to the person appointed to preside at their meetings; and

13.4.2 Either she/he has refused to call a meeting or, without her/him so refusing, no special meeting has been called within seven days of the presentation of the requisition.

Then any two Members of the Committee or Sub-Committee, whichever is the greater, may forthwith request a special meeting of the Committee or Sub Committee.

13.5 If any person decides to request a special meeting of a Committee or Sub-Committee, she/he shall forthwith give notice that she/he has done so to the Proper Officer, specifying the business proposed to be transacted. The Proper Officer shall forthwith give notice to all Members of the Committee or Sub-Committee and all persons entitled to receive their papers.

13.6 Any requisition under paragraph 13.5 may be presented by leaving it with the Proper Officer.

Standing Order 14: Persons Presiding in Committees and Sub-Committees

14.1 The Authority may appoint, from among the voting Members, a person to preside at the meeting of a Committee or Sub-Committee appointed by it, and or a person to preside in the absence of the first person.

14.2 If any appointment possible under the previous paragraph is not made, a Committee may appoint, from among the voting members, a person to preside at the meetings of any Sub-Committee appointed by it, or a person to preside in the absence of the first person, (as the case may be).

14.3 If any appointment possible under the previous paragraph is not made, a Committee or Sub-Committee at its first meeting after the Annual Meeting of the Authority shall, from among their voting Members, appoint a person to preside at their Meetings, and may, in the same way, appoint a person to preside in the absence of the first person.

14.4 The Person Presiding at meetings of Committees and Sub-Committees of the Authority shall be:-

14.4:1 The person appointed as Chair of that Committee.

14.4:2 If she/he is absent or unable to act as Chair a Member of the Committee or Sub-Committee (as the case may be) chosen by the voting Members of that Committee or Sub-Committee.

14.5 If it is necessary for the Committee or Sub-Committee to appoint a person to preside, the Proper Officer shall call on a Member or the Committee or Sub-Committee to move that a voting member of the Committee or Sub-Committee shall take the chair.

14.6 If discussion arises, the Proper Officer shall exercise the powers of the Person Presiding to regulate the discussion, and to maintain order at the meeting.

14.7 The motion, and any amendments, shall be put to the meeting in accordance with Standing Order 22.5 (voting on appointment).

Standing Order 15: Quorum of Committees and Sub-Committees

15.1 No business shall be transacted by either the Policy and Resources Committee or the Community, Safety and Protection Committee unless at least 5 voting Members are present.

15.2 No business shall be transacted at any meeting of any sub-committee or the Appeals Committee or the Appointments Committees unless at least 2 voting Members are present.

15.3 The provisions of Standing Order 6.2 to 6.4 shall apply to a meeting of a Committee or Sub-Committee at which a quorum is not present as they would apply if it were a meeting of the Authority.

Standing Order 16: Order of Business on Committees and Sub-Committees

16.1 Subject to any directions given by the person appointed to preside at the meeting or the Committee or Sub – Committee, the items of business shall be arranged in such order as the Proper Officer thinks will best ensure the effective despatch of business.

Standing Order 17: Urgent Business

17.1 The Authority may make arrangements for the discharge, in urgent circumstances, of functions of the Authority, by appointing a committee of not fewer than three voting Members of the Authority; or

- 17.2 In certain circumstances where this is not possible with the timescales required the Chief Fire Officer of the Authority in consultation with the Chair of the Authority and such other Members as the Chair may consider necessary may discharge these functions.
- 17.3 Any matter approved in the circumstances described in 17.1 – 17.2 shall be reported to the next full Authority meeting giving reasons for the urgency and this shall be recorded in the Minutes.
- 17.4 No matter shall be considered at a meeting of the Authority or a Committee or Sub-Committee of the Authority, if it is not specified in the Agenda, unless the Chair (or in the case of a Committee or Sub-Committee, the person presiding) rule that in his / her opinion the item should be considered as a matter of urgency **and specifies the reasons why it is urgent**. The ruling including the reasons for urgency, must be recorded in the minutes of the meeting.

Standing Order 18: Reference-up of Decisions

- 18.1 This standing order applies where arrangements have been made for the discharge of a function of the Authority by a Committee or Sub-Committee, and the operation of such arrangements is referred to in it as “the use of delegated powers”.
- 18.2 Subject to Standing Order 18.3 where a question on the use of delegated powers is put to the vote at a meeting of a Committee or Sub-Committee and a majority of the voting Members present at the meeting, immediately after the question has been put to the vote, ask that the provisions of this Standing Order should be applied, the decision which is the subject of delegated powers shall be of no effect, but shall be treated as a recommendation to the Authority (or the Committee which appointed the Sub-Committee, (as the case may be).
- 18.3 Paragraph 18.2 shall not apply to any question which arises on an item of business:
- 18.3:1 Where the Committee (or Sub-Committee) has, under an obligation arising from the nature of the business to be transacted, heard representations from persons other than Members of the Authority and those appointed by the Authority to discharge a function in connection with the Committee (or Sub-Committee) or
- 18.3:2 Which concerns the appointment, discipline or dismissal of a member of staff of the Authority.

Section 4: Conduct of All Meetings

(and see standing order 8 and 9)

Standing Order 19: Minutes and Records of Proceedings

19.1 Minutes of every meeting shall be submitted to, and signed at, that meeting or at the next following meeting of the body concerned.

Provided that, in the case of the minutes of the meeting of the Authority, if the next following meeting of the Authority has been summoned to consider one of the matters mentioned in Standing Order 7.1:7 (business to be transacted at specifically summoned meetings of the Authority), the minutes shall be signed instead, at the next suitable meeting of the Authority which shall be the ordinary meeting which next follows the meeting at which such business is to be transacted.

19.2 The Person Presiding shall put the question that the minutes submitted to the meeting be approved as a correct record of that meeting, or of a specified former meeting, (as the case may be).

19.3 No discussion shall take place upon the minutes, except upon their accuracy. Any question of their accuracy shall be raised by motion. If no such question is raised or, if it is raised, then as soon as it is disposed of, the Person Presiding shall sign the minutes.

19.4 Recordings (tape and video as well as written recording) of Meetings of the Authority, its Committees and sub Committees may take place by any citizen subject to:

- (a) The provisions of Standing Order 21 (Prevention of Disorderly Conduct).
- (b) Compliance with the provisions of Schedule 12A of the Local Government Act 1972 (discussion of confidential items).
- (c) Adherence to the Protocol on Reporting at Meetings (page 233).

Standing Order 20: Rules of Debate

20.1 The rules of debate in this Standing Order shall apply to all Meetings.

Motions and Amendments

20.2 A motion or amendment shall not be discussed unless it has been proposed and seconded.

- 20.3 When proposing or seconding a motion or amendment, a member may reserve her/his speech until a later period of the debate by declaring her/his intention to do so.
- 20.4 When any motion of which notice has not been given, or any amendment has been moved and seconded, the Person Presiding may require that it shall be put into writing and handed to her/him before it is further discussed.
- 20.5 Only one amendment may be moved and discussed at a time. No further amendment shall be moved until the amendment under discussion has been disposed of provided that the Person Presiding may permit two or more amendments to be discussed (but not voted upon) together if she/he thinks that this will facilitate the proper conduct of business.
- 20.6 If an amendment is not carried, other amendments may be moved to the original motion. If an amendment is carried, the motion as amended, shall take the place of the original motion and shall become the motion upon which any further amendment may be moved.

Speeches

- 20.7 If two or more Members offer to speak, the Person Presiding shall call on one to speak.
- 20.8 When speaking, a Member shall address the Person Presiding.
- 20.9 A Member shall direct her/his speech to the question under discussion, or to a personal explanation or a point of order under the provisions of the next paragraph.
- 20.10 A Member may claim to speak on a point of order or in personal explanation, and shall be entitled to be heard forthwith. A point of order shall relate only to an alleged breach of a specified statutory provision or a specified Standing Order, and the way in which the Member raising it considers that it has been broken. A member raising a point of order must specify which statutory provision or Standing Order she/he alleges has been breached. A personal explanation shall be confined to some material part of a former speech by her/him in the current debate which may appear to have been misunderstood.
- 20.11 The ruling of the Person Presiding on a point of order or on the admissibility of a personal explanation shall not be open to discussion except on a motion of which due notice has been given.

Ancillary Motions

20.12 When a motion is under debate, no other motion shall be moved except the following:

20.12:1 To amend the motion.

20.12:2 A closure motion under Standing Order 20.13.

20.12:3 A motion under Standing Order 21 (prevention of disorder).

20.12:4 A motion under Section 100A(2) or (4) of the 1972 Act (exclusion of the public).

20.13 The following closure motions shall be permitted during discussion of another motion ('the original motion'). They shall be moved, seconded and put without discussion. If the motion is moved and seconded, then the Person Presiding shall proceed as follows:

20.13:1 "that the meeting proceed to the next business" the Person Presiding shall permit the mover of the original motion to reply, and shall then put to the vote the motion to proceed to the next business; if that motion is carried, the original motion shall lapse;

20.13:2 "that the question be now put" if the Person Presiding is of the opinion that the matter before the Meeting has been sufficiently discussed, she/he shall put to the vote forthwith the motion, that the question now be put; if this is carried, she/he shall permit the mover of the original motion a right to reply for not more than three minutes' and shall then put that motion to the vote;

20.13:3 "that the debate now be adjourned"; or "that the meeting do now adjourn." If the Person Presiding is of the opinion that the matter before the Meeting has been sufficiently discussed, she/he may refuse to accept either of these motions, and instead put the motion that the question be now put; if she/he is of the opinion that the matter has not been sufficiently discussed and cannot reasonably be sufficiently discussed on that occasion, she/he shall put the adjournment motion to the vote without giving the mover of the original motion a right of reply or stand over as uncompleted business until the next meeting of the Authority, Committee or Sub Committee, (as the case may be).

Standing Order 21: Prevention of Disorderly Conduct

- 21.1 If the Person Presiding is of the opinion that a Member has misconducted, or is misconducting, herself/himself by persistently disregarding the ruling of the Chair, or by behaving irregularly, improperly or offensively, or wilfully obstructing the business of the Authority, she/he may notify the Meeting of that opinion, and may take any of the following courses, either separately or in sequence:
- 21.1:1 She/he may direct the Member to refrain from speaking during all, or part, of the remainder of the Meeting.
- 21.1:2 She/he may direct the Member to withdraw from all, or part, of the remainder of the Meeting.
- 21.1:3 She/he may order the Member to be removed from the Meeting.
- 21.1:4 She/he may adjourn the Meeting for 15 minutes or such period as shall seem expedient to her/him.
- 21.2 If a Member of the public interrupts proceedings at any Meeting, the Person Presiding shall warn her/him. If she/he continues the interruption, the Person Presiding shall order her/him to leave the room where the meeting is being held. If she/he does not leave, the Person Presiding shall order her/him to be removed. If a member of the public persistently creates a disturbance, the Person Presiding may adjourn the meeting for 15 minutes or such period as shall seem expedient to her/him.
- 21.3 In the event of general disturbance in any part of the room where any Meeting is being held which is open to the public, the Person Presiding shall order that part to be cleared and may adjourn the Meeting for 15 minutes or such period as shall seem expedient to her/him.
- 21.4 The powers conferred by this Standing Order are in addition to any other powers which the Person Presiding may lawfully exercise (e.g. for the Person Presiding to take preventative action before the Meeting commences or to order the removal of a Member persistently disregarding the authority of the Chair).

Standing Order 22: Voting

- 22.1 Except where a requisition is made under the next paragraph, the method of voting at Meetings shall be by show of hands.
- 22.2 If a requisition is made by a specified number of Members, before a vote is taken on any question, the voting on that question shall be recorded

so as to show whether each voting Member present gave her/his vote for or against that question or abstained from voting.

22.3 The specified number of Members is:

22.3:1 Four of the Members entitled to vote at a meeting; or

22.3:2 Where the Authority is divided into Political Groups, in the case of a meeting of the Authority, the number of members of the second largest Political Group; or

22.3:3 In the case of a meeting of a Committee or Sub Committee, the number of seats on that body allocated to the second largest Political Group among the Members of the Authority; whichever is the less.

22.3:4 Should the number of political members of the second largest group not exceed 1 member, then the number shall be 2.

22.4 Where immediately after a vote is taken at a Meeting any Member of that body so requires, there shall be recorded in the Minutes of the proceedings of that Meeting whether that person cast her/his vote for the question or against the question or whether she/he abstained from voting.

22.5 Where a vote is required on a motion to appoint or elect a Member of the Authority to a position to be filled by the Authority and there are two or more Members nominated for that position, the names of all those nominated shall be put to the Meeting in alphabetical order of surname. Those entitled to vote shall each vote for only one person. If there is not a majority of those voting in favour of one person, the name of the person having the least number of votes shall be struck off the list and a fresh vote shall be taken, and so on until a majority of votes is given in favour of one person.

22.6 In the event of an equality of votes the Person Presiding at the meeting shall be entitled to exercise a second casting vote.

Standing Order 23: Attendance at Committees etc.

23.1 The names of every Member attending a Meeting shall be recorded by the Proper Officer.

23.2 No Member of an Appeals Committee shall be present at any meeting of that Committee when consideration is given to an appeal against a decision of another Committee or Sub Committee in which such Member took part.

- 23.3 No Member of the Authority shall attend a Committee or Sub Committee Meeting held to consider disciplinary, investigatory or grievance cases, appeals or grading appeals unless she/he is appointed by the Authority as a voting member of that Meeting.
- 23.4 Subject to Standing Order 23.2 and 23.3 the Chair and Vice-Chairs of the Authority may attend and speak and move and second motions (but may not vote) at a Meeting of which they are not voting Members.
- 23.5 Subject to Standing Order 23.2 and 23.3 the person appointed to preside at the meeting of a Committee, and her/his deputy, may attend and speak and move or second motions at a meeting of any Sub Committee appointed by that Committee, but may not vote unless appointed as a voting Member.
- 23.6 Subject to paragraph 23.2 and 23.3 above a Member of the Authority who is not otherwise entitled to attend and speak at a Committee or Sub Committee shall be entitled to do so (but not to vote) at a meeting of the Committee or Sub Committee:-
- 23.6:1 During the consideration of any motion of which notice has been given which she/he has moved or seconded at a meeting of the Authority and which has been referred to that Committee or Sub Committee; or
- 23.6:2 With the agreement of the Person Presiding at the meeting of the Committee or Sub Committee; or
- 23.6:3 During the consideration of any matter which affects his/her constituent Council differently from other Councils represented within the Authority.

Standing Order 24: No Smoking

- 24.1 Smoking shall not be permitted at any meeting of the Authority, its Committees or Sub-Committees.

Section 5: Summons and Agenda for Meetings

Standing Order 25: Summons and Agenda for Meetings

- 25.1 At least five clear days before every Meeting, the Proper Officer shall send to every voting Member and to every other person entitled to receive the papers of the Authority; Committee or Sub Committee a copy of the agenda for the Meeting.
- 25.2 The Summons shall:-

25.2:1 Specify the date time and place of the Meeting.

25.2:2 Specify the business to be transacted at the Meeting.

25.2:3 Be signed by the Proper Officer; and

25.2:4 Be left at or sent by post to the usual place of residence of the Member or to such other address as the Member may specify provided that want of service of a summons on any Member of the Authority, Committee or Sub Committee shall not affect the validity of the meeting.

25.3 The agenda shall include:

25.3:1 In the case of Committees and Sub Committees all items of business which have been (or are deemed to have been) referred to the Committee by the Authority or by another Committee or Sub Committee (as the case may be).

25.3:2 All reports submitted to the meeting by the Chief Officer (or such officers as have delegated authority by the Chief Officer).

25.3:3 Any item of business directed to be included by the person appointed to preside at the Meeting in question.

25.3:4 Any other item of business of which at least 5 clear days written notice before the date fixed for the Meeting has been given to the Proper Officer by a member of the Authority or, in the case of a meeting of a Committee or Sub Committee, by a Member of that Committee or Sub Committee (whether voting or not).

25.4 The prints of reports or other documents for the consideration of a Meeting shall be marked "Not for Publication" only if the Proper Officer (having regard to the provision of the Local Government Act 1972 (as amended)) agrees with the Chief Officer (or their authorised deputy) that this shall be done. Such reports or documents shall be furnished prior to the Meeting only to members of that meeting.

Section 6: Declaration of Interests

Standing Order 26: Interests of Members in Contracts and Other Matters

26.1 A Member with a personal interest in a matter as defined in the Members Code of Conduct who attends a meeting of the Authority, its Committees or Sub - Committees at which the matter is considered must disclose to that meeting the existence and nature of that interest at the commencement of the meeting or of that consideration, or when the interest becomes apparent.

26.2 A Member with a prejudicial interest in any matter:

26.2:1 Should withdraw from the room where a meeting is being held whenever it becomes apparent that the matter is being considered at that meeting, unless she/he has obtained a dispensation from the Proper Officer; and

26.2:2 Shall not seek improperly to influence a decision about the matter.

26.3 Where:-

26.3:1 The Authority is considering any question as to the financial calculations set out in paragraph 26.4; and

26.3:2 A Member has 2 or more month's arrears of Council Tax and/or Community Charge, she/he shall declare that the provisions of S.106 of the Local Government Finance Act 1992 apply to her/him and shall not vote on such question.

26.4 The financial calculations referred to in paragraph 26.3 are:-

26.4:1 The calculation of the Budget requirement of the Authority.

26.4:2 The calculation of the basic amount of tax.

26.4:3 The calculation of tax for different valuation bands.

26.4:4 The calculation of the amount payable by each constituent Council.

26.4:5 Substitute calculations; and

26.4:6 Any other calculations required by Chapter III, IV or V of Part I of the Local Government Finance Act 1992.

Standing Order 27: Interests of Officers in Contracts and Other Matters

27.1 In addition to her/his duty under section 117 of the 1972 Act if it comes to the knowledge of any officer of the Authority that she/he has a disclosable interest in any contract which has been, or is proposed to be, entered into by the Authority, or in some other matter which is mentioned in the officer Code of Conduct and any associated guidance which (in either case) is not:

27.1:1 The contract of employment (if any) under which she/he serves the Authority: or

27.1:2 The tenancy of a dwelling provided by the Authority.

She/he shall as soon as practicable give notice in writing to the Proper Officer of such interest.

27.2 The Proper Officer shall record in a register to be kept for the purpose particulars of any notice of a pecuniary interest given by an officer of the Authority under Section 117 of the 1972 Act or paragraph 27.1. The register shall, during the ordinary office hours of the Authority, be open for inspection by any Member of the Authority.

27.3 Where an officer submits a report to a Meeting on a matter in which she/he has declared an interest under Section 117 of the 1972 Act or Standing Order 27.1, she/he shall state that such declaration has been made, and give brief details of it, in a separate paragraph within the report.

27.4 Where any officer orally advises a Meeting on a contract, grant, proposed contract or other matter and has declared an interest in that matter, whether under the requirements of section 117 of the 1972 Act, or of paragraph 27.1, she/he shall remind the Meeting orally of that interest.

Section 7: Miscellaneous

Standing Order 28: Seal of the Authority

28.1 The common seal of the Authority shall be kept in a safe place in the custody of the Proper Officer.

28.2 The common seal of the Authority shall be affixed to a document only on the authority of:

28.2:1 A resolution of the Authority; or Committee or Sub-Committee acting with delegated powers.

28.2:2 A decision by the Authority or duly authorised Committee, Sub-Committee or Monitoring Officer to do anything where a document under the common seal is appropriate to complete the transaction.

Standing Order 29: Attestation of Documents

29.1 In addition to any other person who may be authorised by resolution of the Authority for the purpose, the Proper Officer for the purpose of section 234 of the 1972 Act (authentication of documents) shall be the Monitoring Officer, Senior Solicitor or the Chief Officer of the Authority

concerned with the matter to which the document relates or any officer authorised in writing by the Chief Officer.

Standing Order 30: Papers and Advice

- 30.1 A copy of every paper which is circulated to Members for consideration at a Meeting shall be sent prior to submission as part of the agenda for such Meeting to the Chief Fire Officer, the Deputy Chief Fire Officer, the Monitoring Officer and the Treasurer.
- 30.2 Before it concludes its consideration of any question, every Meeting shall, at her/his request, afford an Officer who is entitled to receive papers under this Standing Order (or another officer nominated by her/him) an opportunity to advise on that question, either in writing or orally, subject to the provisions of 1972 Act Schedule 12 A.
- 30.3 Where the Authority considers a matter which has not previously been the subject of consideration by a Committee or Sub-Committee and of a report by that body to the Authority, the Person Presiding at the Meeting at which the matter is considered shall ensure that the question is not put to the vote before any Officer whose responsibilities relate to the matter under consideration and who asks for such an opportunity has had an opportunity to advise the Authority on the matter.

Standing Order 31: Rescission of Previous Resolutions

- 31.1 No resolution of the Authority shall be varied or rescinded within the same Municipal Year of the Authority except on the recommendation of the Committee concerned.

Standing Order 32: Canvassing

- 32.1 Canvassing of any Member of the Authority, a person appointed to discharge any function in relation to a Committee or Sub-Committee or officer of the Authority shall disqualify the candidate concerned in such canvassing for the appointment.
- 32.2 A Member of the Authority shall not solicit for any reason any appointment under the Authority but this shall not preclude a Member from giving a written testimonial of a candidate's ability, experience or character for submission to the Authority.

Standing Order 33: Restrictions on Disclosure of Confidential Information

- 33.1 No Member shall disclose to any person the whole or any part of the contents of any agenda, report or other document which is marked by the Proper Officer to the effect that it contains "confidential information" as defined in the Local Government Act 1972 and that disclosure to the

public would break an obligation of confidence in relation to that information unless and until the document has been made available to the public or the press by or on behalf of the Authority or a Committee or Sub-Committee or such disclosure is otherwise permitted by law.

33.2 No Member shall disclose to any person other than a Member of the Authority any matter arising during the proceedings of the Authority or of any Committee or Sub-Committee or any other matter coming in his knowledge by virtue of his office as a Member where such disclosure would prejudice the interest of the Authority unless such disclosure is required by law.

33.3 No Member shall, without the consent of the Chair of the Committee, (unless required by law) disclose to any person any decision or proceedings of a Committee or Sub-Committee except:-

33.3:1 When a report on the matter has been circulated to the Authority by the Committee; or

33.3:2 When the decision has become public knowledge; or

33.3:3 When the matter comes within the delegated powers of the Committee or Sub-Committee and a final decision thereon has been reached.

Standing Order 34: Delegation to Officers

34.1 The Authority shall at its Annual Meeting and on any other occasion it considers appropriate determine which of the powers of the Authority are to be delegated to Officers.

Standing Order 35: Financial Regulations

35.1 The Authority shall at its Annual Meeting and on any other occasion it considers appropriate, prescribe Financial Regulations relating to financial controls and procedures to be observed by Officers.

35.2 No decision shall be taken by a Committee or the Authority which would lead to new or increased financial commitments without first considering, where relevant, a report on the matter which complies with the Code of Practice on a Prudential Approach to Local Authority commitments. Such a report shall be required in respect of proposals which:-

- (i) would lead to new or increased financial commitments; and
- (ii) have insufficient specific revenue budget provision or entail increasing real costs in future years.

Standing Order 36: Disciplinary Action

- 36.1 No disciplinary action concerning the dismissal of the Chief Fire Officer, Deputy Chief Fire Officer, Assistant Chief Fire Officer, Monitoring Officer or the Treasurer (“the Relevant Officer”) may be taken by the Authority, or by a committee a subcommittee, a joint committee on which the Authority is represented or any other person acting on behalf of the Authority, other than in accordance with a decision by the full Authority.
- 36.2 Disciplinary action short of dismissal in respect of the Relevant Officer may be taken by the Audit Committee in its capacity as the IDC.
- 36.3 Any suspension of the officer in respect of Standing Order 36 for the purpose of investigating the alleged misconduct occasioning the action; and any such suspension must be on full pay and terminate no later than the expiry of two months beginning on the day on which the suspension takes effect unless agreed otherwise by the Audit Committee.
- 36.4 Any allegation of misconduct and any proposed disciplinary action must comply with the Statutory Officers’ Disciplinary Procedure as currently in force.

Article 22 – Contract Standing Orders

1. Introduction

- 1.1 These Contract Standing Orders aim to explain in simple terms the procedures for obtaining written quotations and competitive tenders from suppliers for the provision of Authority Works, Goods and Services.
- 1.2 The Authority’s Constitution incorporates Financial Regulations and Financial Procedure Rules that provide a framework for managing the Authority’s financial affairs. They apply to every Member and Officer of the Authority and anyone acting on its behalf.
- 1.3 The Contract Standing Orders should be read in conjunction with both the Financial Regulations and the Scheme of Delegation which is also found in the Constitution.

2. How the Authority Procures

- 2.1 The appropriate procedure to be followed is based upon the total estimated value of the contract (please note that the total value of the contract means the value of the contract over the total number of years it will remain in force – not just the initial purchase cost):

For All Goods, Services and Works

- **Under £9,999:**

Works, Goods and Services (with the exception of public utility Services i.e. gas, electric, and periodical payments) maybe procured using an official order. Officers are responsible for ensuring that value for money is achieved.

- **Between £10,000 and £49,999:**

At least two identifiable quotations must be sought and obtained i.e. either written or electronic.

For Goods and Services

- **Between £50,000 and £181,301:** Procurement involvement is required, and a Tendering procedure must be followed.

- **Over £181,302 (€200,000):** EU Procurement Regulations must be complied with.

For Works

- **Between £50,000 and £4,551,412:** Procurement involvement is required, and a Tendering procedure must be followed.

- **Over £4,551,413 (€5,000,000):** EU Procurement Regulations must be complied with.

2.2 The Tendering procedure will necessitate a notice seeking expressions of interest for organisations to be published on the e-tendering system (www.supply4nwfire.org.uk) and via the e-tendering system on Contracts Finder before the submission of competitive bids for Goods, Services and Works.

2.3 No Tendering procedure need to be obtained in respect of:

- Contracts for the purchase of Goods in respect of which tenders have been obtained from a purchasing consortium or other recognised Government agency (such as the Yorkshire Purchasing Organisation) where the Authority has been identified in any previous procurement exercise undertaken by the consortium or agency.

- Contracts for the supply of Goods which Home Office have specified as the type of Goods which should be used for a particular purpose and only one supplier of such Goods exists.

- Contracts for the supply of Goods or Services the price of which is fixed by a trade organisation or government department and no reasonably suitable alternative is available.
 - There is no genuine competition for the Goods, Works or Services being procured. Examples of this would include a requirement to utilise the Services of suppliers such as United Utilities, Criminal Records Bureau, OFCOM and EdExcel.
 - National Resilience sector led training arrangements with other Fire & Rescue Authorities which operate on a cost recovery basis, and are not commercial arrangements.
 - A contract for the engagement of counsel.
 - Subscriptions or fees to Government Departments, Professional bodies, Officer or Service Authorities.
- 2.4 Official orders must be in a form approved by the Treasurer. Official orders must be issued for all work, goods or services to be supplied to the Authority, except for supplies of utilities, periodic payments such as rent or rates, petty cash purchases or other exceptions specified by the Treasurer. **Telephone orders should not be placed in advance of the official order.** All suppliers must be provided with a unique Financial System (FMIS) generated official purchase order number other than the exceptions specified above

Compliance with Contract Standing Orders

Every contract made by the Authority or on its behalf shall comply with the EU Treaty and all relevant EU and domestic legislation, these Contract Standing Orders, Financial Regulations and the Scheme of Delegation. In particular the Authority shall comply with the fundamental principle of equality of treatment of contractors.

It shall be a condition of any contract between the Authority and anyone who is not an officer of the Authority, but who is authorised to carry out any of the Authority's contracts functions, that they comply with these Contract Standing Orders and the Financial Regulations of the Authority as if they were an officer of the Authority.

Every contract must be authorised, and signed by the Monitoring Officer, or their nominated Deputy, as outlined in the Scheme of Delegation.

3. Exemptions to the Contract Procedures

The Budget Holder must obtain approval to apply ANY exemption to the contract procedures outlined above by submitting an Exemption form

(see Procurement webpage for link) to the Head of Procurement to consider the request and subject to their approval will forward the request to the Monitoring Officer, for further approval and finally to a Principal Officer for final confirmation of approval.

3.1 Exemptions to the contract procedures are permitted where it can be proven that it is inefficient or uneconomic to comply with the above requirements. Examples are detailed below:

- The Goods, Works or Services are unique and provided by only one organisation with no reasonably satisfactory alternatives available.
- The procurement involves the purchase of proprietary or patented Goods or Services obtainable from one firm; are sold at a fixed price and no reasonably satisfactory alternative is available.
- The Goods, Works or Services constitute an extension of an existing contract which is allowed within the contract terms, or the Goods/materials, Works or Services consist of repairs to, or the supply of parts for, existing proprietary plant or equipment and/or where the initial contract value or specification is not fundamentally changed or increased.
- That new Works or Services are required which are a repetition of Works or Services carried out under an original contract.
- That Goods are required as a partial replacement for, or addition to, existing Goods or installations and obtaining them from another source would result in issues with compatibility or disproportionate technical difficulties in operation or maintenance.
- Tenders are invited on behalf of any consortium or collaboration, of which MFRA is an identified member, in accordance with any method adopted by that body. Where however, an MFRA officer invites tenders on behalf of the consortium the receipt, opening and acceptance of tenders must comply with the MFRA Financial Regulations and Financial Procedure Rules or any overriding National or European Union legislation.
- The Goods, Works or Services are of a sensitive nature (such as security) where publication of the tender documents would constitute a security breach and undermine the effectiveness of the final product.

No exemptions will be granted which would result in a breach of European or UK law.

- 3.2 For procurement projects under £181,302 for Goods and Services and £4,551,413 for Works, the Head of Procurement or their nominated deputy, Monitoring Officer or their nominated deputy, and Principal Officer must approve any Exemption, prior to any commitment being given by the Authority to any Organisation. The Head of Procurement will keep a register of exemptions granted detailing the nature and value of the contract, the circumstances justifying the exemption and the name of the contractor awarded the contract.

4. **Advertising of Contracts**

- 4.1 All contracts with a total value that exceeds EU procurement thresholds must be awarded in accordance with EU Procurement Rules relating to public authorities. Thresholds from 01.01.16 are as follows:

Supplies	Services	Works
£181,302	£181,302	£4,551,413

Supplies, Services and Works whose total Contract value exceeds these thresholds must be advertised in the OJEU (Official Journal of the European Union) in addition to the procurement portal and Contracts Finder. Further information can be obtained from the Head of Procurement as required.

5. **Pre-Quotation/Tender Requirements**

- 5.1 Contractors maybe contacted informally without obligation to the Authority before tender or quotations are invited in order to:
- a) Establish whether the Goods, Works or Services that the Authority wish to purchase are available, and within what price range.
 - b) Assess market conditions should the procurement progress.

In making enquiries:

- a) No information shall be disclosed to one contractor which is not then disclosed to all those of which enquiries are made, or which are subsequently invited to tender or quote.
- b) No contractor shall be led to believe that the information they offer will necessarily lead them to be invited to tender or quote, or awarded a contract.
- c) A written record, including notes or any meetings held, the responses and the names of all individuals present shall be kept on the contract file.

- 5.2 Before obtaining tenders for a procurement estimated at a value of £50,000 or more, a detailed output specification must be prepared by the project manager/budget holder. The specification is a description of the Services, Supplies or Works that the Authority wishes to procure and the Organisation is expected to tender against and provide.

It will incorporate key performance indicators or criteria for acceptance of the Services, Supplies or Works and be included in the invitation to tender documentation. It must be agreed with the Supplier awarded the contract and form the major part of the formal contract agreed between the Authority and the Supplier.

6. **Procurement Portal**

- 6.1 If an organisation wishes to be considered as a potential supplier to the Authority it can register on the North West Authorities e-tendering portal (www.supply4nwfire.org.uk) at no cost to the organisation.
- 6.2 All procurements where the value exceeds £50,000 should also be advertised on Contracts Finder. Organisations will be required to register on Contracts Finder to receive notifications of Contracts to be procured.
- 6.3 If the organisation is asked to submit a quotation or tender, they may be required to provide sufficient information for MFRA officers to conduct an assessment on their capacity, capability and financial standing to undertake the work on behalf of the Authority.

7. **Selection Questionnaire**

- 7.1 Selection Questionnaires will be issued where the value of the Contract breaches the EU threshold. It is mandatory for a potential supplier to complete Part 1 and Part 2 of the standard Selection Questionnaire, or the ESPD template, for all procurements above EU thresholds.
- 7.2 The questions included in Part 3 of the standard Selection Questionnaire should be adopted across all relevant procurement procedures over the threshold. You do not have to use all the questions - only those relevant and proportionate to the contract.
- 7.3 The questions should be used in line with the relevant procurement procedure, and used:
- as part of the tender pack to test that a potential supplier meets minimum levels of suitability when using the open procedure;
 - to pre-qualify suppliers to be invited to tender when using the restricted procedure;
 - to submit an initial tender under the competitive procedure with negotiation;

- or to participate in a competitive dialogue, innovation partnership procedure or Dynamic Purchasing System (DPS).
- 7.4 The Authority may utilise the Constructionline Approved Contractors database as a pre-qualification criteria for Works projects where appropriate.

8. **The Tendering Process**

- 8.1 All tendering requirements (£50,000 or more) must be advertised to ensure that the process is transparent, competitive and secures good value for money. A Contract Notice must be placed on the Supply4NWFire portal (www.supply4nwfire.org.uk) and on Contracts Finder for all procurements above this value. In addition, any procurements which have an estimated value exceeding the EU Procurement threshold must be advertised in the Official Journal of the European Union (OJEU).

The two primary methods of tendering are:

- i **Open Procedure** - This is a one-stage process, where all interested providers responding to a Contract Notice may submit a tender. The Notice will state how interested parties may obtain tender documents and the last date that tenders must be received. Whilst this method ensures absolute fairness, because no contractor is excluded from the process, there may be a significant risk that the number of responses received will be either insufficient or excessive. It may also be difficult to accommodate an adequate financial and technical appraisal within the time constraints of the tendering process so contingencies should be considered.
 - ii **Restricted Procedure** - This is a two-stage process in which potential contractors expressing an interest in bidding for a specific contract are evaluated first.
- 8.2 Three (3) responses must be received to ensure that a Best Value evaluation can take place. In the event that three responses are not received, an application for an Exemption of Contract Procedures must be completed and approved before Contract Award.

9. **Other Procedures**

The following procedures are also available for above EU threshold procurements, where applicability criteria is met.

The Authority may utilise a Competitive Dialogue procedure or Competitive Procedure with Negotiation when:

- The needs of the Authority can't be met without adaptation of readily available solutions
- The procurement requirement includes design or innovative solutions
- The contract cannot be awarded without prior negotiation because of specific circumstances related to the nature, complexity of the legal and financial make up or associated risks
- The technical specification can't be established by the Authority with reference to a standard common technical specification, technical reference or European Technical Assessment
- The outcome of an Open or Restricted procedure has elicited only irregular or unacceptable tenders

9.1 **Competitive Dialogue Procedure** – Utilising this procedure a selection is made of those who respond to the Contract Notice. The Authority will then enter into a dialogue with potential bidders to develop one or more suitable solutions for its requirements and on which chosen bidders will be invited to tender.

9.2 **Competitive Procedure with Negotiation** – Utilising this procedure a selection is made of those who respond to the Contract Notice, and only they are invited to submit an initial tender for the contract. The Authority may then open negotiations with the tenderers to seek improved offers.

9.3 **Innovation Partnership Procedure** - Utilising this procedure a selection is made of those who respond to the Contract Notice. The Authority will then use a negotiated approach to invite suppliers to submit ideas to develop innovative Works, Supplies or Services aimed at meeting a need for which there is no suitable existing 'product' on the market. Under this procedure the Authority is allowed to award partnerships to more than one supplier.

9.4 **Negotiated Procedure without prior publication** – This procedure can only be used in very specific circumstances (eg where for technical or artistic reasons or because of the protection of exclusive rights, the contract can only be carried out by a particular supplier). In this instance the Authority would approach one or more suppliers to negotiate the terms of the contract.

9.5 Approval must be sought and received from the Head of Procurement and Monitoring Officer, before commencing any procedure outlined in Section 8 of these Contract Standing Orders.

10. **Invitation and Submission**

- 10.1 Instructions must be issued to those Organisations invited to submit a tender, asking them to complete and return the required documents by a specified date and time. Tenders will be carried out electronically via the supply4nwfire Procurement Portal.

Invitation to tender documents will usually contain the following information:

- Letter of invitation and instructions about the process.
- Form of tender.
- Specification and/or schedule of rates.
- Contract terms and conditions.
- Any relevant supporting information (drawings, maps etc).
- Where bids are to be evaluated on the basis of Quality and Price, the tender documentation must also specify the criteria for evaluation and the evaluation matrix.

- 10.2 Completed tenders MUST be submitted on the portal by the date and time specified. Late tenders will not be accepted.

- 10.3 It is important that Organisations are given sufficient time to adequately research and compile their bids. This includes enough time to seek accurate estimates from their subcontractors. The Authority's minimum time for the return of priced tenders for below EU threshold procurements is fourteen (14) days from date of issue, although best practice suggests that at least twenty one (21) days should be allowed. All procurements which exceed the EU thresholds must use the timescales outlined in the Regulations.

- 10.4 The specified time to submit tenders/quotations may be extended in exceptional circumstances provided that all Organisations involved in the process are notified of the revised date and time and no potential supplier is disadvantaged by the deadline extension.

11. **Opening of Tenders**

- 11.1 Electronic Tenders must be delivered to the designated e-tendering system by bidders prior to the stated closing date and time set out in the Invitation to Tender. All electronic tender submissions are retained in a virtual 'locked box' until the designated opening time. The system will hold each submission unopened and with no reference to the contents of the response until 'box' is opened. An activity log within the system

provides a full audit trail logging any activity, recording the name of the person accessing the box, date, time and any activity undertaken.

- 11.2 An officer from Procurement will facilitate the tender opening procedure and a written record indicating the name of the supplier and the value of the tender must be completed and signed by the officers opening the submitted bids.

12. Evaluation of Tenders and Quotations

- 12.1 Officers will check all tenders for completeness and potential discrepancies. Where errors or discrepancies are found that may affect the tender sum, the tenderer may be notified and afforded an opportunity to confirm the submitted sum without amendment, amend their bid to correct an arithmetical error, or withdraw their bid. A written record of any revisions or withdrawals must be maintained.

- 12.2 The Authority evaluate and award contracts to the Organisation it considers offers the best value for money having regard to both price and quality factors. This is sometimes referred to as the 'most economically advantageous tender' (MEAT) and provides for the contract to be awarded to the company best able to meet the Authority's specification.

- 12.3 To ensure fairness the quality criteria (or award criteria) and evaluation method must be clearly defined in the tender documentation. Award criteria will vary depending on the type of contract. Some examples of criteria included are:

- Technical suitability.
- Financial viability and stability.
- Quality systems.
- Customer care and after sales service.
- Experience and past performance.
- Aesthetic and functional characteristics.
- Delivery date and other management factors.
- Commitment to Equality & Diversity and Sustainability.

Where the lowest tenders are for £100,000 or more the Responsible Officer shall obtain the following information in respect of the lowest 2 tenders:

- The Authority's internal financial appraisal of the lowest 2 tenders.
- An independent financial appraisal supplied by a business information service

13. Post Tender Clarification

- 13.1 After the receipt of tenders, officers may need to contact tenderers to clarify technical and contractual information as part of the evaluation process. Any such communication must be confidential and a written record made of the reason for contact and the decision made.

14. Contract Award – Tenders and Quotations

- 14.1 The award of a contract the value of which exceeds £250,000 must be approved by the Authority (or committee with the relevant powers).
- 14.2 The successful Organisation should be notified promptly following acceptance of the tender, and the contract must be issued for signature by the Organisation. On receipt, the Authority will sign the Contract to form the legally binding agreement. Authorised signatories are the Monitoring Officer, and their nominated deputy.
- 14.3 All unsuccessful tenderers should also be notified promptly in writing. All submissions and supporting documentation should be retained for seven years by Procurement, before being destroyed.

15. Corrupt Practices

- 15.1 In every written contract a clause must be inserted to ensure that the Authority is entitled to terminate the contract and recover from the contractor the amount of any loss resulting from such termination, if the contractor has offered or given or agreed to give to any person any gift or consideration of any kind as an inducement or reward for doing or not doing anything related to the contract or another contract with the Authority or for favouring or not favouring any person in relation to such contract, or similar acts have been done by any person employed by the contractor or acting on their behalf, or the contractor or any person employed by them or acting on their behalf has committed any offence under the Bribery Act (2010) or any amendment of them or shall have given any fee or reward, the receipt of which is an offence under the Local Government Act 1972.

16. Third Parties

- 16.1 In cases where a third party, such as a local authority or private architect or consultant, is employed to act for the Authority in the carrying out of

works or purchase of supplies, it shall be a term of their appointment that they shall:

- Observe or otherwise secure the observance of the procedures prescribed within these Standing Orders.
- Produce on demand, all records maintained by them in relation to the contract; and
- On completion of a contract, transmit all such records to the Chief Fire Officer or the Treasurer.

17. **Assignment**

17.1 In every written contract for the execution of work or the supply of Goods or Services the Contractor shall be prohibited from transferring or assigning or novating directly or indirectly to any person or persons whatever, any portion of his contract without the written permission of the Authority. Sub-letting, other than that which may be customary in the trade concerned, shall be prohibited.

18. **Sealed Contracts**

18.1 All contracts and orders shall be in writing and made in the name of the Authority.

18.2 All Contracts which relate to the purchase of land, or have potential long term liabilities and would benefit from the added legal protection afforded by the process of sealing shall be made by affixing the Common Seal. This shall only be attested by the Monitoring Officer or nominated Deputy.

19. **Term of Contract**

19.1 The term of a contract may be extended with the approval of the budget holder if there is provision within the contract terms and conditions to extend and the agreement of the Treasurer has been received with regards to budgetary provision. If the contract has already been extended to the full extent within the provisions of the existing contract, it cannot be extended further.

19.2 If there is no provision within the contract terms and conditions for the contract to be extended by the submission of an Exemption to Contracts Procedures (Section 3) for the approval of the Head of Procurement, Monitoring Officer and a Principal Officer.

19.3 The Contract Term cannot be extended where this would result in the value of the contract exceeding the European Procurement threshold,

would make a fundamental change to the Contract award previously made or extending the Contract Period not previously identified in the Contract Notice.

Article 23 – Financial Regulations 2019-20

Status of Financial Regulations

- 1.1 Financial Regulations provide the framework for managing the Authority's financial affairs. They apply to every member and officer of the Authority and anyone acting on its behalf.
- 1.2 The Regulations identify the financial responsibilities of the Authority, the Chief Fire Officer, the Deputy Chief Fire Officer, the Monitoring Officer (Director of Legal, Estates, Procurement and Democratic Service), the Treasurer (Director of Finance) and other members of the Strategic Leadership Team (SLT). SLT includes both the Executive Team & Director Team. SLT officers should maintain a written record where decision making has been delegated to members of their staff, including seconded staff. Where decisions have been delegated or devolved to other responsible officer's references to the SLT officer in the Regulations should be read as referring to them.
- 1.3 All members and staff have a general responsibility for taking reasonable action to provide for the security of the assets under their control, and for ensuring that the use of these resources is legal, is properly authorised, provides value for money and achieves best value.
- 1.4 The Treasurer is responsible for maintaining a continuous review of the Financial Regulations and submitting any additions or changes necessary to the Authority for approval. The Treasurer is also responsible for reporting, where appropriate, breaches of the Financial Regulations to the Authority.
- 1.5 The Authority's detailed financial procedures, setting out how the Regulations will be implemented, are contained in the appendices to the Financial Regulations.
- 1.6 SLT officers and budget managers are responsible for ensuring that all staff in their departments are aware of the existence and content of the Authority's Financial Regulations and other internal regulatory documents and that they comply with them. They must also ensure that an adequate number of copies are available for reference within their departments.
- 1.7 The Treasurer is responsible for issuing advice and guidance to underpin the Financial Regulations that members, officers and others acting on behalf of the Authority are required to follow. She/he is also responsible

for ensuring that adequate training is available to allow SLT officers and managers to comply with their duties.

Financial Regulation A: Financial Management

Introduction

- A.1 Financial management covers all financial accountabilities in relation to the running of the Authority, including the policy framework and budget.

The Statutory Officers

Chief Fire Officer

- A.2 The Chief Fire Officer is responsible for the corporate and overall strategic management of the Authority as a whole. He or she must report to and provide information for the Authority and its committees. He or she is responsible for establishing a framework for management direction, style and standards and for monitoring the performance of the organisation. The Chief Fire Officer is also responsible, together with the Monitoring Officer, for the system of record keeping in relation to all the Authority's decisions (see below).

Solicitor to the Authority & Monitoring Officer

- A.3 The Monitoring Officer is the Solicitor to the Authority and is responsible for promoting and maintaining high standards of member conduct. The Monitoring Officer is also responsible for reporting any actual or potential breaches of the law or maladministration to the Authority, and for ensuring that procedures for recording and reporting decisions are operating effectively.
- A.4 The Monitoring Officer must ensure that Authority decisions and the reasons for them are made public. He or she must also ensure that members are aware of decisions made by the Authority, its committees and of those made by officers who have delegated responsibility.
- A.5 The Monitoring Officer is responsible for advising all councillors and officers about who has authority to take a particular decision.
- A.6 The Monitoring Officer is responsible for advising the Authority about whether a decision is likely to be considered contrary or not wholly in accordance with the policy framework.
- A.7 The Monitoring Officer (together with the Treasurer) is responsible for advising the Authority about whether a decision is likely to be

considered contrary or not wholly in accordance with the budget. Actions that may be 'contrary to the budget' include:

- (i) initiating a new policy
- (ii) committing expenditure in future years to above the budget level
- (iii) incurring interdepartmental transfers above virement limits
- (iv) causing the total expenditure financed from council tax, grants and corporately held reserves to increase, or to increase by more than a specified amount.

The Treasurer

A.8 The Director of Finance is the Treasurer to the Authority and has statutory duties in relation to the financial administration and stewardship of the Authority. This statutory responsibility cannot be overridden. The statutory duties arise from:

- (i) Section 73 and 105¹ of the Local Government Act 1985
- (ii) The Local Government Finance Act 1988
- (iii) The Local Government and Housing Act 1989
- (iv) The Accounts and Audit Regulations 2015.

A.9 The Treasurer is responsible for:

- (i) the proper administration of the Authority's financial affairs
- (ii) setting and monitoring compliance with financial management standards
- (iii) advising on the corporate financial position and on the key financial controls necessary to secure sound financial management.
- (iv) providing financial information
- (v) preparing the revenue budget and capital programme
- (vi) treasury management

A.10 Section 114 of the Local Government Finance Act 1988 requires the Treasurer to report to the Authority and external auditor if the Authority or one of its officers:

¹ See "A Statement on the Role of the Director of Resources in Local Government" (CIPFA, 1999)

- (i) has made, or is about to make, a decision which involves incurring unlawful expenditure
- (ii) has taken, or is about to take, an unlawful action which has resulted or would result in a loss or deficiency to the Authority
- (iii) is about to make an unlawful entry in the Authority's accounts.

Section 114 of the 1988 Act also requires:

- (i) the Treasurer to nominate a properly qualified member of staff to deputise should he or she be unable to perform the duties under section 114 personally.
- (ii) the Authority to provide the Treasurer with sufficient staff, accommodation and other resources – including legal advice where this is necessary – to carry out the duties under section 114.

Strategic Leadership Team

- A.11 Officers on the SLT are responsible for ensuring that Authority members are advised of the financial implications of all proposals and that the financial implications have been agreed by the Treasurer
- A.12 It is the responsibility of SLT officers to consult with the Treasurer and seek approval on any matter liable to affect the Authority's finances materially, before any commitments are incurred.

Other Financial Accountabilities

Virement

- A.13 The Authority is responsible for agreeing procedures for virement of expenditure between budget headings.
- A.14 SLT officers are responsible for agreeing in-year virements within delegated limits, in consultation with the Treasurer. They must notify the Treasurer of all proposed virements.

Treatment of year-end balances

- A.15 The Authority is responsible for agreeing procedures for carrying forward under- and overspendings on budget headings.

Accounting Policies

- A.16 The Treasurer is responsible for selecting accounting policies and ensuring they are applied consistently.

Accounting Records & Returns

- A.17 The Treasurer is responsible for determining the accounting procedures and records for the Authority.

The Annual Statement of Accounts

- A.18 The Treasurer is responsible for ensuring that the annual statement of accounts is prepared in accordance with the *Code of Practice on Local Authority Accounting in the United Kingdom: A Statement of Recommended Practice* (CIPFA/LASAAC). The Authority is responsible for approving the annual statement of accounts.

Financial Regulation B: Financial Planning

Introduction

- B.1 The Authority is responsible for agreeing the policy framework and budget. In terms of financial planning, the key elements are:
- (i) the corporate plan/IRMP (Integrated Risk Management Plan)
 - (ii) the budget
 - (iii) the capital programme and related Asset Management Plans

Policy Framework

- B.2 The Authority is responsible for approving the policy framework and budget. The policy framework comprises the following plans and strategies:
- (i) corporate financial plan
 - (ii) capital programme
 - (iii) Treasury management policy statement
- B.3 The Authority is also responsible for approving procedures for agreeing variations to approved budgets, plans and strategies forming the policy framework and for determining the circumstances in which a decision will be deemed to be contrary to the budget or policy framework. Decisions should be referred to the Authority by the Monitoring Officer.
- B.4 The Authority is responsible for setting the level at which officers may reallocate budget funds from one service to another. SLT officers are responsible for taking in-year decisions on resources and priorities in order to deliver the budget policy framework within the financial limits set by the Authority.

Budgeting

Budget Format:

- B.5 The general format of the budget will be approved by the Authority and on the advice of the Treasurer. The draft budget should include allocation to different services and projects, proposed taxation levels and contingency funds.

Budget Preparation:

- B.6 The Treasurer is responsible for ensuring that a revenue budget is prepared on an annual basis and a general revenue plan on a five-yearly basis is maintained for consideration by the Authority. The Authority may amend the budget before approving it.
- B.7 The Treasurer is responsible for issuing guidance on the general content of the budget in consultation with the Chief Fire Officer as soon as possible following approval by the Authority.
- B.8 It is the responsibility of SLT officers to ensure that budget estimates reflecting agreed service plans are submitted and that these estimates are prepared in line with guidance issued.

Budget Monitoring and Control:

- B.9 The Treasurer is responsible for providing appropriate financial information to enable budgets to be monitored effectively. He or she must monitor and control expenditure against budget allocations and report to the Authority on the overall position on a regular basis.
- B.10 It is the responsibility of SLT officers to control income and expenditure within their area and to monitor performance, taking account of financial information provided by the Treasurer. They should report on variances within their own areas. They should also take any action necessary to avoid exceeding their budget allocation and alert the Treasurer to any problems.

Resource Allocation:

- B.11 The Treasurer is responsible for developing and maintaining a resource allocation process that ensures due consideration of the Authority's policy framework.

Preparation of the Capital Programme:

B.12 The Treasurer is responsible for ensuring that a 5 year capital programme is prepared on an annual basis for consideration by the Authority.

Guidelines:

B.13 Guidelines on budget preparation are issued to members and SLT officers by the Treasurer. The guidelines will take account of:

- (i) legal requirements
- (ii) medium-term planning prospects
- (iii) the corporate plan (IRMP)
- (iv) available resources
- (v) spending pressures
- (vi) best value and other relevant government guidelines
- (vii) other internal policy documents
- (viii) cross-cutting issues (where relevant)

Maintenance of Reserves

- B.14 It is the responsibility of the Treasurer to advise the Authority on prudent levels of reserves for the Authority.

Financial Regulation C: Risk Management & Control of Resources

Introduction

- C.1 It is essential that robust, integrated systems are developed and maintained for identifying and evaluating all significant operational risks to the Authority. This should include the proactive participation of all those associated with planning and delivering services.

Risk Management

- C.2 The Authority is responsible for approving the Authority's risk management policy statement and strategy and for reviewing the effectiveness of risk management. The Authority on the advice of the Monitoring Officer (in consultation with the Chief Fire Officer and the Treasurer) is responsible for ensuring that proper insurance exists where appropriate.
- C.3 The Authority is responsible for approving the Authority's Business Continuity Management policy statement and strategy and for reviewing the effectiveness of Business Continuity. The Authority on the advice of the Deputy Chief Fire Officer (in consultation with the Chief Fire Officer, Treasurer and the Monitoring Officer) is responsible for ensuring that proper Business Continuity plans exist where appropriate.
- C.4 The Chief Fire Officer, in consultation with the Treasurer and Monitoring Officer, is responsible for preparing the Authority's risk management policy statement, for promoting it throughout the Authority and for advising the executive on proper insurance cover where appropriate.
- C.5 The Authority has an annually approved risk register.
- C.6 The Authority has approved Organisation and Departmental Business Continuity Plans.
- C.7 SLT members are responsible for maintaining the risk register and Business Continuity plans in their own areas of responsibility and ensuring adequate risk management and business continuity fall-back arrangements are in place for all projects.

Internal Control

- C.8 Internal control refers to the systems of control devised by management to help ensure the Authority's objectives are achieved in a manner that promotes economical, efficient and effective use of resources and that the Authority's assets and interests are safeguarded.
- C.9 The Treasurer is responsible for advising on effective systems of internal control. These arrangements need to ensure compliance with all applicable statutes and regulations, and other relevant statements of best practice. They should ensure that public funds are properly safeguarded and used economically, efficiently, and in accordance with the statutory and other authorities that govern their use.
- C.10 It is the responsibility of SLT officers to establish sound arrangements for planning, appraising, authorising and controlling their operations in order to achieve continuous improvement, economy, efficiency and effectiveness and for achieving their financial performance targets.

Audit Requirements

- C.11 The Accounts and Audit Regulations 2015 issued by the Secretary of State require every local authority to maintain an adequate and effective internal audit.
- C.12 The Local Government Association (Public Sector Audit Appointments Limited) will be responsible for overseeing the Audit Commission's current external audit contracts with audit firms from 1 April 2015. The basic duties of the external auditor are governed by section 15 of the Local Government Finance Act 1982, as amended by section 5 of the Audit Commission Act 1998.
- C.13 The Authority may, from time to time, be subject to audit, inspection or investigation by external bodies such as HM Customs and Excise and the Inland Revenue, who have statutory rights of access.

Preventing Fraud & Corruption

- C.14 The Monitoring Officer (in consultation with the Treasurer) is responsible for the development and maintenance of an anti-fraud and anti-corruption policy.

Assets

- C.15 SLT officers should ensure that records and assets are properly maintained and securely held. They should also ensure that contingency plans for the security of assets and continuity of service in the event of disaster or system failure are in place.

Treasury Management

- C.16 The Authority has adopted CIPFA's *Code of Practice for Treasury Management in Public Services*.
- C.17 The Authority will create and maintain, as the cornerstones for effective treasury management:
- (i) A treasury management policy statement, stating the policies, objectives and approach to risk management of its treasury management activities.
 - (ii) Suitable Treasury Management Practices (TMPs), setting out the manner in which the organisation will seek to achieve those policies and objectives, and prescribing how it will manage and control those activities.
- C.18 The Authority will receive reports on its treasury management policies, practices and activities, including as a minimum, an annual strategy and plan in advance of the year, a mid-year review and an annual report after its close, in the form prescribed in its TMPs.
- C.19 The Authority delegates responsibility for the implementation and monitoring of its treasury management policies and practices to SLT, and for the execution and administration of treasury management decisions to the Treasurer, who will act in accordance with the Authority's policy statement and TMPs and CIPFA's Standard of Professional Practice on Treasury Management.
- C.20 The Authority nominates the Policy and Resources Committee together with the Audit Sub Committee to be responsible for ensuring effective scrutiny of the treasury management strategy and policies.

Staffing

- C.21 The Authority is responsible for determining how officer support for executive and non-executive roles within the Authority will be organised.
- C.22 The Chief Fire Officer is responsible for providing overall management to staff. He or she may vary the grading of individual non-uniformed posts up to (but not including) Treasurer (including progression within and between grades), having regard to the national Job Evaluation Scheme and in consultation with the relevant trade union(s).
- C.23 SLT officers are responsible for controlling total staff numbers by:

- (i) advising the Authority on the budget necessary in any given year to cover estimated staffing levels.
- (ii) adjusting the staffing to a level that can be funded within approved budget provision, varying the provision as necessary within that constraint in order to meet changing operational needs.
- (iii) the proper use of appointment procedures.

Financial Regulation D: Systems & Procedures

Introduction

D.1 Sound systems and procedures are essential to an effective framework of accountability and control.

General

D.2 The Treasurer is responsible for the operation of the Authority's accounting systems, the form of accounts and the supporting financial records. Any changes made by SLT officers to the existing financial systems or the establishment of new systems must be approved by the Treasurer. However, SLT officers are responsible for the proper operation of financial processes in their own departments.

D.3 Any changes to agreed procedures by SLT officers to meet their own specific service needs should be agreed with the Treasurer.

D.4 SLT officers should ensure that their staff receive relevant financial training that has been approved by the Treasurer.

D.5 SLT officers must ensure that, where appropriate, computer and other systems are registered in accordance with data protection legislation. SLT officers must ensure that staff are aware of their responsibilities under freedom of information legislation.

Payments to Employees & Members

D.6 The Treasurer is responsible for all payments of salaries and wages to all staff, including payments for overtime, and for payment of allowances to members. He or she is also responsible for the payment of pensions to retired firefighters.

Taxation

D.7 The Treasurer is responsible for advising SLT officers, in the light of guidance issued by appropriate bodies and relevant legislation as it applies, on all taxation issues that affect the Authority.

- D.8 The Treasurer is responsible for maintaining the Authority's tax records, making all tax payments, receiving tax credits and submitting tax returns by their due date as appropriate.

Trading Accounts / Business Units

- D.9 It is the responsibility of the Treasurer to advise on the establishment and operation of trading accounts and business units.

Financial Regulation E: External Arrangements

Partnerships

- E.1 The Authority is responsible for approving delegations and has approved a Partnership Strategy for partnerships. The Authority is the focus for forming partnerships with other local public, private, voluntary and community sector organisations to address local needs.
- E.2 The Chief Fire Officer represents the Authority on partnership and external bodies, in accordance with the Scheme of Delegation and the Partnership Strategy.
- E.3 The Monitoring Officer and Treasurer are responsible for promoting and maintaining the same high standards of conduct with regard to financial administration in partnerships that apply throughout the Authority.
- E.4 The Treasurer must ensure that the accounting arrangements to be adopted relating to partnerships and joint ventures are satisfactory. He or she must also consider the overall corporate governance arrangements and legal issues when arranging contracts with external bodies. He or she must ensure that the risks have been fully appraised before agreements are entered into with external bodies.
- E.5 SLT officers are responsible for ensuring that appropriate approvals are obtained before any negotiations are concluded in relation to work with external bodies.
- E.6 The Authority has approved a central register of all partnership agreements and a monitoring and review procedure.

External Funding

- E.7 The Treasurer is responsible for ensuring that all funding notified by external bodies is received and properly recorded in the Authority's accounts.

Work for Third Parties

E.8 The Authority is responsible for approving the contractual arrangements for any work for third parties or external bodies.

Appendix A: Financial Management

Financial Management Standards

Why is this important?

- 1.01 All staff and members have a duty to abide by the highest standards of probity in dealing with financial issues. This is facilitated by ensuring that everyone is clear about the standards to which they are working and the controls that are in place to ensure that these standards are met.

Key Controls

- 1.02 The key controls and control objectives for financial management standards are:
 - (a) their promotion throughout the Authority
 - (b) a monitoring system to review compliance with financial standards, and regular comparisons of performance indicators and benchmark standards that are reported to the Authority.

Responsibilities of the Treasurer

- 1.03 To ensure proper administration of the financial affairs of the Authority
- 1.04 To set the financial management standards and to monitor compliance with them.
- 1.05 To ensure proper professional practices are adhered to and to act as head of profession in relation to the standards, performance and development of finance staff throughout the Authority.
- 1.06 To advise on the key strategic controls necessary to secure sound financial management.
- 1.07 To ensure that financial information is available to enable accurate and timely monitoring and reporting of comparisons of national and local financial performance indicators.

Responsibilities of SLT Officers

- 1.08 To promote the financial management standards set by the Treasurer in their departments and to monitor adherence to the standards and practices, liaising as necessary with the Treasurer.

- 1.09 To promote sound financial practices in relation to the standards, performance and development of staff in their departments.

Managing Expenditure

Scheme of Virement

Why is this important?

- 1.10 The scheme of virement is intended to enable the SLT officers and their staff to manage budgets with a degree of flexibility within the overall policy framework determined by the Authority, and therefore to optimise the use of resources.

Key Controls

1.11 Key controls for the scheme of virement are:

- (a) it is administered by the Treasurer within guidelines set by the Authority. Any variation from this scheme requires the approval of the Authority
- (b) the overall budget is approved by the Authority. SLT Officers and budget managers are therefore authorised to incur expenditure in accordance with the estimates that make up the budget. The rules below cover virement; that is, switching resources between approved estimates or heads of expenditure. For the purposes of this scheme, a budget head is considered to be a line in the approved estimates report, or, as a minimum, at an equivalent level to the standard service subdivision as defined by CIPFA's Service Expenditure Analysis.
- (c) virement does not create additional overall budget liability. SLT Officers are expected to exercise their discretion in managing their budgets responsibly and prudently. For example, they should aim to avoid supporting recurring expenditure from one-off sources of savings or additional income, or creating future commitments, including full-year effects of decisions made part way through a year, for which they have not identified future resources. SLT Officers must plan to fund such commitments from within their own budgets.

Responsibilities of the Treasurer

- 1.12 To prepare jointly with the SLT Officer a report to the Authority where virements in excess of £50,000 are proposed.
- 1.13 To report all virements below this level to the Authority through financial monitoring reports.

Responsibilities of SLT Officers

- 1.14 SLT Officers may exercise virement on budgets under their control for amounts up to £50,000 on any one budget head during the financial year, following notification to the Treasurer under arrangements agreed by the Authority and subject to the conditions in paragraphs 1.15 to 1.17 below.
- 1.15 Amounts greater than £50,000 require the approval of the Authority, following a joint report by the Treasurer and the SLT Officer, which must specify the proposed expenditure and the source of funding, and must explain the implications in the current and future financial year.
 - The prior approval of the Authority is required for any virement, of whatever amount, where it is proposed to change Authority policy.
 - Virement that is likely to impact on the level of service activity of another SLT Officer should be implemented only after agreement with the relevant SLT Officer.
- 1.16 No virement relating to a specific financial year should be made after 31 March in that year.
- 1.17 Where an approved budget is a lump-sum budget or contingency intended for allocation during the year, its allocation will not be treated as a virement, provided that:
 - (a) the amount is used in accordance with the purposes for which it has been established
 - (b) the Authority has approved the basis and the terms, including financial limits, on which it will be allocated. Individual allocations in excess of the financial limits should be reported to the Authority.

Treatment of Year-End Balances

Why is it important?

- 1.18 The Authority's scheme of virement sets out the Authority's treatment of year-end balances. It is administered by the Treasurer within guidelines set by the Authority. Any variation from the scheme of virement (as set out above) requires the approval of the Authority.
- 1.19 The rules below cover arrangements for the transfer of resources between accounting years, i.e. a carry-forward. For the purposes of this scheme, a budget heading is a line in the estimates report, (or, as a minimum, at an equivalent level to the standard service subdivision as defined by CIPFA in its Service Expenditure Analysis).

Key Controls

- 1.20 Appropriate accounting procedures are in operation to ensure that carried-forward totals are correct.

Responsibilities of the Treasurer

- 1.21 To administer the scheme of carry-forward within the guidelines approved by the Authority.
- 1.22 To report all overspendings and underspending on service estimates carried forward to the executive and to the Authority.

Responsibilities of SLT Officers

- 1.23 Any overspending on service estimates in total on budgets must be carried forward to the following year, and will constitute the first call on service estimates in the following year. The Treasurer will report the extent of overspendings carried forward to the Authority.
- 1.24 Net underspending on service estimates under the control of the SLT Officer may be carried forward, subject to:
- (a) reporting to the Authority the source of underspending or additional income and the proposed application of those resources.
 - (b) the approval of the Authority where the underspending exceeds 5% of the individual budget heading or £50,000, whichever is less.
 - (c) the consideration of the overall financial position of the Authority and service priorities.
- 1.25 All internal business unit surpluses shall be retained for the benefit of the Authority and their application shall require the approval of the Authority.

Accounting Policies

Why is this important?

- 1.26 The Treasurer is responsible for the preparation of the Authority's statement of accounts, in accordance with proper practices as set out in the format required by the *Code of Practice on Local Authority Accounting in the United Kingdom: A Statement of Recommended Practice* (CIPFA/LASAAC), for each financial year ending 31st March.

Key Controls

- 1.27 The key controls for accounting policies are:
- (a) systems of internal control are in place that ensure that financial transactions are lawful
 - (b) suitable accounting policies are selected and applied consistently
 - (c) proper accounting records are maintained
 - (d) financial statements are prepared which present fairly the financial position of the Authority and its expenditure and income.

Responsibilities of the Treasurer

- 1.28 To select suitable accounting policies and to ensure that they are applied consistently. The accounting policies are set out in the statement of accounts, which is prepared at 31 March each year, and covers such items as:
- (a) separate accounts for capital and revenue transactions
 - (b) the basis on which debtors and creditors at year end are included in the accounts
 - (c) details on substantial provisions and reserves
 - (d) fixed assets
 - (e) depreciation
 - (f) capital charges
 - (g) work in progress
 - (h) stocks and stores
 - (i) deferred charges
 - (j) accounting for value added tax
 - (k) government grants
 - (l) leasing

(m) pensions

Responsibilities for SLT Officers

1.29 To adhere to the accounting policies and guidelines approved by the Treasurer.

Accounting Records and Returns

Why is this important?

1.30 Maintaining proper accounting records is one of the ways in which the Authority discharges its responsibility for stewardship of public resources. The Authority has a statutory responsibility to prepare its annual accounts to present fairly its operations during the year. These are subject to external audit. This audit provides assurance that the accounts are prepared properly, that proper accounting practices have been followed and that quality arrangements have been made for securing economy, efficiency and effectiveness in the use of the Authority's resources

Key Controls

1.31 The key controls for accounting records and returns are:

- (a) all members, finance staff and budget managers operate within the required accounting standards and timetables
- (b) all the Authority's transactions, material commitments and contracts and other essential accounting information are recorded completely, accurately and on a timely basis
- (c) procedures are in place to enable accounting records to be reconstituted in the event of systems failure
- (d) reconciliation procedures are carried out to ensure transactions are correctly recorded
- (e) prime documents are retained in accordance with legislative and other requirements.

Responsibilities of the Treasurer

1.32 To determine the accounting procedures and records for the Authority. Where these are maintained outside the finance department, the Treasurer should consult the SLT Officer concerned.

1.33 To arrange for the compilation of all accounts and accounting records under his or her direction.

- 1.34 To comply, as far as practicable, with the following principles when allocating accounting duties:
- (a) separating the duties of providing information about sums due to or from the Authority and calculating, checking and recording these sums from the duty of collecting or disbursing them
 - (b) employees with the duty of examining or checking the accounts of cash transactions must not themselves be engaged in these transactions.

Where such arrangements are not practical alternative controls must be agreed with the Treasurer.

- 1.35 To make proper arrangements for the audit of the Authority's accounts in accordance with the Accounts and Audit Regulations 2015.
- 1.36 To ensure that all claims for funds including grants are made by the due date.
- 1.37 To prepare and publish the audited accounts of the Authority for each financial year, in accordance with the statutory timetable and with the requirement for the Authority to approve the statement of accounts before 30th July.
- 1.38 To administer the Authority's arrangements for under and overspendings to be carried forward to the following financial year.
- 1.39 To ensure the proper retention of financial documents in accordance with all legal requirements and as set out in the Authority's document retention schedule.

Responsibilities of SLT Officers

- 1.40 To consult and obtain the approval of the Treasurer before making any changes to accounting records and procedures.
- 1.41 To comply with the principles outlined above when allocating accounting duties.
- 1.42 To maintain adequate records to provide a management trail leading from the source of income/expenditure through to the accounting statements.
- 1.43 To supply information required to enable the statement of accounts to be completed in accordance with guidelines issued by the Treasurer.

The Annual Statement of Accounts

Why is this important?

- 1.44 The Authority has a statutory responsibility to prepare its own accounts to present fairly its operations during the year. The Authority is responsible for approving the statutory annual statement of accounts.

Key Controls

- 1.45 The key controls for the annual statement of accounts are:
- (i) the Authority is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of these affairs. In this Authority, that officer is the Treasurer.
 - (ii) the Authority's statement of accounts must be prepared in accordance with proper practices as set out in the Code of Practice on Local Authority Accounting in the United Kingdom: A Statement of Recommended Practice (the SORP) (CIPFA/LASAAC).

Responsibilities of the Treasurer

- 1.46 To select suitable accounting policies and to apply them consistently.
- 1.47 To make judgements and estimates that are reasonable and prudent.
- 1.48 To comply with the SORP.
- 1.49 To sign and date the statement of accounts, stating that it presents fairly the financial position of the Authority at the accounting date and its income and expenditure for the year ended 31 March 20xx.
- 1.50 To draw up the timetable for final accounts preparation and to advise staff and external auditors accordingly.

Responsibilities of SLT Officers

- 1.51 To comply with accounting guidance provided by the Treasurer and to supply the Treasurer with information when required.

Appendix B – Financial Planning

Performance Plans

Why is this important?

2.01 The Authority has a statutory responsibility to publish various performance plans, including integrated risk management plans, etc. The purpose of performance plans is to explain overall priorities and objectives, current performance, and proposals for further improvement.

Key Controls

2.02 The key controls for performance plans are:

- (a) to ensure that all relevant plans are produced and that they are consistent
- (b) to produce plans in accordance with statutory requirements
- (c) to meet the timetables set
- (d) to ensure that all performance information is accurate, complete and up to date
- (e) to provide improvement targets which are meaningful, realistic and challenging.

Responsibilities of the Treasurer

2.03 To advise and supply the financial information that needs to be included in performance plans in accordance with statutory requirements and agreed timetables.

2.04 To contribute to the development of corporate and service targets and objectives and performance information.

2.05 To ensure that systems are in place to measure activity and collect accurate information for use as performance indicators.

2.06 To ensure that performance information is monitored sufficiently frequently to allow corrective action to be taken if targets are not likely to be met.

Responsibilities of SLT Officers

- 2.07 To contribute to the development of performance plans in line with statutory requirements.
- 2.08 To contribute to the development of corporate and service targets and objectives and performance information.

Budgeting

Format of the Budget

Why is this important?

- 2.09 The format of the budget determines the level of detail to which financial control and management will be exercised. The format shapes how the rules around virement operate, the operation of cash limits and sets the level at which funds may be reallocated within budgets.

Key Controls

- 2.10 The key controls for the budget format are:
- (a) the format complies with all legal requirements
 - (b) the format complies with CIPFA's Service Reporting Code of Practice
 - (c) the format reflects the accountabilities of service delivery.

Responsibilities of the Treasurer

- 2.11 To advise the Authority on the format of the budget that is approved.

Responsibilities of SLT Officers

- 2.12 To comply with accounting guidance provided by the Treasurer.

Revenue budget preparation, monitoring and control

Why is this important?

- 2.13 Budget management ensures that once the budget has been approved by the Authority, resources allocated are used for their intended purposes and are properly accounted for. Budgetary control is a continuous process, enabling the Authority to review and adjust its budget targets during the financial year. It also provides the mechanism

that calls to account managers responsible for defined elements of the budget.

- 2.14 By continuously identifying and explaining variances against budgetary targets, the Authority can identify changes in trends and resource requirements at the earliest opportunity. The Authority itself operates within an annual cash limit, approved when setting the overall budget. To ensure that the Authority in total does not overspend, each service is required to manage its own expenditure within the cash-limited budget allocated to it.
- 2.15 For the purposes of budgetary control by managers, a budget will normally be the planned income and expenditure for a service area or cost centre. However, budgetary control may take place at a more detailed level if this is required by the SLT Officer's scheme of delegation.

Key Controls

- 2.16 The key controls for managing and controlling the revenue budget are:
- (a) budget managers should be responsible only for income and expenditure that they can influence
 - (b) there is a nominated budget manager for each cost centre heading
 - (c) budget managers accept accountability for their budgets and the level of service to be delivered and understand their financial responsibilities
 - (d) budget managers follow an approved certification process for all expenditure
 - (e) income and expenditure are properly recorded and accounted for
 - (f) performance levels/levels of service are monitored in conjunction with the budget and necessary action is taken to align service outputs and budget, e.g. by budgetary virement

Responsibilities of the Treasurer

- 2.17 To establish an appropriate framework of budgetary management and control that ensures that:
- (a) budget management is exercised within annual cash limits unless the Authority agrees otherwise;

- (b) each SLT Officer has available timely information on receipts and payments on each budget which is sufficiently detailed to enable managers to fulfil their budgetary responsibilities;
 - (c) expenditure is committed only against an approved budget head;
 - (d) all officers responsible for committing expenditure comply with relevant guidance, Contract Standing Orders and the Financial Regulations;
 - (e) each cost centre has a single named manager, determined by the relevant SLT Officer. As a general principle, budget responsibility should be aligned as closely as possible to the decision-making processes that commits expenditure;
 - (f) significant variances from approved budgets are investigated and reported by budget managers regularly.
- 2.18 To administer the Authority's scheme of virement.
- 2.19 To submit reports to the Authority, in consultation with the relevant SLT Officer, where a SLT Officer is unable to balance expenditure and resources within existing approved budgets under his or her control.
- 2.20 To prepare and submit reports on the Authority's projected income and expenditure compared with the budget on a regular basis.

Responsibilities of SLT Officers

- 2.21 To maintain budgetary control within their departments, in adherence to the principles in 2.17, and to ensure that all income and expenditure are properly recorded and accounted for.
- 2.22 To ensure that an accountable budget manager is identified for each item of income and expenditure under the control of the SLT Officer (grouped together in a series of cost centres). As a general principle, budget responsibility should be aligned as closely as possible to the decision-making that commits expenditure.
- 2.23 To ensure that spending remains within the Service's overall cash limit, and that individual budget heads are not overspent, by monitoring the budget and taking appropriate corrective action where significant variations from the approved budget are forecast.
- 2.24 To ensure that a monitoring process is in place to review performance levels/levels of service in conjunction with the budget and is operating effectively.

- 2.25 To prepare and submit to the Authority reports on projected expenditure compared with its budget, in consultation with the Treasurer.
- 2.26 To ensure prior approval by the Authority for new proposals² of whatever amount, that:
- (a) create financial commitments in future years
 - (b) change existing policies, initiate new policies or cease existing policies
 - (c) materially extend or reduce the Authority's services.
- 2.27 To ensure compliance with the scheme of virement.
- 2.28 To agree with the relevant SLT Officer where it appears that a budget proposal, including a virement proposal, may impact materially on another service area or SLT Officer's level of service activity.

Budgets and Medium-Term Planning

Why is this important?

- 2.29 The Authority is a complex organisation responsible for delivering a wide variety of services. It needs to plan effectively and to develop systems to enable scarce resources to be allocated in accordance with carefully weighed priorities. The budget is the financial expression of the Authority's plans and policies.
- 2.30 The revenue budget must be constructed so as to ensure that resource allocation properly reflects the service plans and priorities of the Authority. Budgets (spending plans) are needed so that the Authority can plan, authorise, monitor and control the way money is allocated and spent. It is illegal for an Authority to budget for a deficit.
- 2.31 Medium-term planning (the Authority has adopted a five-year planning system) involves a planning cycle in which managers develop their own plans. As each year passes, another future year will be added to the medium-term plan. This ensures that the Authority is always preparing for events in advance.

Key Controls

- 2.32 The key controls for budgets and medium-term planning are:

² A report on the new proposals should explain the full financial implications, following consultation with the Treasurer, unless the Authority has agreed otherwise, SLT Officers must plan to contain the financial implications within their cash limit.

- (a) specific budget approval for all expenditure
- (b) budget managers are consulted in the preparation of the budgets for which they will be held responsible and accept accountability within delegations set by the Authority for their budgets and the level of service to be delivered
- (c) a monitoring process is in place to review regularly the effectiveness and operation of budget preparation and to ensure that any corrective action is taken.

Responsibilities of the Treasurer

- 2.33 To prepare and submit reports on budget prospects for the executive, including resource constraints set by the Government. Reports should take account of medium-term prospects, where appropriate.
- 2.34 To determine the detailed form of revenue estimates and the methods for their preparation, consistent with the budget approved by the Authority, and after consultation with SLT Officers.
- 2.35 To prepare and submit reports to the Authority on the aggregate spending plans of departments and on the resources available to fund them, identifying, where appropriate, the implications for the level of council tax to be levied.
- 2.36 To advise on the medium-term implications of spending decisions.
- 2.37 To encourage the best use of resources and value for money by working with SLT Officers to identify opportunities to improve economy, efficiency and effectiveness, and by encouraging good practice in conducting financial appraisals of development or savings options, and in developing financial aspects of service planning.
- 2.38 To advise the Authority on proposals in accordance with his or her responsibilities under section 73 of the Local Government Act 1985.

Responsibilities of SLT Officers

- 2.39 To prepare estimates of income and expenditure, in consultation with the Treasurer, to be submitted to the Authority.
- 2.40 To prepare budgets that are consistent with any relevant cash limits, with the Authority's annual budget cycle and with guidelines issued by the Authority. The format should be prescribed by the Treasurer in accordance with the Authority's general directions.

- 2.41 To integrate financial and budget plans into service planning, so that budget plans can be supported by financial and non-financial performance measures.
- 2.42 In consultation with the Treasurer and in accordance with the laid-down guidance and timetable, to prepare detailed draft revenue and capital budgets for consideration by the appropriate committee or sub committee
- 2.43 When drawing up draft budget requirements, to have regard to:
- (a) spending patterns and pressures revealed through the budget monitoring process
 - (b) legal requirements
 - (c) policy requirements as defined by the Authority in the approved policy framework
 - (d) initiatives already under way.

Resource Allocation

Why is it important?

- 2.44 A mismatch often exists between available resources and required resources. A common scenario is that available resources are not adequate to fulfil need/desire. It is therefore imperative that needs/desires are carefully prioritised and that resources are fairly allocated, in order to fulfil all legal responsibilities. Resources may include staff, money, equipment, goods and materials.

Key controls

- 2.45 The key controls for resource allocation are:
- (a) resources are acquired in accordance with the law and using an approved authorisation process
 - (b) resources are used only for the purpose intended, to achieve the approved policies and objectives, and are properly accounted for
 - (c) resources are securely held for use when required
 - (d) resources are used with the minimum level of waste, inefficiency or loss for other reasons.

Responsibilities of the Treasurer

- 2.46 To advise on methods available for the funding of resources, such as grants from central government and borrowing requirements.
- 2.47 To assist in the allocation of resources to budget managers.

Responsibilities of SLT Officers

- 2.48 To work within budget limits and to utilise resources allocated, and further allocate resources, in the most efficient, effective and economic way.
- 2.49 To identify opportunities to minimise or eliminate resource requirements or consumption without having a detrimental effect on service delivery.

Capital Programmes

Why is this important?

- 2.50 Capital expenditure involves acquiring or enhancing fixed assets with a long-term value to the Authority, such as land, buildings, and major items of plant, equipment or vehicles. Capital assets shape the way services are delivered in the long term and create financial commitments for the future in the form of financing costs and revenue running costs.
- 2.51 The Government places strict controls on the financing capacity of the Authority. This means that capital expenditure should form part of an investment strategy and should be carefully prioritised in order to maximise the benefit of scarce resources.

Key Controls

- 2.52 The key controls for capital programmes are:
- (a) specific approval by the Authority for the programme of capital expenditure
 - (b) expenditure on capital schemes is subject to the approval of the Treasurer
 - (c) a scheme and estimate, including project plan, progress targets and associated revenue expenditure is prepared for each major (greater than £100,000) capital project, for approval by the Authority
 - (d) approval by the Authority where capital schemes are to be financed from the revenue budget

- (e) proposals for improvements and alterations to buildings must be approved by the appropriate SLT Officer
- (f) schedules for individual schemes within the overall budget approved by the Authority must be submitted to the Authority for approval (for example, minor works), or under other arrangements approved by the Authority
- (g) the development and implementation of asset management plans
- (h) accountability for each proposal is accepted by a named manager
- (i) monitoring of progress in conjunction with expenditure and comparison with approved budget.

Responsibilities of the Treasurer

- 2.53 To prepare capital estimates jointly with SLT Officers and to report them to the Authority for approval. The Authority recommendations on the capital estimates and on any associated financing requirements to the Authority. Authority approval is required where an SLT Officer proposes to bid for or exercise additional borrowing approval not anticipated in the capital programme. This is because the extra borrowing may create future commitments to financing costs.
- 2.54 To prepare and submit reports to the executive on the projected income, expenditure and resources compared with the approved estimates.
- 2.55 To issue guidance concerning capital schemes and controls, for example, on project appraisal techniques. The definition of 'capital' will be determined by the Treasurer, having regard to Government regulations and accounting requirements.
- 2.56 To provide advice to allow responsible officers to obtain authorisation from the Authority for individual schemes where the estimated expenditure exceeds the capital programme provision.

Responsibilities of SLT Officers

- 2.57 To comply with guidance concerning capital schemes and controls issued by the Treasurer.
- 2.58 To ensure that all capital proposals have undergone a project appraisal in accordance with guidance issued by the Treasurer.
- 2.59 To prepare regular reports reviewing the capital programme provisions for their services. They should also prepare a quarterly return of

estimated final costs of schemes in the approved capital programme for submission to the Treasurer.

- 2.60 To ensure that adequate records are maintained for all capital contracts.
- 2.61 To proceed with projects only when there is adequate provision in the capital programme and with the agreement of the Treasurer, where required.
- 2.62 To prepare and submit reports, jointly with the Treasurer, to the Authority, of any variation in contract costs greater than the approved limits. SLT Officers may meet cost increases of up to 10% by virement from savings elsewhere within their capital programme.
- 2.63 To prepare and submit reports, jointly with the Treasurer, to the Authority, on completion of all contracts where the final expenditure exceeds the approved contract sum by more than the specified amount.
- 2.64 To ensure that credit arrangements, such as leasing agreements, are not entered into without the prior approval of the Treasurer and, if applicable, approval of the scheme through the capital programme
- 2.65 To consult with the Treasurer and to seek Authority approval where the SLT Officer proposes to bid for additional supported borrowing approvals or grant from Government departments to support expenditure that has not been included in the current year's capital programme.

Maintenance of Reserves

Why is this important?

- 2.66 The Authority must decide the level of general reserves it wishes to maintain before it can decide the level of council tax. Reserves are maintained as a matter of prudence. They enable the Authority to provide for unexpected events and thereby protect it from overspending, should such events occur. Reserves for specific purposes may also be maintained, such as the purchase or renewal of capital items.

Key Controls

- 2.67 To maintain reserves in accordance with the *Code of Practice on Local Authority Accounting in the United Kingdom: A Statement of Recommended Practice* (CIPFA/LASAAC) and agreed accounting policies.

2.68 For each reserve established, the purpose, usage and basis of transactions should be clearly identified.

2.69 Authorisation and expenditure from reserves by the appropriate SLT Officer in consultation with the Treasurer.

Responsibilities of the Treasurer

2.70 To advise the Authority on prudent levels of reserves for the Authority, and to take account of the advice of the external auditor in this matter.

Responsibilities of SLT Officers

2.71 To ensure that resources are used only for the purposes for which they were intended

Appendix C – Risk Management and Control of Resources

Risk Management

Why is this important?

- 3.01 All organisations, whether private or public sector, face risks to people, property and continued operations. Risk is the chance or possibility of loss, damage, injury or failure to achieve objectives caused by an unwanted or uncertain action or event. Risk management is the planned and systematic approach to the identification, evaluation and control of risk. Its objectives are to secure the assets of the organisation and to ensure the continued financial and organisational well-being of the organisation. In essence it is, therefore, an integral part of good business practice. Risk management is concerned with evaluating the measures an organisation already has in place to manage identified risks and then effectively.
- 3.02 It is the overall responsibility of the Authority to approve the risk management and business continuity strategy, and to promote a culture of risk and business continuity management awareness throughout the Authority.

Key Controls

3.03 The key controls for risk management are:

- (a) procedures are in place to identify, assess, prevent or contain material known risks, and these procedures are operating effectively throughout the Authority
- (b) a monitoring process is in place to review regularly the effectiveness of risk reduction strategies and the operation of these controls. The risk management process should be conducted on a continuing basis.
- (c) managers know that they are responsible for managing relevant risks and are provided with relevant information on risk management initiatives.
- (d) provision is made for losses that might result from the risks that remain.
- (e) procedures are in place to investigate claims within required timescales
- (f) acceptable levels of risk are determined and insured against where appropriate

- (g) the Authority has identified business continuity plans or implementation in the event of disaster that results in significant loss or damage to its resources.
- (h) procedures are in place to identify, assess, prevent or contain known business continuity issues, and these procedures are operating effectively throughout the Authority
- (i) a monitoring process is in place to review regularly the effectiveness of business continuity strategies and the operation of these controls. The business continuity management process should be conducted on a continuing basis
- (j) managers know that they are responsible for managing relevant business continuity plans and are provided with relevant information on business continuity management initiatives
- (k) acceptable levels of contingency are determined and insured against where appropriate

Responsibilities of the Deputy Chief Fire Officer

- 3.04 To assist in the preparation of and promote the Authority's risk and business continuity management policy statement.
- 3.05 To develop risk and business continuity management
- 3.06 To develop risk and business continuity management controls in conjunction with other SLT Officers.
- 3.07 To consult with the Monitoring Officer on appropriate levels of insurance.

Responsibilities of the Monitoring Officer

- 3.08 To include all appropriate employees of the Authority in a suitable fidelity guarantee insurance.
- 3.09 To (in consultation with the Treasurer) effect corporate insurance cover, through external insurance and internal funding, and to negotiate all claims in consultation with other officers, where necessary.

Responsibilities of SLT Officers

- 3.10 To notify the Treasurer and the Monitoring Officer immediately of any loss, liability or damage that may lead to a claim against the Authority, together with any information or explanation required by those officers or the Authority's insurers.

- 3.11 To take responsibility for risk management, having regard to advice from the Monitoring Officer, Treasurer and other specialist officers (e.g. crime prevention, fire prevention, health and safety).
- 3.12 To ensure that there are regular reviews of risk within their departments.
- 3.13 To notify the Treasurer and Monitoring Officer promptly of all new risks, properties or vehicles that require insurance and of any alterations affecting existing insurances.
- 3.14 To consult the Treasurer and the Monitoring Officer on the terms of any indemnity that the Authority is requested to give.
- 3.15 To ensure that employees, or anyone covered by the Authority's insurances, do not admit liability or make any offer to pay compensation that may prejudice the assessment of liability in respect of any insurance claim.

Internal Controls

Why is this important?

- 3.16 The Authority is complex and beyond the direct control of individuals. It therefore requires internal controls to manage and monitor progress towards strategic objectives.
- 3.17 The Authority has statutory obligations, and, therefore, requires internal controls to identify, meet and monitor compliance with these obligations.
- 3.18 The Authority faces a wide range of financial, administrative and commercial risks, both from internal and external factors, which threaten the achievement of its objectives. Internal controls are necessary to manage these risks.
- 3.19 The system of internal controls is established in order to provide measurable achievement of:
 - (a) efficient and effective operations
 - (b) reliable financial information and reporting
 - (c) compliance with laws and regulations
 - (d) risk management.

Key Controls

3.20 The key controls and control objectives for internal control systems are:

- (a) key controls should be reviewed on a regular basis and the Authority should make a formal statement annually to the effect that it is satisfied that the systems of internal control are operating effectively;
- (b) managerial control systems, including defining policies, setting objectives and plans, monitoring financial and other performance and taking appropriate anticipatory and remedial action. The key objective of these systems is to promote ownership of the control environment by defining roles and responsibilities;
- (c) financial and operational control systems and procedures, which include physical safeguards for assets, segregation of duties, authorisation and approval procedures and information systems;
- (d) an effective internal audit function that is properly resourced. It should operate in accordance with the principles contained in the Auditing Practices Board's auditing guideline Guidance for Internal Auditors, CIPFA's Code of Practice for Internal Audit in Local Government in the United Kingdom and with any other statutory obligations and regulations.

Responsibilities of the Treasurer

3.21 To assist the Authority to put in place an appropriate control environment and effective internal controls which provide reasonable assurance of effective and efficient operations, financial stewardship, probity and compliance with laws and regulations.

Responsibilities of SLT Officers

3.22 To manage processes to check that established controls are being adhered to and to evaluate their effectiveness, in order to be confident in the proper use of resources, achievement of objectives and management of risks.

3.23 To review existing controls in the light of changes affecting the Authority and to establish and implement new ones in line with guidance from the

Treasurer. SLT Officers should also be responsible for removing controls that are unnecessary or not cost or risk effective – for example, because of duplication.

- 3.24 To ensure staff have a clear understanding of the consequences of lack of control.

Audit Requirements

Internal Audit

Why is this important?

- 3.25 The requirement for an internal audit function for local authorities is implied by section 151 of the Local Government Act 1972, which requires that authorities “make arrangements for the proper administration of their financial affairs”. The Accounts and Audit Regulations 2015, more specifically require that a “relevant body shall maintain an adequate and effective system of internal audit of their accounting records and control systems”.
- 3.26 Accordingly, internal audit is an independent and objective appraisal function established by the Authority for reviewing the system of internal control. It examines, evaluates and reports on the adequacy of internal control as a contribution to the proper, economic, efficient and effective use of resources.

Key Controls

- 3.27 The key controls for internal audit are:
- (a) that it is independent in its planning and operation;
 - (b) the internal audit service has direct access to the Chief Fire Officer, all levels of management and directly to elected members;
 - (c) the internal auditors comply with the Auditing Practices Board’s guideline *Guidance for Internal Auditors*, as interpreted by CIPFA’s *Code of Practice for Internal Audit in Local Government in the United Kingdom*.

Responsibilities of the Treasurer

- 3.28 To ensure that internal auditors have the authority to:

- (a) access Authority premises at reasonable times;
 - (b) access all assets, records, documents, correspondence and control systems;
 - (c) receive any information and explanation considered necessary concerning any matter under consideration;
 - (d) require any employee of the Authority to account for cash, stores or any other Authority asset under his or her control;
 - (e) access records belonging to third parties, such as contractors, when required;
 - (f) directly access the Chief Fire Officer, the Authority and its members.
- 3.29 To submit for approval the strategic and annual audit plans, which take account of the characteristics and relative risks of the activities involved.
- 3.30 To ensure that effective procedures are in place to investigate promptly any fraud or irregularity.

Responsibilities of SLT Officers

- 3.31 To ensure that internal auditors are given access at all reasonable times to premises, personnel, documents and assets that the auditors consider necessary for the purposes of their work.
- 3.32 To ensure that auditors are provided with any information and explanations that they seek in the course of their work.
- 3.33 To consider and respond promptly to recommendations in audit reports.
- 3.34 To ensure that any agreed actions arising from audit recommendations are carried out in a timely and efficient fashion.
- 3.35 To notify the Treasurer and Monitoring Officer immediately of any suspected fraud, theft, irregularity, improper use or misappropriation of the Authority's property or resources. Pending investigation and reporting, the SLT Officer should take all necessary steps to prevent further loss and to secure records and documentation against removal or alteration.
- 3.36 To ensure that new systems for maintaining financial records, or records of assets, or changes to such systems, are discussed with and agreed by the head of internal audit prior to implementation.

External Audit

Why is this important?

- 3.37 The Local Government Finance Act 1982 set up the Audit Commission, which is responsible for appointing external auditors to each local authority in England and Wales. Local Government Association (Public Sector Audit Appointments Limited) will be responsible for overseeing the Commission's current external audit contracts with audit firms from 1 April 2015 until December 2017 or up to 2020. The external auditor has rights of access to all documents and information necessary for audit purposes.
- 3.38 The basic duties of the external auditor are defined in the Audit Commission Act 1998 and the Local Government Act 1999. In particular, section 4 of the 1998 Act requires a code of audit practice, which external auditors follow when carrying out their duties. The code of audit practice issued in March 2000 sets out the auditor's objectives to review and report upon:
- (a) the financial aspects of the audited body's corporate governance arrangements;
 - (b) the audited body's financial statements.
- 3.39 The Authority's accounts are scrutinised by external auditors, who must be satisfied that the statement of accounts 'presents fairly' the financial position of the Authority and its income and expenditure for the year in question and complies with the legal requirements.

Key Controls

- 3.40 External auditors are appointed normally for a minimum period of five years.

Responsibilities of the Treasurer

- 3.41 To ensure that external auditors are given access at all reasonable times to premises, personnel, documents and assets that the external auditors consider necessary for the purposes of their work.
- 3.42 To ensure there is effective liaison between external and internal audit.
- 3.43 To work with the external auditor and advise the Authority and SLT Officers on their responsibilities in relation to external audit.

Responsibilities of SLT Officers

- 3.44 To ensure that external auditors are given access at all reasonable times to premises, personnel, documents and assets which the external auditors consider necessary for the purposes of their work.
- 3.45 To ensure that all records and systems are up to date and available for inspection.

Preventing fraud and corruption

Why is this important?

- 3.46 The Authority will not tolerate fraud and corruption in the administration of its responsibilities, whether from inside or outside the Authority.
- 3.47 The Authority's expectation of propriety and accountability is that members and staff at all levels will lead by example in ensuring adherence to legal requirements, rules, procedures and practices.
- 3.48 The Authority also expects that individuals and organisations (e.g. suppliers, contractors, service providers) with whom it comes into contact will act towards the Authority with integrity and without thought or actions involving fraud and corruption.

Key Controls

- 3.49 The key controls regarding the prevention of financial irregularities are that:
 - (a) the Authority has an effective anti-fraud and anti-corruption policy and maintains a culture that will not tolerate fraud or corruption;
 - (b) all members and staff act with integrity and lead by example;
 - (c) senior managers are required to deal swiftly and firmly with those who defraud or attempt to defraud the Authority or who are corrupt;
 - (d) high standards of conduct are promoted amongst members;
 - (e) the maintenance of a register of interests in which any hospitality or gifts accepted must be recorded;
 - (f) whistle blowing procedures are in place and operate effectively;

- (g) legislation including the Public Interest Disclosure Act 1998 is adhered to.

Responsibilities of the Treasurer

- 3.50 To assist the Monitoring Officer to develop and maintain an anti-fraud and anti-corruption policy.
- 3.51 To maintain adequate and effective internal control arrangements.
- 3.52 To ensure that all suspected irregularities are reported to the Head of Internal Audit, the Chief Fire Officer, the Monitoring Officer and the Authority as appropriate.

Responsibilities of SLT Officers

- 3.53 To ensure that all suspected irregularities are reported to the Treasurer and the Director of Legal Services.
- 3.54 To instigate the Authority's disciplinary procedures where the outcome of an audit investigation indicates improper behaviour.
- 3.55 To ensure that where financial impropriety is discovered, the Treasurer is informed, and, in consultation with the Head of Internal Audit, where sufficient evidence exists to believe that a criminal offence may have been committed, the police are called in to determine with the Crown Prosecution Service whether any prosecution will take place.
- 3.56 To ensure that the register of interests is kept up to date.

Assets

Security

Why is this important?

- 3.57 The Authority holds assets in the form of property, vehicles, equipment, furniture and other items worth many millions of pounds. It is important that assets are safeguarded and used efficiently in service delivery, and that there are arrangements for the security of both assets and information required for service operations. An up-to-date asset register is a prerequisite for proper fixed asset accounting and sound asset management.

Key controls

- 3.58 The key controls for the security of resources such as land, buildings, fixed plant machinery, equipment, software and information are:
- (a) resources are used only for the purposes of the Authority and are properly accounted for;
 - (b) resources are available for use when required;
 - (c) resources no longer required are disposed of in accordance with the law and the regulations of the Authority so as to maximise benefits;
 - (d) an asset register is maintained for the Authority, assets are recorded when they are acquired by the Authority and this record is updated as changes occur with respect to the location and condition of the asset;
 - (e) all staff are aware of their responsibilities with regard to safeguarding the Authority's assets and information, including the requirements of the Data Protection Act and software copyright legislation;
 - (f) all staff are aware of their responsibilities with regard to safeguarding the security of the Authority's computer systems, including maintaining restricted access to the information held on them and compliance with the Authority's computer and internet security policies.

Responsibilities of the Treasurer

- 3.59 To ensure that an asset register is maintained in accordance with good practice for all fixed assets with a value in excess of £5,000. The function of the asset register is to provide the Authority with information about fixed assets so that they are:
- (a) safeguarded
 - (b) used efficiently and effectively
 - (c) adequately maintained.
- 3.60 To receive the information required for accounting, costing and financial records from each SLT Officer.
- 3.61 To ensure that assets are valued in accordance with the *Code of Practice on Local Authority Accounting in the United Kingdom: A Statement of Recommended Practice (CIPFA/LASAAC)*.

Responsibilities of SLT Officers

- 3.62 The appropriate SLT Officer shall maintain a property database in a form approved by the Treasurer for all properties, plant and machinery and moveable assets currently owned or used by the Authority. Any use of property by a department or establishment other than for direct service delivery should be supported by documentation identifying terms, responsibilities and duration of use.
- 3.63 To ensure that lessees and other prospective occupiers of Authority land are not allowed to take possession or enter the land until a lease or agreement, in a form approved by the SLT Officer in consultation with the Treasurer and Monitoring Officer, has been established as appropriate.
- 3.64 To ensure the proper security of all buildings and other assets under their control.
- 3.65 Where land or buildings are surplus to requirements, a recommendation for sale should be the subject of a joint report by the SLT Officer and the Treasurer.
- 3.66 To pass title deeds to the Monitoring Officer who is responsible for custody of all title deeds.
- 3.67 To ensure that no Authority asset is subject to personal use by an employee without proper authority.
- 3.68 To ensure the safe custody of vehicles, equipment, furniture, stock, stores and other property belonging to the Authority.
- 3.69 To ensure that the department maintains a register of moveable assets in accordance with arrangements defined by the Treasurer.
- 3.70 To ensure that assets are identified, their location recorded and that they are appropriately marked and insured.
- 3.71 To consult the Treasurer in any case where security is thought to be defective or where it is considered that special security arrangements may be needed.
- 3.72 To ensure cash holdings on premises are kept to a minimum.
- 3.73 To ensure that keys to safes and similar receptacles are carried on the person of those responsible at all times; loss of any such keys must be reported to the Treasurer as soon as possible.

- 3.74 To record all disposal or part exchange of assets that should normally be by competitive tender or public auction, unless, consultation with the Treasurer, SLT agrees otherwise.
- 3.75 To arrange for the valuation of assets for accounting purposes to meet requirements specified by the Treasurer.
- 3.76 To ensure that all employees are aware that they have a personal responsibility with regard to the protection and confidentiality of information, whether held in manual or computerised records. Information may be sensitive or privileged, or may possess some intrinsic value, and its disclosure or loss could result in a cost to the Authority in some way.

Inventories - Responsibilities of SLT Officers

- 3.77 To maintain inventories and record an adequate description of furniture, fittings, equipment, plant and machinery valued at £500 or more.
- 3.78 To carry out an annual check of all items on the inventory in order to verify location, review, condition and to take action in relation to surpluses or deficiencies, annotating the inventory accordingly. Attractive and portable items such as computers, cameras and video recorders should be identified with security markings as belonging to the Authority.
- 3.79 To make sure that property is only used in the course of the Authority's business, unless the SLT Officer concerned has given permission otherwise.

Stocks and stores - Responsibilities of SLT Officers

- 3.80 To make arrangements for the care and custody of stocks and stores in the department.
- 3.81 To ensure stocks are maintained at reasonable levels and are subject to a regular independent physical check. All discrepancies should be investigated and pursued to a satisfactory conclusion.
- 3.82 To investigate and seek approval to remove from the Authority's records Authority approval if they are in excess of £5,000.
- 3.83 To authorise or write off disposal of redundant stocks and equipment (following approval by the Treasurer). Procedures for disposal of such stocks and equipment should be by competitive

quotations or auction, unless, following consultation with the Treasurer, the officer decides otherwise in a particular case.

- 3.84 To seek the approval of the Authority to the write-off of redundant stocks and equipment in excess of £5000.

Intellectual property

Why is this important?

- 3.85 Intellectual property is a generic term that includes inventions and writing. If these are created by the employee during the course of employment, then, as a general rule, they belong to the employer, not the employee. Various Acts of Parliament cover different types of intellectual property.
- 3.86 Certain activities undertaken within the Authority may give rise to items that may be patentable, for example, software development. These items are collectively known as intellectual property.

Key controls

- 3.87 In the event that the Authority decides to become involved in the commercial exploitation of inventions, the matter should proceed in accordance with the Authority's approved intellectual property procedures. Guidance may be sought from the Head of Procurement.

Responsibilities of SLT Officers

- 3.88 To ensure that controls are in place to ensure that staff do not carry out private work in Authority time and that staff are aware of an employer's rights with regard to intellectual property.
- 3.89 To develop and disseminate good practice through the Authority's intellectual property procedures.

Asset disposal

Why is this important?

- 3.90 It would be uneconomic and inefficient for the cost of assets to outweigh their benefits. Obsolete, non-repairable or unnecessary resources should be disposed of in accordance with the law and the regulations of the Authority.

Key controls

- 3.91 Assets for disposal are identified and are disposed of at the most appropriate time, and only when it is in the best interests of the Authority, and best price is obtained, bearing in mind other factors, such as environmental issues. For items of significant value, disposal should be by competitive tender or public auction.
- 3.92 Procedures protect staff involved in the disposal from accusations of personal gain.

Responsibilities of the Treasurer

- 3.93 To issue guidelines representing best practice for disposal of assets.
- 3.94 To ensure appropriate accounting entries are made to remove the value of disposed assets from the Authority's records and to include the sale proceeds if appropriate.

Responsibilities of SLT Officers

- 3.95 To seek advice from purchasing advisors on the disposal of surplus or obsolete materials, stores or equipment.
- 3.96 To ensure that income received for the disposal of an asset passed to the Finance Department to be properly banked and coded.

Treasury Management

Why is this important?

- 3.97 Many millions of pounds pass through the Authority's books each year. This led to the establishment of codes of practice. These aim to provide assurances that the Authority's money is properly managed in a way that balances risk with return, but with the overriding consideration being given to the security of the Authority's capital sum.

Key controls

- 3.98 That the Authority's borrowings and investments comply with the CIPFA *Code of Practice on Treasury Management* and with the Authority's treasury policy statement.

Responsibilities of Treasurer - Treasury Management and Banking

- 3.99 To arrange the borrowing and investments of the Authority in such a manner as to comply with the *CIPFA Code of Practice on Treasury Management* and the Authority's treasury management policy statement and strategy.
- 3.100 To report, as a minimum, an annual strategy and plan in advance of the year, a mid-year review and an annual report after its close, in the form prescribed in the Authority's TMPs.
- 3.101 To operate bank accounts as are considered necessary – opening or closing any bank account shall require the approval of the Treasurer. All arrangements for the opening of bank accounts in the name of the Authority and for the ordering and issue of cheques shall be made by the Treasurer. All cheques drawn on behalf of the Authority shall be signed by the Treasurer or by such officers as may be nominated by him for that purpose. Any indemnity required by the Authority's bankers regarding the signature of cheques by a computer or mechanical means, or where the services of a security firm are used for the deposit or receipt of cash at the bank shall be given by the Treasurer on behalf of the Authority.

Responsibilities of SLT Officers – Treasury Management and Banking

- 3.102 To follow the instructions on banking issued by the Treasurer.

Responsibilities of Treasurer– Investments and Borrowing

- 3.103 To ensure that all investments of money are made in the name of the Authority or in the name of nominees approved by the Authority.
- 3.104 To ensure that all securities that are the property of the Authority or its nominees and the title deeds of all property in the Authority's ownership are held in the custody of the appropriate SLT Officer.
- 3.105 To effect all borrowings in the name of the Authority.
- 3.106 To act as the Authority's registrar of stocks, bonds and mortgages and to maintain records of all borrowing of money by the Authority.

Responsibilities of SLT Officers – Investments and Borrowing

- 3.107 To ensure that loans are not made to third parties and that interests are not acquired in companies, joint ventures or other enterprises without the approval of the Authority, following consultation with the Treasurer.

Responsibilities of SLT Officers – Trust Funds and Funds held for Third Parties

- 3.108 To arrange for all trust funds to be held, wherever possible, in the name of the Authority. All officers acting as trustees by virtue of their official position shall deposit securities, etc. relating to the trust, with the Treasurer, unless the deed otherwise provides.
- 3.109 To arrange, where funds are held on behalf of third parties, for their secure administration, approved by the Treasurer, and to maintain written records of all transactions.
- 3.110 To ensure that trust funds are operated within any relevant legislation and the specific requirements for each trust.

Staffing

Why is this important?

- 3.111 In order to provide the highest level of service, it is crucial that the Authority recruits and retains high calibre, knowledgeable staff, qualified to an appropriate level.

Key controls

- 3.112 The key controls for staffing are:
- (a) an appropriate staffing strategy and policy exists, in which staffing requirements and budget allocation are matched;
 - (b) procedures are in place for forecasting staffing requirements and cost;
 - (c) controls are implemented that ensure that staff time is used efficiently and to the benefit of the Authority;
 - (d) checks are undertaken prior to employing new staff to ensure that they are appropriately qualified, experienced and trustworthy.

Responsibilities of the Treasurer

- 3.113 To ensure that budget provision exists for all existing and new employees.
- 3.114 To act as an advisor to SLT Officers on areas such as National Insurance and pension contributions, as appropriate.

Responsibilities of SLT Officers

- 3.115 To produce an annual staffing budget.
- 3.116 To ensure that the staffing budget is an accurate forecast of staffing levels and is equated to an appropriate revenue budget provision (including on-costs and overheads).
- 3.117 To monitor staff activity to ensure adequate control over such costs as sickness, overtime, training and temporary staff.
- 3.118 To ensure that the staffing budget is not exceeded without due Authority and that it is managed to enable the agreed level of service to be provided.
- 3.119 To ensure that the Deputy Chief Fire Officer and the Treasurer are immediately informed if the staffing budget is likely to be materially over - or underspent.

Appendix D – Financial Systems and Procedures

General

Why is this important?

- 4.01 Departments have many systems and procedures relating to the control of the Authority's assets, including purchasing, costing and management systems. Departments are increasingly reliant on computers for their financial management information. The information must therefore be accurate and the systems and procedures sound and well administered. They should contain controls to ensure that transactions are properly processed and errors detected promptly.
- 4.02 The Treasurer has a professional responsibility to ensure that the Authority's financial systems are sound and should therefore be notified of any new developments or changes.

Key controls

The key controls for systems and procedures are:

- (a) basic data exists to enable the Authority's objectives, targets, budgets and plans to be formulated;
- (b) performance is communicated to the appropriate managers on an accurate, complete and timely basis;
- (c) early warning is provided of deviations from target, plans and budgets that require management attention;
- (d) operating systems and procedures are secure.

Responsibilities of the Treasurer

- 4.03 To make arrangements for the proper administration of the Authority's financial affairs, including to:
- (a) issue advice, guidance and procedures for officers and others acting on the Authority's behalf;
 - (b) determine the accounting systems, form of accounts and supporting financial records;
 - (c) establish arrangements for audit of the Authority's financial affairs;
 - (d) approve any new financial systems to be introduced;

- (e) approve any changes to be made to existing financial systems.

Responsibilities of SLT Officers

- 4.04 To ensure that accounting records are properly maintained and held securely.
- 4.05 To ensure that vouchers and documents with financial implications are not destroyed, except in accordance with arrangements approved by the Treasurer.
- 4.06 To ensure that a complete management trail, allowing financial transactions to be traced from the accounting records to the original document, and vice versa, is maintained.
- 4.07 To incorporate appropriate controls to ensure that, where relevant:
 - (a) all input is genuine, complete, accurate, timely and not previously processed;
 - (b) all processing is carried out in an accurate, complete and timely manner;
 - (c) output from the system is complete, accurate and timely.
- 4.08 To ensure that the organisational structure provides an appropriate segregation of duties to provide adequate internal controls and to minimise the risk of fraud or other malpractice.
- 4.09 To ensure there is a documented and tested disaster recovery plan to allow information system processing to resume quickly in the event of an interruption.
- 4.10 To ensure that systems are documented and staff trained in operations.
- 4.11 To consult with the Treasurer before changing any existing system or introducing new systems.
- 4.12 To establish a scheme of delegation identifying officers authorised to act upon the SLT Officer's behalf in respect of payments, income collection and placing orders, including variations, and showing the limits of their authority.

- 4.13 To supply lists of authorised officers, with specimen signatures and delegated limits, to the Treasurer, together with any subsequent variations.
- 4.14 To ensure that effective contingency arrangements, including back-up procedures, exist for computer systems. Wherever possible, back-up information should be securely retained in a fireproof location, preferably off site or at an alternative location within the building.
- 4.15 To ensure that, where appropriate, computer systems are registered in accordance with data protection legislation and that staff are aware of their responsibilities under the legislation.
- 4.16 To ensure that relevant standards and guidelines for computer systems issued by the SLT Officer are observed.
- 4.17 To ensure that computer equipment and software are protected from loss and damage through theft, vandalism, etc.
- 4.18 To comply with the copyright, designs and patents legislation and, in particular, to ensure that:
 - (a) only software legally acquired and installed by the Authority is used on its computers;
 - (b) staff are aware of legislative provisions;
 - (c) in developing systems, due regard is given to the issue of intellectual property rights.

Income and expenditure

Income

Why is this important?

- 4.19 Income can be a vulnerable asset and effective income collection systems are necessary to ensure that all income due is identified, collected, receipted and banked properly. It is preferable to obtain income in advance of supplying goods or services as this improves the Authority's cashflow and also avoids the time and cost of administering debts.

Key controls

- 4.20 The key controls for income are:
 - (a) all income due to the Authority is identified and charged correctly, in accordance with an approved charging policy, which is regularly reviewed;

- (b) all income is collected from the correct person, at the right time, using the correct procedures and the appropriate stationery;
- (c) all money received by an employee on behalf of the Authority is paid without delay to the Treasurer or, as he or she directs, to the Authority's bank account, and properly recorded. The responsibility for cash collection should be separated from that:
 - (i) for identifying the amount due;
 - (ii) for reconciling the amount due to the amount received.
- (d) effective action is taken to pursue non- payment within defined timescales;
- (e) formal approval for debt write-off is obtained;
- (f) appropriate write-off action is taken within defined timescales;
- (g) appropriate accounting adjustments are made following write-off action;
- (h) all appropriate income documents are retained and stored for the defined period in accordance with the document retention schedule;
- (i) money collected and deposited is reconciled to the bank account by a person who is not involved in the collection or banking process.

Responsibilities of the Treasurer

- 4.21 To agree arrangements for the collection of all income due to the Authority and to approve the procedures, systems and documentation for its collection.
- 4.22 To order and supply to departments all receipt forms, books or tickets and similar items and to satisfy himself or herself regarding the arrangements for their control.
- 4.23 To agree the write-off of bad debts up to an approved limit in each case and to refer larger sums to the Authority.
- 4.24 To approve all debts to be written off in consultation with the relevant SLT Officer and to keep a record of all sums written off up to the approved limit and to adhere to the requirements of the Accounts and Audit Regulations 2015.

- 4.25 To obtain the approval of the Authority in consultation with the relevant SLT Officer for writing off debts in excess of the approved limit of £5000 net.
- 4.26 To ensure that appropriate accounting adjustments are made following write-off action.

Responsibilities of SLT Officers

- 4.27 To establish a charging policy purely on a cost recovery basis for the supply of goods or services, including the appropriate charging of VAT, and to review it regularly, in line with corporate policies. The Commercial Training Manager shall have discretion to set the level of commercial training course fees in light of the cost recovery requirement but also in light of the market competitiveness of similar courses sold by other training providers subject to the agreement of any proposed charges by the Treasurer in order to avoid any possible “State Aid” challenges.
- 4.28 To separate the responsibility for identifying amounts due and the responsibility for collection, as far as is practicable.
- 4.29 To establish and initiate appropriate recovery procedures, including legal action where necessary, for debts that are not paid promptly.
- 4.30 To issue official receipts or to maintain other documentation for income collection.
- 4.31 To ensure that when post is opened that money received by post is properly identified and recorded.
- 4.32 To hold securely receipts, tickets and other records of income for the appropriate period.
- 4.33 To lock away all income to safeguard against loss or theft, and to ensure the security of cash handling.
- 4.34 To ensure that income is paid fully and promptly into the appropriate Authority bank account in the form in which it is received. Appropriate details should be recorded on to paying-in slips to provide an audit trail. Money collected and deposited must be reconciled to the bank account on a regular basis.
- 4.35 To supply the Treasurer with details relating to work done, goods supplied, services rendered or other amounts due, to enable the Treasurer to record correctly the sums due to the Authority and to ensure

accounts are sent out promptly. The current approved process is outlined below:

- (a) Where possible, arrangements should be made to secure prepayment for goods \ services provided, particularly for pre-planned events such as Commercial Training Courses.
- (b) Where that is not possible, within 35 days of goods \ services being provided a properly completed Sales Invoice Request Form (SIRF) must be sent to the Finance Department.
- (c) After validating the SIRF a Sales Invoice will be generated and sent to the Customer by the Finance Department.
- (d) All customers will be allocated payment terms of up to a maximum 30 days. This term may be reduced where appropriate to secure pre-payment in line with FR4.35 (a) or where mutually agreed. Consequently all sales invoices are required to be paid within 30 days of the invoice date (or lesser date where appropriate).
- (e) Any outstanding undisputed invoices will have a first written reminder sent out no more than 3 working days after the payment due date for the customer's invoice.
- (f) If the invoice remains unpaid 7 days after the first reminder letter was issued a second reminder letter will be issued.
- (g) If the invoice remains unpaid it will then be referred to the Litigation Department (usually 7 days after the second reminder letter was sent out). The period between the second reminder and referral to Litigation Department will be used to contact the debtor and hopefully resolve any issues preventing them from making the payment. In circumstances where all parties are making reasonable and timely efforts to resolve the matter the referral period may exceed 7 days subject to the approval of the Treasurer.
- (h) Any action taken by Litigation will be recorded as appropriate against the customer invoice number.

SLT Officers must ensure any officers raising SIRF requests assist the Treasurer in collecting debts that they have originated by providing any further information requested by the debtor, liaising directly with the customer where necessary and actively pursuing the matter on the Authority's behalf.

- 4.36 To keep a record of every transfer of money between employees of the Authority. The receiving officer must sign for the transfer and the transferor must retain a copy. Levels of cash held on the premises must be minimised.

- 4.37 To recommend to the Treasurer all debts to be written off and to keep a record of all sums written off up to the approved limit. Once raised, no bona fide debt may be cancelled, except by full payment or by its formal writing off. A credit note to replace a debt can only be issued to correct a factual inaccuracy or administrative error in the calculation and/or billing of the original debt.
- 4.38 To obtain the approval of the Treasurer when writing off debts in excess of the approved limit, and the approval of the Authority where required.
- 4.39 To notify the Treasurer of outstanding income relating to the previous financial year as soon as possible after 31 March in line with the timetable determined by the Treasurer and not later than 30th April.

Ordering and paying for work, goods and services

Why is this important?

- 4.40 Public money should be spent with demonstrable probity and in accordance with the Authority's policies. Authorities have a statutory duty to achieve best value in part through economy and efficiency. The Authority's procedures should help to ensure that services obtain value for money from their purchasing arrangements. These procedures should be read in conjunction with the Authority's Contract Standing Orders.

General

- 4.41 Every officer and member of the Authority has a responsibility to declare any links or personal interests that they may have with purchasers, suppliers and/or contractors if they are engaged in contractual or purchasing decisions on behalf of the Authority, in accordance with appropriate codes of conduct.
- 4.42 Official orders must be in a form approved by the Treasurer. Official orders must be issued for all work, goods or services to be supplied to the Authority, except for supplies of utilities, periodic payments such as rent or rates, petty cash purchases or other exceptions specified by the Treasurer. **Telephone orders should not be placed in advance of the official order.** All suppliers must be provided with a unique Financial System (FMIS) generated official purchase order number other than the exceptions specified above.
- 4.43 Each order must conform to the guidelines set by the Head of Procurement (in consultation with the Treasurer and Director of Legal, Procurement & Democratic Services). Standard terms and conditions must not be varied without the prior approval of the Head of Procurement.

- 4.44 The normal and preferred method of payment from the Authority shall be by automated electronic payments (BACS) drawn on the Authority's bank account or National Giro account by the Treasurer. The use of direct debit shall require the prior agreement of the Treasurer.
- 4.45 Official orders must not be raised for any personal or private purchases, nor must personal or private use be made of Authority contracts.

Key controls

- 4.46 The key controls for ordering and paying for work, goods and services are:
- (a) all goods and services are ordered only by appropriate persons and are correctly recorded;
 - (b) All suppliers must be provided with a unique pre-numbered Financial System (FMIS) generated official purchase order number other than the exceptions specified in 4.43;
 - (c) all goods and services shall be ordered in accordance with the Authority's Contract Standing Orders unless they are purchased from sources within the Authority;
 - (d) goods and services received are checked to ensure they are in accordance with the order. Goods should not ordinarily be received by the person who placed the order but where possible, received and checked by a different officer from the person who authorised the order;
 - (e) payments are not made unless goods have been received by the Authority and formally receipted in the Financial System (FMIS) to the correct price, quantity and quality standards;
 - (f) all payments are made to the correct person, for the correct amount and are properly recorded, regardless of the payment method;
 - (g) all appropriate evidence of the transaction and payment documents are retained and stored for the defined period, in accordance with the document retention schedule;
 - (h) all expenditure, including VAT, is accurately recorded against the right budget and any exceptions are corrected;
 - (i) in addition, the effect of e-business/e-commerce and electronic purchasing requires that processes are in place to maintain the security and integrity of data for transacting business electronically.

Responsibilities of the Treasurer

- 4.47 To ensure that all the Authority's financial systems and procedures are sound and properly administered.
- 4.48 To approve any changes to existing financial systems and to approve any new systems before they are introduced.
- 4.49 To approve the form of official orders and associated terms and conditions.
- 4.50 To make payments from the Authority's funds on the SLT Officer's authorisation that the expenditure has been duly incurred in accordance with financial regulations.
- 4.51 To make payments, whether or not provision exists within the estimates, where the payment is specifically required by statute or is made under a court order.
- 4.52 To make payments to contractors on the certificate of the appropriate SLT Officer, which must include details of the value of work, retention money, amounts previously certified and amounts now certified.
- 4.53 To provide advice and encouragement on making payments by the most economical means.
- 4.54 To ensure that a budgetary control system is established that enables commitments incurred by placing orders to be shown against the appropriate budget allocation so that they can be taken into account in budget monitoring reports.
- 4.55 The Treasurer has, in consultation with the Director of Legal, Procurement & Democratic Services, delegated authority to agree advance payments where a risk assessment and benefits analysis has been undertaken and shall notify senior officers in writing of the excepted items of supplies and services for which payment in advance of receipt may be made.

Responsibilities of SLT Officers

- 4.56 To ensure that unique Financial System (FMIS) generated pre-numbered official orders are used for all goods and services, other than the exceptions specified in 4.43.
- 4.57 To ensure that orders are only used for goods and services provided to the department or directorate. Individuals must not use official orders to obtain goods or services for their private use.
- 4.58 To ensure that only those staff authorised by him or her authorise requisitions and/or purchase orders and to maintain an up-to-date list of such authorised staff, including specimen signatures identifying in each case the limits of their Authority. The authoriser of the order should be satisfied that the goods and services ordered are appropriate and needed, that there is adequate budgetary provision and that quotations or tenders have been obtained if necessary. Best value principles should underpin the Authority's approach to procurement. Value for money should always be achieved.
- 4.59 To ensure that goods and services are checked on receipt to verify that they are in accordance with the order. This check should, where possible, be carried out by a different officer from the person who authorised the order. Appropriate entries should then be made in inventories or stores records.
- 4.60 To ensure that payment is not made unless a proper VAT invoice has been received, checked, coded and certified for payment, confirming:
- (a) receipt of goods or services;
 - (b) that the invoice has not previously been paid;
 - (c) that expenditure has been properly incurred and is within budget provision;
 - (d) that prices and arithmetic are correct and accord with quotations, tenders, contracts or catalogue prices;
 - (e) correct accounting treatment of tax;
 - (f) that the invoice is correctly coded;
 - (g) that discounts have been taken where available;
 - (h) that appropriate entries will be made in accounting records.
- 4.61 To ensure that two authorised members of staff are involved in the ordering, receiving and payment process. Whenever possible, a different officer from the person who signed the order, and in every case,

a different officer from the person checking a written invoice, should authorise the invoice.

- 4.62 To ensure that the department maintains and reviews periodically a list of staff approved to authorise invoices. Names of authorising officers together with specimen signatures and details of the limits of their authority shall be forwarded to the Treasurer.
- 4.63 To ensure that payments are not normally made on a photocopied or faxed invoice, statement or other document other than the formal invoice. Electronically submitted invoices can be accepted if submitted in a form agreed by the Treasurer.
- 4.64 To encourage suppliers of goods and services to receive payment by BACS, the preferred payment method for the Authority. It is essential, however, that payments made by direct debit have the prior approval of the Treasurer.
- 4.65 To ensure that the department obtains best value from purchases by taking appropriate steps to obtain competitive prices for goods and services of the appropriate quality, with regard to the best practice guidelines issued by the Treasurer, which are in line with best value principles and contained in the Authority's Contract Standing Orders.
- 4.66 To utilise the skills of the Head of Procurement in putting purchases, where appropriate, out to competitive quotation or tender. These will comply with the Contract Standing Orders and will cover:
- (a) authorised officers and the extent of their Authority;
 - (b) advertisement for tenders;
 - (c) procedure for creating, maintaining and revising a standard list of contractors;
 - (d) selection of tenderers;
 - (e) compliance with UK and EU legislation and regulations;
 - (f) procedures for the submission, receipt, opening and recording of tenders;
 - (g) the circumstances where financial or technical evaluation is necessary;
 - (h) procedures for negotiation;
 - (i) acceptance of tenders;
 - (j) the form of contract documentation;
 - (k) cancellation clauses in the event of corruption or bribery;
 - (l) contract records.

- 4.67 To ensure that employees are aware of the national code of conduct for local government employees.
- 4.68 To ensure that loans, leasing or rental arrangements are not entered into without prior agreement from the Treasurer. This is because of the potential impact on the Authority's borrowing powers, to protect the Authority against entering into unapproved credit arrangements and to ensure that value for money is being obtained.
- 4.69 To notify the Treasurer of outstanding expenditure relating to the previous financial year as soon as possible after 31st March in line with the timetable determined by the Treasurer and, in any case, not later than 30th April.
- 4.70 With regard to contracts for construction and alterations to buildings and for civil engineering works, to document and agree with the Treasurer the systems and procedures to be adopted in relation to financial aspects, including certification of interim and final payments, checking, recording and authorising payments, the system for monitoring and controlling capital schemes and the procedures for validation of sub contractors' tax status.
- 4.71 To notify the Treasurer immediately of any expenditure to be incurred as a result of statute/court order where there is no budgetary provision.
- 4.72 To ensure that all appropriate payment records are retained and stored for the defined period, in accordance with the document retention schedule.

Payments to employees and members

Why is this important?

- 4.73 Staff costs are the largest item of expenditure for Authority services. It is therefore important that payments are accurate, timely, made only where they are due for services to the Authority and that payments accord with individuals' conditions of employment. It is also important that all payments are accurately and completely recorded and accounted for and that members' allowances are authorised in accordance with the scheme adopted by the Authority.

Key controls

- 4.74 The key controls for payments to employees and members are:
- (a) proper authorisation procedures are in place and that there is adherence to corporate timetables in relation to:

- (i) starters
- (ii) leavers
- (iii) variations
- (iv) enhancements

and that payments are made on the basis of time records or claims

- (b) frequent reconciliation of payroll expenditure against approved budget and bank account;
- (c) all appropriate payroll documents are retained and stored for the defined period in accordance with the document retention schedule;
- (d) that Inland Revenue regulations are complied with.

Responsibilities of the Treasurer

- 4.75 To arrange and control secure and reliable payment of salaries, wages, compensation or other emoluments to existing and former employees, in accordance with procedures prescribed by him or her, on the due date.
- 4.76 To record and make arrangements for the accurate and timely payment of tax, superannuation (pension) and other deductions.
- 4.77 To make arrangements for payment of all travel and subsistence claims or financial loss allowance.
- 4.78 To make arrangements for paying members travel or other allowances upon receiving the prescribed form, duly completed and authorised.
- 4.79 To provide advice and encouragement to secure payment of salaries and wages by the most economical means.

Responsibilities of SLT Officers

- 4.80 To ensure appointments are made in accordance with the regulations of the Authority and approved establishments, grades and scale of pay and that adequate budget provision is available.
- 4.81 To notify the Treasurer of all appointments, terminations or variations which may affect the pay or pension of an employee or former employee, in the form and to the timescale required by the Treasurer.

- 4.82 To ensure that adequate and effective systems and procedures are operated, so that:
- (a) payments are only authorised to bona fide employees
 - (b) payments are only made where there is a valid entitlement
 - (c) conditions and contracts of employment are correctly applied
 - (d) Employees' names listed on the payroll are checked at regular intervals to verify accuracy and completeness.
- 4.83 To send an up-to-date list of the names of officers authorised to sign records to the Director of People and Organisational Development, together with specimen signatures. The payroll provider should have signatures of personnel officers and officers authorised to sign timesheets and claims.
- 4.84 To ensure that payroll transactions are processed only through the payroll system. SLT Officers should give careful consideration to the employment status of individuals employed on a self-employed consultant or subcontract basis. The Inland Revenue applies a tight definition for employee status, and in cases of doubt, advice should be sought from the Treasurer.
- 4.85 To certify travel and subsistence claims and other allowances. Certification is taken to mean that journeys were authorised and expenses properly and necessarily incurred, and that allowances are properly payable by the Authority, ensuring that cost-effective use of travel arrangements is achieved. Due consideration should be given to tax implications and that the Treasurer is informed where appropriate.
- 4.86 To ensure that the Treasurer is notified of the details of any employee benefits in kind, to enable full and complete reporting within the income tax self-assessment system and Inland Revenue regulations.
- 4.87 To ensure that all appropriate payroll documents are retained and stored for the defined period in accordance with the document retention schedule.
- 4.88 To ensure that there are adequate arrangements for administering superannuation matters on a day-to-day basis.

Responsibilities of members and employees

- 4.89 To submit personal expense claims for travel and subsistence allowances, including mileage claims under the Essential\Casual Car User Scheme on a monthly basis.
- 4.90 To submit all scale rate claims via payroll so that appropriate deductions can be made in respect of Income Tax and National Insurance contributions in compliance with rules set by HM Revenue & Customs.

Taxation

Why is this important?

- 4.91 Like all organisations, the Authority is responsible for ensuring its tax affairs are in order. Tax issues are often very complex and the penalties for incorrectly accounting for tax are severe. It is therefore very important for all officers to be aware of their role.

Key controls

- 4.92 The key controls for taxation are:
- (a) budget managers are provided with relevant information and kept up to date on tax issues;
 - (b) budget managers are instructed on required record keeping;
 - (c) all taxable transactions are identified, properly carried out and accounted for within stipulated timescales;
 - (d) records are maintained in accordance with instructions;
 - (e) returns are made to the appropriate authorities within the stipulated timescale.

Responsibilities of the Treasurer

- 4.93 To complete all HM Revenue & Customs returns regarding PAYE.
- 4.94 To complete a monthly return of VAT inputs and outputs to HM Revenue & Customs.
- 4.95 To provide details to HM Revenue & Customs regarding the construction industry tax deduction scheme.
- 4.96 To maintain up-to-date guidance for Authority employees on taxation issues in the accounting manual and the tax manual.

Responsibilities of SLT Officers

- 4.97 To ensure that the correct VAT liability is attached to all income due and that all VAT recoverable on purchases complies with HM Customs and Excise regulations.
- 4.98 To ensure that, where construction and maintenance works are undertaken, the contractor fulfils the necessary construction industry tax deduction requirements.
- 4.99 To ensure that all persons employed by the Authority are added to the Authority's payroll and tax deducted from any payments, except where the individuals are bona fide self-employed or are employed by a recognised staff agency.
- 4.100 To follow the guidance on taxation issued by the Treasurer in the Authority's accounting manual and VAT manual.

Trading accounts and business units

Why is this important?

- 4.101 Trading accounts and business units have become more important as local authorities have developed a more commercial culture. Under CIPFA Service Reporting Code of Practice (SeRCOP), authorities are required to keep trading accounts for services provided on a basis other than straightforward recharge of cost. They are also required to disclose specific information on the trading operation and its financial performance.

Responsibilities of the Treasurer

- 4.102 To advise on the establishment and operation of trading accounts and business units.

Responsibilities of SLT Officers

- 4.103 To consult with the Treasurer where a business unit wishes to enter into a contract with a third party where the contract expiry date exceeds the remaining life of their main contract with the Authority. In general, such contracts should not be entered into unless they can be terminated within the main contract period without penalty.
- 4.104 To observe all statutory requirements in relation to business units, including the maintenance of a separate revenue account to which all

relevant income is credited and all relevant expenditure, including overhead costs, is charged, and to produce an annual report in support of the final accounts.

4.105 To ensure that “proper” accounting practices are applied in relation to trading accounts as for other services or business units.

4.106 To ensure that each business unit prepares an annual business plan.

Appendix E – External Arrangements

Partnerships

Why is this important?

- 5.01 Partnerships are likely to play a key role in delivering community strategies and in helping to promote and improve the well-being of the area. Local authorities are working in partnership with others – public agencies, private companies, community groups and voluntary organisations. Local authorities still deliver some services, but their distinctive leadership role is to bring together the contributions of the various stakeholders. They therefore need to deliver a shared vision of services based on user wishes.
- 5.02 Local authorities will mobilise investment, bid for funds, champion the needs of their areas and harness the energies of local people and community organisations. Local authorities will be measured by what they achieve in partnership with others.

General

- 5.03 The main reasons for entering into a partnership are:
- (a) the desire to find new ways to share risk
 - (b) the ability to access new resources
 - (c) to provide new and better ways of delivering services
 - (d) to forge new relationships.
- 5.04 A partner is defined as either:
- (a) an organisation (private or public) undertaking, part funding or participating as a beneficiary in a project;
- or
- (b) a body whose nature or status give it a right or obligation to support the project.
- 5.05 Partners participate in projects by:
- (a) acting as a project deliverer or sponsor, solely or in concert with others;
 - (b) acting as a project funder or part funder;

- (c) being the beneficiary group of the activity undertaken in a project.

5.06 Partners have common responsibilities:

- (a) to be willing to take on a role in the broader programme appropriate to the skills and resources of the partner organisation;
- (b) to act in good faith at all times and in the best interests of the partnership's aims and objectives;
- (c) be open about any conflict of interests that might arise;
- (d) to encourage joint working and promote the sharing of information, resources and skills between public, private and community sectors;
- (e) to hold confidentially any information received as a result of partnership activities or duties that is of a confidential or commercially sensitive nature;
- (f) to act wherever possible as ambassadors for the project.

Key controls

5.07 The key controls for Authority partners are:

- (a) if appropriate, to be aware of their responsibilities under the Authority's Financial Regulations and Contract Standing Orders;
- (b) to ensure that risk management processes are in place to identify and assess all known risks;
- (c) to ensure that project appraisal processes are in place to assess the viability of the project in terms of resources, staffing and expertise;
- (d) to agree and accept formally the roles and responsibilities of each of the partners involved in the project before the project commences;
- (e) to communicate regularly with other partners throughout the project so that problems can be identified and shared to achieve their successful resolution.

Responsibilities of the Treasurer

5.08 To advise on effective controls that will ensure that resources are not wasted.

5.09 To advise on the key elements of funding a project. They include:

- (a) a scheme appraisal for financial viability in both the current and future years;

- (b) risk appraisal and management;
- (c) resourcing, including taxation issues;
- (d) audit, security and control requirements;
- (e) carry-forward arrangements.

5.10 To ensure that the accounting arrangements are satisfactory.

Responsibilities of SLT Officers

5.11 To ensure all requests/proposals for Partnerships are referred to Partnership Advice Group to determine relationship/proposal.

5.12 To maintain a register of all contracts entered into with external bodies in accordance with procedures specified by the Treasurer and the Chief Fire Officer.

5.13 To ensure that, before entering into agreements with external bodies, a risk management appraisal has been prepared for the Treasurer.

5.14 To ensure that such agreements and arrangements:-

- (a) link with the aims and objectives of the Authority; and
- (b) do not impact adversely upon the services provided by the Authority.

5.15 To ensure that all agreements and arrangements are properly documented.

5.16 Partnerships to be regularly reviewed, monitored and evidenced on the project file and register by Project Managers.

5.17 To provide appropriate information to the Treasurer to enable a note to be entered into the Authority's statement of accounts concerning material items.

A standard formal approach should be taken to measuring partnership outcomes.

External funding

Why is this important?

5.18 External funding is potentially a very important source of income, but funding conditions need to be carefully considered to ensure that they are compatible with the aims and objectives of the Authority. Local authorities are increasingly encouraged to provide seamless service

delivery through working closely with other agencies and private service providers. Funds from external agencies such as the National Lottery and the single regeneration budget provide additional resources to enable the Authority to deliver services to the local community. However, in some instances, although the scope for external funding has increased, such funding is linked to tight specifications and may not be flexible enough to link to the Authority's overall plan.

Key controls

5.19 The key controls for external funding are:

- (a) to ensure that key conditions of funding and any statutory requirements are complied with and that the responsibilities of the accountable body are clearly understood;
- (b) to ensure that funds are acquired only to meet the priorities approved in the policy framework by the Authority;
- (c) Any re-alignment of the budget to reflect the receipt of external funds will in essence be treated in the same manner as a budget virement adjustment and the virement process outlined in Financial Regulations 1.10 to 1.18 must be followed.
- (d) to ensure that any match-funding requirements are given due consideration prior to entering into long-term agreements and that future revenue budgets reflect these requirements.

Responsibilities of the Treasurer

5.20 To ensure that all funding notified by external bodies is received and properly recorded in the Authority's accounts.

5.21 To ensure that the match-funding requirements are considered prior to entering into the agreements and that future revenue budgets reflect these requirements.

5.22 To ensure that audit requirements are met.

Responsibilities of SLT Officers

5.23 To ensure that all claims for funds are made by the due date.

5.24 To ensure that the project progresses in accordance with the agreed project and that all expenditure is properly incurred and recorded.

Work for third parties

Why is this important?

5.25 Current legislation enables the Authority to provide a range of services to other bodies. Such work may enable a unit to maintain economies of scale and existing expertise. Arrangements should be in place to ensure that any risks associated with this work is minimised and that such work is intra vires.

Key controls

5.26 The key controls for working with third parties are:

- (a) to ensure that proposals are costed properly in accordance with guidance provided by the Treasurer;
- (b) to ensure that contracts are drawn up using guidance provided by the Treasurer and that the formal approvals process is adhered to;
- (c) to issue guidance with regard to the financial aspects of third party contracts and the maintenance of the contract register.

Responsibilities of Treasurer

5.27 To issue guidance with regard to the financial aspects of third party contracts and the maintenance of the contract register.

Responsibilities of SLT Officers

5.28 To ensure that the approval of the Authority is obtained before any negotiations are concluded to work for third parties.

5.29 To maintain a register of all contracts entered into with third parties in accordance with procedures specified by the Treasurer.

5.30 To ensure that appropriate insurance arrangements are made.

5.31 To ensure that the Authority is not put at risk from any bad debts.

5.32 To ensure that no contract is subsidised by the Authority.

5.33 To ensure that, wherever possible, payment is received in advance of the delivery of the service.

5.34 To ensure that the department/unit has the appropriate expertise to undertake the contract.

- 5.35 To ensure that such contracts do not impact adversely upon the services provided for the Authority.
- 5.36 To ensure that all contracts are properly documented.
- 5.37 To provide appropriate information to the Treasurer to enable a note to be entered into the Statement of Accounts.

PART 5 - PROCEDURE AND POLICIES

CODE OF CONDUCT FOR MEMBERS

Introduction

This code applies to you as a member of this authority when you act in your role as a member and it is your responsibility to comply with the provisions of this Code.

You are a representative of this authority and the public will view you as such therefore your actions impact on how the authority as a whole is viewed and your actions can have both positive and negative impacts on the authority.

This Code is based upon the “Nolan Principals-the seven principles of public life” which are set out on page 174.

Interpretation

In this Code:-

“Meeting” means any meeting of:

- (a) The Authority.
- (b) Any of the Authority’s committees, sub-committees, joint committees or other committees;

whether or not the press and public are excluded from the meeting in question by virtue of a resolution of members.

“Member” includes a co-opted member and an appointed member.

1. General Obligations

- 1.1 When acting in your role as a member of the authority:
- 1.2 **DO** treat others with respect.
- 1.3 **DO NOT** conduct yourself in a manner which is contrary to the Authority’s duty to promote and maintain high standards of conduct of members.
- 1.4 **DO NOT** disclose information given to you in confidence by anyone, or information acquired by you which you believe, or ought reasonably to be aware, is of a confidential nature, except where:

- (a) You have the consent of a person authorised to give it.
 - (b) You are required by law to do so.
 - (c) The disclosure is made to a third party for the purpose of obtaining professional legal advice provided that the third party agrees not to disclose the information to any other person; or
 - (d) The disclosure is:
 - (i) reasonable and in the public interest; and
 - (ii) made in good faith and in compliance with the reasonable requirements of the authority; and
 - (iii) you have consulted the Monitoring Officer prior to its release.
- 1.5 **DO NOT** prevent another person from gaining access to information to which that person is entitled by law.
- 1.6 When using or authorising the use by others of the resources of the authority-
- 1.7 **DO** act in accordance with the authority's reasonable requirements including the requirements of the authority's ICT policy and the policies (attached to the Authority's Constitution), copies of which have been provided to you and which you are deemed to have read;
- 1.8 **DO** make sure that such resources are not used improperly for political purposes (including party political purposes); and
- 1.9 **DO** have regard to any applicable Local Authority Code of Publicity made under the Local Government Act 1986.

2. **Interests**

- 2.1 As a public figure, your public role may, at times, overlap with your personal and/or professional life and interests however when performing your public role as a member, **DO** act solely in terms of the public interest and **DO NOT** act in a manner to gain financial or other material benefits for yourself, your family, your friends, your employer or in relation to your business interests.
- 2.2 You are required to register "pecuniary and other interests" (subject to these not being sensitive). The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012 provide for the interests that must be disclosed and these are laid out in Appendix 3 of this Code) Failure to declare or register a pecuniary interest will be a criminal offence if this is done without a reasonable excuse. If you knowingly or recklessly

provide false or misleading information about a pecuniary interest this will also be a criminal offence.

- 2.3 You should register any gifts and hospitality whether you have accepted these or otherwise. In any event **DO NOT** accept any gifts in excess of £50.00 (fifty pounds).

3. **Disclosure and Participation**

- 3.1 At a meeting where such issues arise, **DO** declare any personal and/or professional interests relating to your public duties and **DO** take steps to resolve any conflicts arising in a way that protects the public interest.
- 3.2 Certain types of decisions, including those relating to a permission, licence, consent or registration for yourself, your friends, your family members, your employer or your business interests, are so closely tied to your personal and/or professional life that your ability to make a decision in an impartial manner in your role as a member may be called into question and in turn raise issues about the validity of the decision of the authority. **DO NOT** become involved in these decisions any more than a member of the public in the same personal and/or professional position as yourself is able to be and **DO NOT** vote in relation to such matters.
- 3.3 **DO NOT** improperly use knowledge gained solely as a result of your role as a member for the advancement of yourself, your friends, your family members, your employer or your business interests.

4. **Pre-determination or Bias**

- 4.1 Where you have been involved in campaigning in your political role on an issue which does not impact on your personal and/or professional life you should not be prohibited from participating in a decision in your political role as member, however **DO NOT** place yourself under any financial or other obligation to outside individuals or organisations that might seek to influence you in the performance of your official duties.
- 4.2 When making a decision, **DO** consider the matter with an open mind and on the facts before the meeting at which the decision is to be taken.
- 4.3 Where the decision referred to in Clause 7 above relates to one of the functions of the authority set out below, and the condition which follows that function does not apply to you when making that decision, you may participate in the decision:
 - (a) Housing, where you are a tenant of your authority *unless* those functions relate particularly to your tenancy or lease.

- (b) School meals or school transport and travelling expenses, where you are a parent or guardian of a child in full time education, or a parent governor of a school *unless* it relates particularly to the school which the child attends.
- (c) Statutory sick pay under Part XI of the School Security Contributions and Benefits Act 1992, where you are in receipt of, or are entitled to the receipt of such pay.
- (d) An allowance, payment or indemnity given to members.
- (e) Any ceremonial honour given to members.
- (f) Setting council tax or a precept under the Local Government Finance Act 1992

The Seven Principles of Public Life

Selflessness

Holders of public office should act solely in terms of the public interest. They should not do so in order to gain financial or other material benefits for themselves, their family, or their friends.

Integrity

Holders of public office should not place themselves under any financial or other obligation to outside individuals or organisations that might seek to influence them in the performance of their official duties.

Objectivity

In carrying out public business, including making public appointments, awarding contracts, or recommending individuals for rewards and benefits, holders of public office should make choices on merit

Accountability

Holders of public office are accountable for their decisions and actions to the public and must submit themselves to whatever scrutiny is appropriate to their office.

Openness

Holders of public office should be as open as possible about all the decisions and actions that they take. They should give reasons for their decisions and restrict information only when the wider public interest clearly demands.

Honesty

Holders of public office have a duty to declare any private interests relating to their public duties and to take steps to resolve any conflicts arising in a way that protects the public interest.

Leadership

Holders of public office should promote and support these principles by leadership and example.

Disclosable Pecuniary Interests

You must declare:

1. **Employment, Office, Trade, Profession or Vocation**

Any employment, office, trade, profession or vocation carried on for profit or gain.

2. **Sponsorship**

Any payment or provision of any other financial benefit (other than from the Authority) made or provided within the previous 12 months in respect of any expenses incurred by a Member in carrying out duties as a member, or towards the Member's election expenses. This includes any payment or financial benefit from a Trade Union.

3. **Contracts**

Any contract made between the Authority and:

- (a) The Member.
- (b) Their spouse or civil partner.
- (c) A person living with the Members as husband or wife.
- (d) Someone with whom the Members is living as if they were civil partners and the Members is aware that the other person has an interest.
- (e) A body in which the Member or any other person listed above has a beneficial interest under which Goods or Services are to be provided or works executed and which has not been fully discharged.

4. **Land**

Any beneficial interest in land which is within the Authority's area.

5. **Licences**

Any licence (alone or jointly with others) to occupy land in the Authority's area for a month or longer.

6. **Corporate Tenancies**

Any tenancy where, to the Member's knowledge, the landlord is the Authority and the tenant is a body in which the Members or one of persons mentioned above has a beneficial interest.

7. **Securities**

Any beneficial interest in securities of a body where the Member knows that the body has a place of business or land in the Authority's area and the total nominal value of the securities is more than £25,000 (or one hundredth of the issued share capital).

Procedure for Dealing with Allegations Under the Code of Conduct:

Stage 1

1. When a complaint is received (using the existing complaint form) based on the new adopted Code of Conduct:
 - (a) Complaints should be directed to the Monitoring Officer.
 - (b) The Monitoring Officer must acknowledge the complaint within 2 working days of receipt.
2. An Independent Person (IP) must be involved in the complaint investigation as required by the Localism Act 2011 section 28(7). This will be arranged by the Monitoring Officer.

Stage 2

3. Standards matters shall be within the terms of reference of the Audit Committee and if a complaint is received it will firstly be considered by this sub committee
4. The Monitoring Officer or Deputy shall consider the complaint with the IP and provide a report for the Audit Committee which details:
 - (a) Details of the complaint.
 - (b) Considerations of the complaint and whether a full investigation and hearing may be required.
 - (c) Observations of the IP.
 - (d) Recommendations to the sub-committee as to next steps.

- (e) The Audit Committee will be presented with this report and the IP will attend the meeting along with the report author, to give any views arising in respect of the complaint.
- 5. The report will not be open to inspection by the public under the provisions of the Local Government Act 1972 Schedule 12A.
- 6. The Audit Committee will determine:
 - (a) If the complaint is upheld.
 - (b) If the complaint requires further investigation.
 - (c) If the complaint not upheld.

If the complaint is upheld:

- 7. The Monitoring Officer or Deputy will provide a report for the Appeals Committee recommending the Sanction proposed by the Audit Committee. Sanctions available are mainly for admonishment of a Member, training and/or development or where pecuniary or other interests have not been declared this could constitute a criminal offence.

If the complaint is not upheld:

- 8. The Audit Committee must give its reasons for not upholding a complaint and can recommend any further/other action it considers might be helpful (for example that the Authority/CLG produces guidance)
- 9. The Monitoring Officer or Deputy will then write to both the complainant and the Member concerned with reasons/other recommendations.
- 10. The complainant may appeal to the Appeals Committee by completing an appeal form and sending this to the Monitoring Officer who will then arrange for a report to be drafted to the Appeals Committee.

If the complaint requires further investigation:

- 11. The Monitoring Officer/Deputy will make arrangements for an investigation to be undertaken within 28 days from the date of the Audit Committee meeting. The investigation must involve the IP and must also provide information from the Member complained of along with the reasons provided from the Audit Committee.
- 12. A meeting of the Appeals Committee will be convened within the next 14 working days to hear the complaint. The complainant, the Members concerned and the IP will be invited to give their views.

13. The meeting will be held in private and the complainant and the member must be given the opportunity to present their case
14. The Appeals Committee will make its decision giving full reasons, as to whether the Member has or has not complied with the Code of Conduct. The outcome will then be provided in writing within the next 7 working days, to both the complainant and Member concerned.
15. If the complaint is upheld, the Appeals Committee will decide on the appropriate sanction. The decision of the Appeals Committee will be final.

Stage 3: Appeals

If an appeal is received under Stage 2 (above):

16. An extraordinary meeting of the Appeals Committee will be convened within the next 14 working days to hear the appeal. The complainant, the Members concerned and the IP will be invited to give their views.
17. The meeting will be held in private and the complainant and the member must be given the opportunity to present their case
18. The Appeals Committee will make its decision giving full reasons, as to whether the Member has or has not complied with the Code of Conduct. The outcome will then be provided in writing within the next 7 working days, to both the complainant and Member concerned.
19. If the appeal is upheld, the Appeals Committee will then decide on the appropriate sanction
20. The decision of the Appeals Committee will be final.

MEMBERS CODE AND GUIDANCE ON OFFICIAL VISITS BY MEMBERS

Guidance

1. Proposal by Members

1.1 Members proposing an official visit on behalf of the Authority, should submit the following details to the Solicitor to the Authority:

- (a) The location of the visit.
- (b) The purpose of the visit.
- (c) The duration of the visit.
- (d) The number of Members and Officers proposing to make the visit.
- (e) The proposed method of travel to the location and itinerary of the visit.
- (f) The estimated cost of the visit.
- (g) The estimated benefit to the Authority in making the visit.

1.2 The Solicitor to the Authority after consultation with the Chief Fire Officer, shall then report the proposal to the appropriate committee, setting out the above details and the estimated cost of attendance in respect of travel and accommodation, or travelling and subsistence allowances, in order that the Authority may make a decision on the matter.

2. Proposal by Principal Officers

2.1 Principal Officers proposing an official visit by Elected Members on behalf of the Authority shall inform the Monitoring Officer of the proposal in order that the Monitoring Officer can provide an assessment, in consultation with the Treasurer, of the cost to the Authority of travel and accommodation, or travelling and subsistence allowances, and an indication as to whether sufficient budgetary provision is available.

2.2 The relevant Principal Officer shall then submit a report to the appropriate committee, detailing the matters set out in paragraph 1 above including details of estimated costs.

3. Expenses of Visit

3.1 The Authority may agree to pay expenses as follows:

- (a) In the case of visits within the U.K., subsistence and travel allowances equivalent to the maximum rates specified by the Secretary of State for performance of approved Duties.
- (b) In the case of visits outside the UK, subsistence and travel allowances at the maximum rates specified by the Secretary of State for performance of approved duties; or such reasonably higher amount as reflects the higher cost of meals or accommodation abroad.
- (c) Expenses incurred in the reception and entertainment, by way of official courtesy, of persons representative of, or connected with local government or other public Services, whether inside or outside the U.K.
- (d) Other expenses reasonably incurred by, or on behalf of Members during the visit (such as reciprocating hospitality on a modest scale) where proof of such expenditure is provided.

3.2 Where possible, accommodation, meals and methods of travel should be booked and paid by the Authority directly, in order to maximise discounts available; and to avoid the need for individuals to pay expenses from their own funds, or requiring cash allowances.

3.3 Expenditure incurred in the reception and entertainment by way of official courtesy, should comply with the Authority's Guidance on giving hospitality.

In summary this means that:

- (a) Prior approval of the Authority to incur expenditure on such hospitality is required.
- (b) The hospitality provided must be of a modest scale appropriate to the occasion.
- (c) If a full meal is appropriate, the cost must not exceed the existing levels of Members allowances.
- (d) The number of recipients of hospitality must be restricted and must not extend beyond those directly involved in the relevant official courtesy visit.

3.4 Expenses will not be paid by the Authority in respect of personal expenditure incurred by Members or Officers, including the following:-

(a) Purchase of alcoholic drinks (except a moderate amount taken as part of a meal which qualifies for subsistence payment).

(b) Other Hotel or in-room amenities.

4. **Reporting Back**

4.1 A report shall be prepared by the relevant Senior Officer, or a Member who attended the visit, and submitted to the next meeting of the appropriate Committee detailing the results of the visit.

5. **Checking Entitlement to Expenses**

5.1 Members who consider that they are entitled to claim travel and subsistence allowances in relation to a visit, should in cases of doubt, check and confirm entitlement with Democratic Services.

6. **Monitoring of Expenditure**

6.1 The Solicitor to the Authority shall be responsible for monitoring expenses and allowances payable as a result of such visits.

Indemnity given to Members by the Authority

1. The Authority has determined to indemnify its Members against certain claims, costs and damages against Members, in the circumstances set out below.
2. **Indemnity**
 - 2.1 In this Indemnity:
 - (a) "Act of Default" means any neglect, act, error, or omission including any breach of Trust or duty of care or fiduciary, or any other duty committed by an employee or Member.
 - (b) "Solicitor to the Authority" means the person appointed to the Authority under S.34 of the Local Government Act 1985 and S.5. of the Local Government and Housing Act 1989.
 - (c) "Code of Conduct" means the Code of Conduct applying to the Authority Members for the time being in force.
 - (d) "Part 3 Proceedings" means any investigations, report, reference, adjudication or other proceeding pursuant to Part 3 of the Local Government Act 2000.
 - (e) "Treasurer" means the person appointed as Chief Finance Officer to the Authority under S.73 and 105(1) of the Local Government Act 1985 and S.6 of the Local Government and Housing Act 1989.
 - (f) "Officers and Members" means the Chief Fire Officer and all employees of the Authority, all Members, the Solicitor to the Authority, the Treasurer of the Authority and its former Chief Fire Officers, employees, Councillors, Solicitors and Treasurers.
 - 2.2 The Authority will, subject to the exceptions set out in paragraph 2.3, Indemnify its Officers and Members against claims made against them (including, all damages and costs awarded) and will not itself make claims against them for any loss or damage (other than claims falling within the cover provided to its officers and Members under any policy of insurance taken out by the Authority, or any motor vehicle insurance policy taken out by the officer or Member) occasioned by negligent and accidental act or omission, including any breach of trust, or duty of care or fiduciary, or any other duty committed by them:
 - (a) Whilst acting within the scope of their employment or authority.
 - (b) Where they and the Authority honestly believed that they were acting within the scope of their employment or authority (even

though they were not in fact acting within the scope of their employment or authority).

- (c) Whilst acting for other persons or other bodies of whatsoever nature within the scope of their employment or authority.

2.3 This indemnity shall not extend to loss or damage directly or indirectly caused by, or arising from:

- (a) Fraud, dishonesty, deliberate wrongdoing, or a criminal offence, on the part of Officers and Members whilst acting on the Authority's business (except where the criminal offence is an offence under the provisions of the Health and Safety at Work Act etc. 1974 or relevant statutory provisions within the meaning of the Act, or where it is alleged that the criminal offence arose due to the wrongful but not wilful act or default of any such person, in which case the indemnity will continue to apply).
- (b) Liability in respect of losses certified by the District Auditor as caused by wilful misconduct.

Notwithstanding paragraph 2.3 (a) above (subject to paragraph 3), an indemnity will be provided in relation to:

- (i) the defence of any criminal proceedings brought against the Officer or Member, and
- (ii) any civil liability arising as a consequence of any action or failure to act, which also constitutes a criminal offence.

2.4 If any part of this indemnity is declared by any judicial or other competent authority to be void, illegal or otherwise unenforceable, then such part shall be severed from the remainder of this indemnity which will continue to be valid and enforceable to the fullest extent permitted by law.

3. The Member shall reimburse the Authority for any money spent by the Authority in relation to:

- (a) Defence of criminal proceedings if the Member in question is convicted of a criminal offence and that conviction is not overturned following any appeal.
- (b) Part 3 Proceedings against a Member if:
 - (i) a finding is made in those proceedings that the Member in question has failed to comply with the Code of Conduct and that finding is not overturned following any appeal; and

- (ii) the Member admits that they have failed to comply with the Code of Conduct.
- 4. Wherever possible, all outside bodies upon which Members are presently appointed; and any outside bodies upon which Members may in the future be appointed, are required to purchase and maintain henceforth, insurance to cover the Member of any financial liability which might by virtue of any rule of law or otherwise, attach to such Member, in respect of any negligent default, breach of duty, or breach of trust, of which such Member may be guilty.

SCHEME OF MEMBERS ALLOWANCES

1. This Scheme is made on the 13th day of June 2019, in accordance with the Local Authorities (Members Allowances) England Regulations 2003 for the payment of Members Allowances.
2. This Scheme amends the previous Scheme made by the Authority with effect from the 1st day of April 2005, as subsequently amended on 1st November 2008, 15th June 2009, 11th June 2013, 26th June 2014, 11th June 2015, 14th June 2016, 13th June 2017 and 14th June 2018. This Scheme shall continue until subsequently varied or revoked by the Authority.
3. Basic Allowance
 - 3.1 The Authority shall pay a Basic Allowance to each Member of the Authority who is a Councillor for each year.
 - 3.2 Subject to paragraphs 3.3, 7, 8, and 12 the Basic Allowance payable in respect of each year commencing on 1st April, shall be £8,070.
 - 3.3 Where a Member's term of office begins or ends at any time other than at the beginning or end of a year, their entitlement shall be to a proportion of the Basic Allowance that represents the number of days within that year, to which they are appointed as a Member of the Authority.
4. Special Responsibility Allowance
 - 4.1 Subject to paragraphs 4.2, 7, 8, and 12 the Authority shall pay to a Member of the Authority who is a Councillor and who has the Special Responsibility specified in column one of Schedule 1 to this scheme, a Special Responsibility Allowance in respect of each year, commencing on the 1st April 2019, of a sum specified in the corresponding part of column 2 of Schedule 1.
 - 4.2 Should a Member be appointed to, or removed from a role carrying a Special Responsibility Allowance, at any point other than at the beginning or end of the year, their entitlement shall be to a proportion of the Special Responsibility Allowance, that represents the number of days within the year, to which they are appointed in that role.

5. Travelling and Subsistence Allowance

- 5.1 Subject to paragraphs 8, 9, and 12 the Authority shall pay to each Member of the Authority who is a Councillor, an allowance in respect of travelling and subsistence undertaken in connection with, or relating to the duties specified in paragraph 5.2, in respect of matters specified in column 1 of the second Schedule at the rates specified in the corresponding part of column 2 of the second Schedule.
- 5.2 The duties referred to in paragraph 5.1 (for which a travelling and subsistence allowance is payable) are:-
- (a) The attendance at a meeting of, the Authority, any sub – committee of the Authority, any other body to which the Authority makes appointments or nominations, or any committee or sub-committee of any such a body;
 - (b) The attendance at any other meeting, the holding of which is authorised by the Authority, or a committee or sub-committee of the Authority, or a joint committee of the Authority and one or more Local Authority within the meaning of section 270 (1) of the Local Government Act 1972, or a sub-committee of such a joint committee provided that:-
 - (i) Where the Authority is divided into two or more political groups, it is a meeting to which members of at least two such groups have been invited, or
 - (ii) if the Authority is not so divided, it is a meeting to which at least two members of the Authority have been invited.
 - (c) The attendance at a meeting of any association of authorities of which the Authority is a member.
 - (d) The attendance at any conference or meeting approved by the Authority (or the Monitoring Officer, acting under delegated powers on behalf of the Authority) whether inside or outside of the United Kingdom, for the purpose of discussing any matter which relates to the interests or the functions of the Authority, or to any function of Local Authorities in which the Authority has any interest.
 - (e) The attendance at seminars and presentations arranged by the Chief Fire Officer, the Monitoring Officer, or the Authority, which relate to the interests or the functions of the Authority, or to any function of local authorities in which the Authority has an interest.
 - (f) Making official and courtesy visits, whether inside or outside the United Kingdom, on behalf of the Authority, as approved by the Authority, or a Committee of the Authority (or the Monitoring Officer acting under delegated powers on behalf of the Authority.)

6. Independent Persons Allowance

- 6.1 The Authority shall pay an Independent Person Allowance, in respect of attendance at conferences and meetings, to any individual who is not a Member of the Authority, but who is appointed as a co-opted member of a Committee (or Sub-Committee) of the Authority.
- 6.2 Subject to paragraphs 6.3, 7, 8, 9, and 12, the Independent Person's Allowance, payable in respect of each year commencing on 1st April 2017, shall be to a sum of £50 for each day of attendance at meetings or events.

7. Suspension of Allowances

- 7.1 Where a Member of the Authority or of a Committee of the Authority (as the case may be) is suspended from their responsibilities or duties as a Member of the Authority in accordance with part III of the Local Government Act 2000 or regulations made under that part, then the Authority may withhold:-
- (a) the part of the Basic Allowance payable to that Member in respect of the period for which they are suspended or partially suspended; and/or
 - (b) the part of the Special Responsibility Allowance payable to that Member in respect of the responsibilities or duties from which they are suspended or partially suspended; and/or
 - (c) any Travelling and Subsistence Allowance payable to the Member in respect of the responsibilities or duties from which they are suspended or partially suspended; and/or
 - (d) any Independent Person's Allowance payable to that Member in respect of the responsibilities or duties from which they are suspended or partially suspended.

8. Repayment of Allowances

8.1 Where payment of any allowance has already been made in respect of any period during which the Member concerned is:-

- (a) suspended or partially suspended from their responsibilities or duties as a Member of the Authority in accordance with Part III of the Local Government Act 2000 or regulations made under that part; or
- (b) ceases to be a Member of the Authority; or
- (c) is in any other way not entitled to receive the allowance in respect of that period.

The Authority may require that such part of the allowance as relates to any such period, be repaid to the Authority.

9. No Duplication of Payment

9.1 Where a Member of the Authority is also a Member of another authority, that Member may not receive allowances from more than one authority in respect of the same duty.

10. Elections to Forgo Allowances

10.1 A person may, by notice in writing given to the Monitoring Officer, elect to forgo their entitlement, or any part of their entitlement to allowances.

11. Claims and Payments

11.1 Claims for Travelling and Subsistence Allowances, and Independent Person's Allowances must be made by the person to whom they are payable within 6 months of the date from which entitlement to such allowances arises.

11.2 The Authority has the right to refuse payment where the allowance is not claimed within the period specified in paragraph 11.1.

12. Annual Adjustment of Allowances

12.1 The allowances specified in paragraphs 3 (Basic Allowance), 4 (Special Responsibility Allowance), 5 (Travelling and Subsistence Allowance) and 6 (Independent Person's Allowance), shall be increased annually with effect from the 1st day of April in each year, by the same proportion as the increase in salary of firefighting staff in the Service in the year prior to 1st April of the year for which an allowance under this scheme is payable, unless The Authority resolves otherwise.

13. Date from which Amendments to the Scheme are to apply

- 13.1 Where an amendment is to be made to this scheme by the Authority, which affects an allowance payable for the year in which the amendment is made, entitlement to such allowance as amended, shall apply with effect from the date of approval of the amendment by the Authority.

Schedule 1 – Special Responsibility Allowances

<u>Column 1</u> (Special Responsibility)	<u>Column 2</u> (Amount of Special Responsibility Allowance)
Chairperson	£16,140
Vice Chairperson (incl. Chair Of Committee)	£12,105
Opposition Spokesperson	£2,018
Committee Chair for Committees of 7 Members or more (excl. Authority Chair/ Vices & Leaders/Opposition Spokesperson)	£6,053
Committee Chair for Committees of 6 Members or less	£4,035
Additional Responsibility (except the Chairman, a Vice Chairman, Leader/Opposition Spokesperson, Chair of a Committee or Sub-Committee)	£2,018

Only one additional Responsibility Allowance payable regardless of how many additional responsibility roles held.

Schedule 2 – Travelling & Subsistence Allowances

1. Travel Allowance

<u>Column 1</u> (type of travel)	<u>Column 2</u> (rates of allowance)
Travel by public transport	A sum equal to the costs of the ordinary fare, or in the case of travel by rail the cost of first class travel
Travel by motor cycle	22.6p per mile
Travel by motor vehicle	56.4p per mile
Travel by taxi	A sum equal to the actual fare and any reasonable gratuity paid.
Travel by air	A sum equal to the cost of the ordinary fare, or where travelling on a flight scheduled to take at least 5 hours a sum equal to the cost of club class

2. Subsistence Allowance

<u>Column 1</u> (absence period)	<u>Column 2</u> (rates of allowance)
2.1 Where the Authority does not pay for overnight accommodation direct and:	
Absence overnight in UK from usual place of residence (other than in London)	£148.00
Absence overnight from usual place of residence in London (i.e. the city of London, Boroughs of London, Greenwich and Fulham, Islington, Kensington and Chelsea, Lambeth, Lewisham, Southwall, Tower Hamlets, Wandsworth and Westminster)	£180.00
Absence overnight outside the U.K.	£180.00

2.2 Subject to paragraph 2.3. where the Authority pays for overnight accommodation direct and there is absence from the usual place of residence, a subsistence allowance of £56.82 in London and £44.77 elsewhere, is payable. Where the absence does not involve an absence overnight:-

(a) Breakfast Allowance

Absence of more than 4 hours Before 11a.m.	£9.01
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(b) Lunch Allowance

Absence of more than 4 hours, Including the period of 12noon and 2pm	£13.55
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(c) Tea Allowance

Absence of more than 4 hours Including 3pm to 6pm	£5.64
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Or;

(d) Evening Meal Allowance

Absence of more than 4 hours ending after 7pm	£16.92
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2.3 Where meal(s) are provided free of charge to the Member their entitlement to an allowance will not apply in respect of the meal period for which such meal or meals are provided without charge to the Member.

MEMBER ALLOWANCES 2019/20

Original Source: CFO/117/05

Revised 'Scheme of Members Allowances' 01/11/08

Increased each 1st April in line with Firefighters Pay Award of previous July

Increase applied 01/04/10 = 1.25%

Basic Allowance	Annual	New Monthly
Members	£ 8,070	£ 672.50

	Daily Attendance Rate
Co-Optee / Independent Person	£50 payable via Invoice

Special Responsibility Allowance (payable to certain Members in addition to Basic)	Annual	New Monthly
Chair	£16,140	£ 1,345.00
Vice Chair (incl. Chair of Committee)	£12,105	£ 1,008.75
Opposition Spokespersons	£ 2,018	£ 168.17
Committee Chair for Committees of 7 Members or more (excl. Authority Chair/ Vices & Leaders)	£ 6,053	£ 504.42
Committee Chair for Committees of 6 Members or less	£ 4,035	£ 336.25
Additional Responsibility (unless in receipt of any other special responsibility)	£ 2,018	£ 168.17

Members Travel & Subsistence Allowances 2018/19

Travel	New Allowance
Motor Cycle (pence per mile)	22.6
Motor Vehicle (pence per mile)	56.4

Overnight Subsistence

Overnight Stay – London & Approved Conferences	£180.00
Overnight stay outside London	£148.00

If accommodation is paid directly by the Authority the allowance is reduced to:

London & Approved Conferences	£56.82
Outside London	£44.77

Day Subsistence

Breakfast	£ 9.01
Lunch	£13.55
Tea	£ 5.64
Evening Meal	£16.92
Full day subsistence	£39.49

Where any meal is provided free of charge, the corresponding allowance will not be payable

SUCCESSION PLANNING POLICY – CHAIR AND VICE CHAIR OF THE AUTHORITY

1. Policy

1.1 The Authority recognises that it must plan for succession for positions of:

Chair and Vice Chair of the Authority

2. Implementation

2.1 At each Annual Meeting of the Authority, the Monitoring Officer shall request an indication from all Members as to whether there are any Members who would wish to put themselves forward for consideration as either a future Chair or Vice Chair.

2.2 If there are Members who are prepared to undertake either of these roles, then arrangements will be made to enable prospective Chairs and Vice Chairs to shadow the existing Chair and Vice Chair over a period of time.

2.3 The Solicitor to the Authority shall arrange for an external selection process for selection and appointment of Independent Persons, which will be completed in ample time to enable newly appointed independent Persons to take up their appointments.

2.4 The Monitoring Officer shall seek to retain a list of external candidates, who may be willing to take up an appointment as an Independent Person in the event that any serving Independent Person suddenly become unable to continue as an Independent Person for any reason.

PROTOCOL ON MEMBER AND OFFICER RELATIONS

“Every Local Authority should have its own written statement or protocol governing relations between Members and Officers” (Third report of the committee on standards in public life, the Nolan Committee).

1. Introduction

- 1.1 The relationship between Elected Members and Officers of the Fire Authority is one of its main organisational strengths. However, the Authority accepts it is required to have a formal protocol which covers the relationship between Elected Members and Officers. This protocol is prepared to meet those requirements, but against a background of a good working partnership, which benefits everyone who serves or is employed in the Authority. It will provide a safe guide to help ensure that current good practice continues.
- 1.2 The Fire Authority recognises that a strong, constructive and trusting relationship between Members and Officers, is essential to the effective and efficient working of the organisation. Members and Officers should work in partnership in developing the policies of the Authority and in ensuring the delivery of Services to the people of Knowsley, Liverpool, Sefton, St. Helens and Wirral.
- 1.3 This protocol takes into account the respective and different roles of Members and Officers and does not seek to change or influence these roles. The intention is to build on the good relationship which already exists.
- 1.4 It is accepted that from time to time issues do arise which need to be addressed from both sides. This protocol will be used as appropriate to help in addressing any such matters.
- 1.5 It is recognised that the Authority is a corporate entity, but that in terms of its political structure, there is an administration and opposition dimension which involves both Members and Officers operating in a politically sensitive climate. Officers have an obligation to serve the Authority as a corporate body.
- 1.6 This protocol forms a key part of the Authority’s approach to corporate governance and its commitment to uphold standards of conduct in public life. The Authority also supports the wider aims of protecting and enhancing the integrity and reputation of public Services and the higher standards of personal conduct.

2. Operation of this Protocol

- 2.1 This protocol will be applied to having regard to the requirements of the Members' Code of Conduct and the Officers' Code of Conduct, as set out in the Authority's Constitution, and relevant Authority policies, procedures and processes. Members and Officers must at all times observe this protocol.
- 2.2 Where there is a conflict or discrepancy between this protocol and those codes and policies referred to in 2.1 above, then those codes and policies shall have precedence. Account will also be taken of any conventions in the case of conflict or discrepancy.
- 2.3 This protocol does not affect or interfere with any rights of or protection which a person may have in law.

3. Responsibility for the Protocol

- 3.1 The Chief Fire Officer is responsible for the operation of this protocol and will ensure that it is reviewed from time to time.
- 3.2 He or she will rule on the interpretation and / or the application of the protocol in matters of dispute and such rulings will be final. Where such a matter is relevant to or involves the Chief Fire Officer then the Monitoring Officer shall be the appropriate Officer under this paragraph.
- 3.3 The Fire Authority is responsible for approving any amendments or additions to the protocol following consultation with Member and Officer representatives and the Audit Sub Committee where appropriate.

4. Member and Officer Roles

- 4.1 This protocol recognises that Members are elected and Officers are appointed to serve the people of Knowsley, Liverpool, Sefton, St. Helens and Wirral and that their roles are distinct.
- 4.2 The Members are accountable to the electorate who determine the people they wish to represent them on various unitary authorities. These five Authorities then nominate Elected Members to sit on the Fire Authority.
- 4.3 Officers are accountable to the people of Knowsley, Liverpool, Sefton, St. Helens and Wirral through the full Fire Authority.
- 4.4 Councillors are mainly responsible for:
 - (a) The political direction and leadership of the Authority, the determination of policies, plans and strategies; and deciding

matters to give effect to or implement those policies, plans and strategies, particularly in service delivery terms.

- (b) Performing the Authority's regulatory functions.
- (c) Monitoring and reviewing functions, the Authority's performance in implementing its plans and strategies and in delivering its Services.
- (d) Participation in partnership working.
- (e) Representing the Authority on national, regional and local bodies and organisations.
- (f) Representing the views of their communities and individual constituents in respect of the work of the Fire Authority.

4.5 Members should not involve themselves in the day to day management of the Authority's Services as the responsibility rests with the Chief Fire Officer and Senior Managers and there are clearly defined lines of accountability to Members.

4.6 Under the Authority's Constitution some Members have additional responsibility at Member level, for example being Chair of a Committee or as a Lead Member for a specific area of the Service. The holding of these Offices will involve a different relationship with certain Officers in areas where the Member has a particular role and responsibility. Also, the relationships will be more complex and expectations will be different from other Members.

4.7 The roles of certain Members and Officers can be summarised as follows:

- (a) Chair – Chair of the Authority who is responsible for promoting and developing the Authority.
- (b) Vice Chair – who deputises for the Chair in their absence.
- (c) Committee Chairs - who Chair and co-ordinate Committee meetings and work together to ensure effective scrutiny.
- (d) Opposition Spokesperson – who leads the main opposition Group and represents it at meetings of the Authority and its Committees.
- (e) Minority Party Group Leaders – who lead the other opposition Groups and represent them at meetings of the Authority and its Committees.

- (f) Group Whips – who are responsible for the organisation and administration within Party Groups and for liaison with Officers about Members' attendance at meetings and representation on outside bodies.
- 4.8 It is important that Members of the Authority:
- (a) Respect the impartiality of officers and not undermine their role in carrying out their duties.
 - (b) Do not ask Officers to undertake work or to act in a way which seeks to support or benefit a particular political party or gives rise to the officer being criticised for operating in a party political manner.
 - (c) Do not ask Officers to exceed their authority where that authority is given to them in law, by the Authority or by their managers.
- 4.9 This protocol recognises the role of opposition groups in the Fire Authority acting individually or jointly, and that relationships will be again different and complex. Members in opposition have the same rights and obligations in their relationships with Officers and should be treated equally. Where opposition groups, individually or collectively, appoint their Members to perform shadow or spokesperson roles, then the requirement of 4.6 above will apply.
- 4.10 It is however envisaged that all Members will work co-operatively to ensure that the Fire Authority meets its statutory obligations and provides an effective and efficient Fire and Rescue Service to the people of Merseyside.
- 4.11 The primary role of officers is to advise, inform and support all Members and to implement the lawfully agreed policies of the Fire Authority.
- 4.12 In performing this role, Officers will act professionally, impartially and with political neutrality. Whilst Officers will report a Member's view on an issue, the Officer should not be influenced or pressured to make comments or recommendations which are contrary to his or her professional judgement or views.
- 4.13 The Chief Fire Officer, the Monitoring Officer and the Treasurer (Section 151 Officer) have specific responsibilities placed on them by law. These responsibilities go beyond their obligations as employees of the Fire and Rescue Authority. Where an Officer is discharging his or her responsibilities under any statutory office, a Member or Members shall not:

- (a) Interfere with or obstruct the Officer in exercising those responsibilities.
- (b) Victimise any Officer who is discharging or has discharged his or her responsibilities of the statutory office.

5. **Member/Officer Obligations and Expectations**

5.1 Members will require and expect Officers:

- (a) To be committed to the Authority as a whole and not to any political group or individual.
- (b) To work in partnership with Members in an impartial and professional manner.
- (c) To understand and support the respective roles of Members and the associated workloads and pressures.
- (d) To implement decisions of the Fire Authority and its subordinate committees which are lawful, have been properly approved in accordance with the law and the Authority's Constitution and formally recorded.
- (e) To respond to enquiries and complaints in accordance with the Fire and Rescue Authority's standards.
- (f) To provide professional advice, which is not influenced by political views or preferences, and which does not compromise the political neutrality of Officers.
- (g) To provide information as agreed on matters that can reasonably be considered appropriate and relevant to their needs, taking into account the Members' individual responsibilities and position and the requirements on Members' access to documents and information, subject to specific exclusions, e.g. personal interests and confidentiality.
- (h) To be aware of and sensitive to the internal and external political environment.
- (i) To act with honesty, respect, dignity and courtesy at all times.
- (j) To provide support and learning and development opportunities for Members to help them in performing their various roles.
- (k) To act with integrity and appropriate confidentiality.

- (l) Not to raise issues of a personal nature outside agreed procedures.
- (m) Not to use their relationship with Members to advance their personal interests or to influence decisions improperly.
- (n) To comply at all times with the Officer Code of Conduct and such other policies or procedures approved by the Fire and Rescue Authority to support the role of Councillors with any policy or procedure agreed by the Fire Authority.
- (o) Not to support Members in any role other than that of a Fire Authority Member and not to undertake any actions which are not compatible with this Protocol.

5.2 Officers can expect Councillors:

- (a) To act within the policies, practices, processes and conventions established by the Fire and Rescue Authority.
- (b) To work constructively in partnership with Officers, acknowledging their separate and distinct roles and responsibilities.
- (c) To understand and support the respective roles and responsibilities of Officers and their associated workloads, pressures and reporting lines.
- (d) To give political leadership and direction and to seek to further their agreed policies and objectives with the understanding that Members have the right to take the final decision and issues based on advice.
- (e) To treat them fairly and with respect, dignity and courtesy.
- (f) To act with integrity, to give support and to recognise appropriate confidentiality.
- (g) To recognise that Officers work to the instructions of their senior Officers and not to individual Members.
- (h) Not to subject them to intimidation, harassment or put them under pressure. Councillors will have regard to the seniority of Officers in determining what are reasonable requests, having regard to the relationship between Councillor and Officer and the potential vulnerability of officers, particularly at junior levels.
- (i) Not to request them to exercise discretion which involves acting outside the Fire Authority's policies and procedures.

- (j) Not to authorise, initiate or certify any financial transactions or enter into any contract, agreement or undertaking on behalf of the Fire Authority, or in their role as Member of the Fire Authority without proper and lawful authority.
- (k) Not to use their position or relationship with Officers to advance their personal interest or those of others, or to influence decisions improperly.
- (l) To comply at all times with the Members Code of Conduct, the law, the Constitution and such other Policies, Procedures, Protocols and Conventions agreed by the Fire Authority.

6. Behaviour Limitations

6.1 The different roles of Members and Officers require particular limitations upon behaviour. Both Members and Officers need to ensure that their working relationship is appropriate to their respective role and that they do not act in any way which would lead to their behaviour being questioned. It is not possible to provide a list of circumstances where behavioural issues might be of concern. The main examples below help to illustrate the point.

- (a) A close personal relationship between a Member and an Officer can confuse their separate roles and influence the proper discharge of the Authority's functions, not least in creating a perception that a Councillor or Officer may be securing advantageous treatment.
- (b) The need to maintain the separation of roles means that there are limits to those matters on which a Member may seek the advice of an Officer, both in relation to personal matters and party political issues.
- (c) Relationships with a particular individual or party group should not be such as to create public suspicion that an employee favours one Councillor or group above the others.

7. Members' Access to Information

7.1 Information requested by Members should be supplied to them unless there are good reasons for withholding it in accordance with this Protocol, and those reasons are given in writing and copied to the Monitoring Officer. Information requested should be supplied accurately and quickly. In a few instances, the need to meet legal constraints, and to protect the Authority's and the public interest, may lead to contention.

The following paragraphs set out some guidance on how to resolve those issues.

They describe:

- (a) The circumstances in which Members have a legal right to access the information.
 - (b) The limits to those legal rights.
 - (c) The process that will determine a dispute.
- 7.2 Under the "need to know" principle, Members are entitled to the information that they reasonably require to enable them to discharge their functions as Members. They are not entitled to go on fishing expeditions through Authority files. They are not entitled to access information for some other purposes, such as to help somebody to attack the Authority. Their rights will therefore depend on their individual roles, and on which Committee they serve on. Statute law gives Members rights of access to certain Authority documents.
- 7.3 Members do not have a general right to require Officers to carry out research or administrative work to provide information, apart from officers whose job is to provide such support to Members. Unless they have authority to do so by virtue of their specific role they cannot require resources to be re-allocated for work of this kind, however, all Officers will assist wherever they can.
- 7.4 Members are entitled to publicly accessible information, and personal information about themselves, like any other member of the public (for example under the Data Protection Act or in due course the Freedom of Information Act). Members may be authorised by a member of the public to access personal information on their behalf, but the authority must be clear and explicit.
- 7.5 An Officer may require a Member to undertake that the information will be treated as confidential before supplying it, and may refuse to supply it if the undertaking is not given. Reasons for confidentiality should be given in writing and subject to the Right of Appeal to the Monitoring Officer.
- 7.6 Information provided by Officers should be prompt and accurate.
- 7.7 Any Member who is dissatisfied with the decision to withhold information should complain to the relevant Director. If a Member is still dissatisfied, they should raise the matter with the Chief Fire Officer, who may take legal advice. If the Member disagrees with the decision of the Chief Fire Officer they can place the matter before the Authority, or the relevant Committee, or raise it with the District Auditor.

8. **Confidentiality**

8. 1 Members and Officers must keep confidential information and papers confidential. This means not sharing them with anyone.
8. 2 Authority and Committee papers marked "exempt" are "confidential" and are to be treated as confidential. Other information may be confidential because it is against the Authority's or the public interest to disclose it or because of the circumstances in which it was obtained.
8. 3 Information about someone's private or business affairs will normally be confidential, as will their correspondence with the Authority.
8. 4 Officers should make it clear to Members if they are providing them with confidential information. If a Member is uncertain about whether or not information might be confidential, he or she should seek guidance from the Monitoring Officer, and in the meantime treat it as confidential.
8. 5 If a Member receives confidential information but thinks that it should be released on a "whistle-blowing" basis in the public interest, he or she must check with the Chief Fire Officer, Monitoring Officer or Chief Finance Officer or the appropriate external Regulatory Authority before deciding to release it.

9. **Personal Relationships**

9. 1 The relationship between Members and Officers must be based on mutual respect and confidence.
9. 2 Close personal relationships between Officers and Members can arise, for example, where a Member's relative works for the Authority. This needs special care. The Member should declare the relationship to his or her Group Leader or Whip. The Officer should declare a relationship to his or her line manager, who should make it known to the Clerk and Monitoring Officer. These disclosures should be recorded in writing. They may be made on a completely confidential basis, that is to say on the very clear understanding that no one else will be told without both parties' consent. If there is a special reason why the Group Leader, Whip or Line Manager should not be told then the advice of the Monitoring Officer should be taken. The Officer and the Member must strive to avoid giving any impression of favouritism. The relationship may give the Member a declarable personal interest, and possibly a prejudicial interest preventing him or her from relevant Authority activity. The Officer may be unable to carry out certain activities that would otherwise be part of his or her job. Both need to bear these constraints in mind when they seek changes in their areas of responsibility. In an extreme case the relationship may make it impossible for them to perform those responsibilities properly.

- 9.3 Officers and Members should likewise strive to avoid developing antagonistic or combative relationships with each other. They should show respect to one another at all times. Offensive behaviour by an Officer to a Member is likely to be a disciplinary offence. Offensive behaviour by a Member to an Officer is likely to be a breach of the Code of Conduct.
- 9.4 A Member who is criticised by another Member can answer back. It would not be appropriate for an Officer to do so. Members should avoid public criticism of individual Officers, as it is unfair and oppressive. Members should not attempt to pressurise individual Officers to give them preferential treatment, or to compromise their professional integrity.
- 9.5 Officers' performance is monitored by their line managers and the performance of each service is monitored by the Authority.
- 9.6 Complaints about the performance of individual Officers should be made to their line managers. Complaints about Directors should be made to the appropriate line manager on the Executive Team. Complaints about the legality or financial probity of the activities of the Chief Fire Officer should be made to the Monitoring Officer and the Chief Finance Officer. Otherwise complaints about the Chief Fire Officer should be placed before the Authority or taken to the appropriate external regulator such as the District Auditor.
- 9.7 If a Member has a personal, private or business interest in a matter being dealt with by an Officer, he or she should strive to ensure that no suspicion of preferential treatment can arise. The objective should be as much transparency as possible, but subject to this it may be better for the Member to arrange for someone else to deal direct with the Officer. The Member should write to the relevant Officers placing it on record that he or she does not expect preferential treatment. A Member should not badger or pressurise the Officer, or use ease of access to his or her personal advantage.
10. **Officers and Committees**
- 10.1 Reports to the Authority, its Committees and Sub-Committees are produced by Officers. Initially the reports will have been drafted by Officers, and they will bear the name of the Reporting Officer (usually a member of the Executive Team) and a Contact Officer.
- 10.2 The agenda for a Committee is agreed by the Chair on the advice of the relevant Officers. If, exceptionally, an Officer needs to report to an Authority body outside these principles but in discharge of his or her professional or legal duty, the Officer must consult the Chief Fire Officer and the Chair of the body in question first.

11. **Correspondence**

- 11.1 Only the Chair (or Vice Chair) can write official letters (that is to say a letter intended or appearing to be written on behalf of the Authority as a body, as opposed to on behalf of an individual Member) although generally Officers will handle correspondence of all kinds. Chairs of Committees may write letters concerning the conduct of their meetings, but not otherwise. Members writing official letters on behalf of the Authority must use a style which distinguishes this from the letters written in their personal or political capacities. Other Members' letters are written in personal or political capacities.
- 11.2 A Member can ask an Officer to keep their correspondence private. If the Officer cannot do this (because they are under an obligation to someone else, or because the Authority ought to respond to the issue raised in a different way) they must make this clear straight away. Otherwise, the Officer must observe confidentiality.
- 11.3 Unless correspondence is private, Officers may copy letters of general interest to the relevant Member or Committee Chair. They should always state that they are doing this on the letter itself. Officers should never copy Members' correspondence to other Members secretly.
- 11.4 Officers should be aware that Members may circulate their letters to the public unless requested not to do so.
- 11.5 This all applies to e-mails.
- 11.6 If an Officer needs to reproduce and communicate an oral conversation with a Member in written form, he or she will copy the correspondence to the Member concerned as a matter of courtesy.
- 11.7 Officers should respond to correspondence from Members within 5 working days.

12. **Staffing Matters**

- 12.1 Members may be formally involved in staff recruitment as a member of a panel.
- 12.2 That apart, Members should not become personally involved in such matters.
- 12.3 Officers should not raise individual personal issues with Members concerning their jobs.
- 12.4 If a Member receives a "whistleblowing" disclosure from an employee he or she should pass it on in accordance with the whistleblowing code

(Appendix 5). Members should contact the Monitoring Officer should they require guidance.

13. Authority Property

13.1 Individual Members do not have a general right to visit Authority premises or land that are not open to the public. However, Members are encouraged to visit Fire Stations and other Fire Authority premises.

13.2 Members may have a "need to know" what is happening on Authority premises in the same way as they have access to other information. This will entitle them to visit premises for a specific purpose, such as scrutiny.

13.3 If Members do visit premises, they should normally make themselves known to the person in charge.

14. Attendance at Meetings

14.1 Members may wish Officers to attend public meetings to provide them with support. This is subject to the principles set out below:

(a) Officers cannot become involved in political debate. This includes public meetings at which Members are not present.

(b) Officers will be able to explain particular proposals and issues but technical officers are not expected to deal with issues outside their area of knowledge.

(c) Officers will not normally attend such meetings after the publication of notification of election.

14.2 Officers may be invited to public meetings by local people or Organisations. If so, they should consider whether any Members, should be notified.

15. Political Groups

15.1 It is in the interests of the Authority to support to some degree the effective operation of all its political groups and not one particular group. The operation of Political Groups may, however, pose particular issues for Officers in terms of their impartiality.

15.2 A political group may request the Chief Fire Officer or a senior manager to prepare a written report on a matter or matters relating to the Authority for consideration by the Group.

15.3 An Officer report to a political group will be restricted to a statement of material facts and identification of options and the merits or otherwise of

such options for the Authority. Such reports will not cover any political implications of the matter or any option. Such reports will not include any recommendations.

- 15.4 The release of such reports to other political groups shall be dealt with in accordance with any conventions in existence at the time.
- 15.5 A political group may request the Chief Fire Officer or a senior manager to attend a meeting of the group to advise on a particular matter relating to the Authority. The Chief Fire Officer or senior manager may arrange for the attendance of a representative on his or her behalf, or may decline to attend or send a representative where he or she is of the opinion that the particular issue is of such a political nature that it would be inappropriate to attend.
- 15.6 Officer advice at a meeting of a political group will be restricted to a statement of material facts and identification of options and the merits or otherwise of such options for the Authority. The advice will not cover any political implications of any matter or any option.
- 15.7 All Officers will respect the confidentiality of any matter which they hear in the course of attending any political group meeting or in respect of any requests for advice and the giving of that advice.

16. Breaches of the Protocol

- 16.1 Where a Member is dissatisfied with the conduct, behaviour or performance of an Officer, the matter should be raised with the appropriate Line Manager. Where the Officer concerned is a Line Manager, the matter should be made with the Chief Fire Officer. Where the employee concerned is the Chief Fire Officer, the matter should be raised with the Monitoring Officer.
- 16.2 On the Members side, where the relationship between Councillors and Officers breaks down or becomes strained, every effort will be made to resolve matters informally, through conciliation by an appropriate senior manager or Councillors. Officers will also have recourse to the Grievance Procedure or to the Authority's Monitoring Officer as appropriate, in certain circumstances. In the event of a Grievance or Complaint being upheld, the matter will be referred to the Chief Fire Officer who, having advised the Chair of the Authority and the other appropriate party spokespersons, will decide on the course of action to be taken, following consultation with the Audit Committee if appropriate.
- 16.3 Breaches of the Protocol by a Member may result in a Complaint to the Audit Committee and in the case of officers may lead to Disciplinary Action.

MEMBER'S TRANSPORT GUIDANCE

Introduction

In order to attend meetings of the Authority, its Committees and other approved duties which are for the purpose of or in connection with the discharge of the functions of the Authority, the elected Members of the Authority are entitled to claim travelling allowances in accordance with the Local Government Act 1972 and the Local Authorities (Members Allowances) England Regulations 2003 (as amended). The Members Allowance Scheme of the Authority provides for travel allowances payable at specified rates to any Councillor who carries out any approved duty as defined in the Scheme.

This document sets out the guidance of the Authority with regard to the various options available to elected Members for travelling to perform their duties. It also sets out the allowances that they are eligible to claim in respect of any travel expenses that they do incur.

Guiding Principles for Members Transport

Members are asked to attend meetings and other duties wherever possible by use of their own vehicles, public transport or where no public service is reasonably available, by taxi. Where a taxi is not available the use of a hired vehicle may be authorised by the Solicitor to the Authority. It is accepted that such modes of transport represent the most convenient and best value options for both Members individually and the Authority in general.

The "last resort" option would be for Authority vehicles, driven by personnel to transport Members to their duties. However, this is clearly a costly and inefficient use of resources and it would also inevitably, on occasion, prove logistically impractical, particularly as Members are not permanently based at any particular Authority premises. However, there will be certain instances where transport of Members by Authority vehicle is appropriate and this guidance indicates such circumstances and the procedure which should be followed in the event that a request for such use is contemplated.

The Democratic Services Team will provide a journey planning service to Members for all journeys outside the county area. Members are requested to advise the Team of the date and location of the event they are attending as soon as they become aware of it. An assessment will then be made of the most efficient and effective mode of transport, given the specific circumstances of the journey and according to the balance between the criteria of time saved, the alternative available modes of public or private transport, the cost of such alternatives, the practicality, convenience and ease of travel for the individual and the implications for the Authority of otherwise providing transport directly.

In the event that the Authority directly meets the cost of providing transport, Members are not entitled to claim an expense.

In certain situations, as detailed below, Members are requested, where possible, to provide receipts or other evidence of expenditure for costs actually incurred in the course of travel.

Use of Members Own Vehicles

All Members of Merseyside Fire & Rescue Authority, who may be required to use their own transport for attending meetings and events on Authority business, should ensure that they have business use included on their motor vehicle insurance policy.

If Members on approved duties use their own private motor vehicle, they are entitled to claim back the following mileage allowances:

Motor Cycle	22.6 pence per mile
Motor Vehicle	56.4 pence per mile

Members may claim the amount of actual expenditure for car parking and of tolls for tunnels or bridges. If absent overnight on an approved duty, reimbursement of the actual cost of garaging a motor vehicle may be made to Members.

All of the above claims can be made by completing the standard yellow claim form for allowances that are available from the Democratic Services Manager. Receipts or other evidence of expenditure, are requested where claims are made for car parking or garaging fees. They will not be required for payment of Mersey Tunnel or other toll fees.

Use of Public Transport

***Members are requested to consider factors which may impact on the cost of any travel, before any booking is made, to ensure that the most efficient journey, which represents value for money, can be planned. There is provision for Members to use first class travel. However, given the requirement for the Authority to be open and transparent, the cost of any first class travel should be justifiable.**

Rail

*When wishing to travel via rail on Authority Business, Members can either contact the Democratic Services Manager to request the booking be made, providing as much detail and notice prior to the date of travel as possible, to enable the most efficient journey to be planned and a value for money ticket to be secured.

There is provision for Members to use first class rail travel, if justification can be provided.

Wherever possible, fixed return tickets should be booked if they are substantially more cost effective than an open return.

Members can make their own rail travel booking for attending events on Authority business within the County, by way of the Merseyrail network, and submit claims for reimbursement to the Democratic Services Manager on the standard allowances claim form, with the corresponding receipts/confirmation of booking attached.

In respect of travel by rail outside the county, Democratic Services will make arrangements in advance, specifying the time and date of travel and the nature of the tickets they require. It should be remembered that, in particular with rail travel, discounted and saver tickets are available when tickets are reserved sufficiently in advance. Alternatively, if appropriate, Members may meet the costs of travel themselves and reclaim the expenditure later, providing receipts or other evidence of expenditure wherever possible.

Bus, Ferry and Other Public Transport

* Members are requested to travel standard class wherever possible, and claim the actual amount of the ordinary fare or any saver fare where available. Members may travel and claim first class, if justification can be provided. Claims should be made on the standard claims form and submitted with supporting receipts/confirmation of booking to the Democratic Services Manager.

Use of Taxis

The Solicitor to the Authority is delegated to determine if a specific journey by taxi is acceptable by undertaking an assessment of the balance between time saved, alternative available modes of public or private transport, the cost of such alternatives, the practicality, convenience and ease of travel for the individual and the implications for the Authority of otherwise providing transport directly.

After considering the above issues and having determined that there are clear circumstances - such as there being a case of urgency or where no public transport service is reasonably or directly available – where the use of a taxi is acceptable, the Solicitor to the Authority will authorise such use. Members should claim on the standard form the actual fare incurred and any reasonable gratuity paid. Receipts or other evidence of expenditure should be provided.

Use of Hired Vehicle

Where there is an entitlement, as detailed above, to reclaim taxi fare and where such a vehicle is not available or where the likely cost of the fare is excessive, a Member is entitled to be repaid the cost of hiring a motor vehicle other than a taxi. However, if such an event is likely to occur, Members are requested in the first instance to contact the Democratic Services Manager. They will ascertain

first of all the possibility of a Service vehicle being provided or if not, they will arrange for the Service to make appropriate efforts to hire a suitable vehicle for the use of the Member. In the event that this is not possible and the Member hires the motor vehicle directly, they should provide appropriate receipts or other evidence of expenditure when submitting a claim for reimbursement.

Air Travel

Members are entitled to claim the Standard Air Fare between destinations or where travelling on a flight scheduled to take at least five hours, a sum equal to the cost of club class.

In most cases the Authority, via the Democratic Services Manager, will directly meet the costs of air travel but in the event that Members do pay their own fare, they should provide receipts or other evidence of the fare, along with their claim for re-imbusement.

Use of Transport Provided by Service

Members will be assisted with directly provided transport for certain particular events. There are two broad categories for the provision of Service transport:

- (i) where it is for a visit which will involve a number of Members, (for example, Station Visits, a Members Strategy Day or a visit to the Fire Service College or Westminster) the Authority directly arranges transportation, usually in the form of a car, minibus or coach, in order to minimise overall transport costs; and
- (ii) where there is a direct request from a Member for the use of a Service vehicle and/or the provision of a Service driver.

In the latter category, the Member should initially make their request to the Democratic Services Manager who will act on behalf of the Solicitor to the Authority in liaising with the Chief Fire Officer to ascertain if the request is feasible both in terms of the availability of a vehicle and/or driver and of the existence, in the specific circumstances, of any potentially more economic and practical alternatives such as the use of a taxi.

Members in possession of a full, valid driving license are insured to drive Service vehicles and are eligible to make a request to do so. In the event that Members are authorised to self-drive a Service vehicle and that it is necessary for them to purchase petrol, oil or any other necessary commodity or accessory which is essential to ensure they complete their journey, they may claim reimbursement of the actual costs incurred. Receipts or other evidence of expenditure should be produced.

Travel Insurance

Members are requested to ensure that the Democratic Services Manager is notified in advance of all occasions when they will be either travelling outside the UK or travelling by air as such trips will require specific notification to the insurers of the Authority.

SUPPORT SERVICES FOR MEMBERS

1. The Authority provides support Services for Members:
 - (a) Group officers, including administrative officers and facilities.
 - (b) ICT facilities.
 - (c) Development and training.
 - (d) The Members' research facility in Democratic Services.
 - (e) Allowances and expenses.
 - (f) Official transport.
- 1.2 There are three constraints on the use of these facilities: legal limits, cost factors, and the importance of providing equivalent facilities to all political groups.
- 1.3 Members must not abuse these facilities. This protocol sets out the general principles.
- 1.4 None of these rules affect the activities of Members using other resources, for example using support provided by their political parties. Political lobbying and campaigning is an essential part of the government at all levels. The different level of resources available to the different political parties and groups is not a matter for the Authority.
- 1.5 Authority resources must never be used for party political publicity. "Publicity" has a very wide legal definition - any communication to any section of the public is covered.
- 1.6 Leaving aside publicity, the Code of Conduct says "a Member..... must when using or authorising the use by others of the resources of the Authority..... ensure that such resources are not used for political purposes unless that use could reasonably be regarded as likely to facilitate, or be conducive to, the discharge of the functions of the Authority or of the office to which the Member has been elected or appointed."
- 1.7 Resources are limited, so explicit limits are placed on copying, posting etc. These can be waived in exceptional circumstances by the Democratic Services Manager, or the Clerk, but the situation must be truly exceptional. Members should not divide up work into parcels, or trade entitlements to find ways around the limits.

- 1.8 Members using ICT facilities must abide by the Authority's ICT Acceptable Use Policy. A copy of the policy is included in this document. Further, Members attention is drawn to the E-mail; Internet Access and Usage; and Using Social Media service instructions contained within the related document section of the policy.
- 1.9 Members must not use any facilities for their own private purposes, unless they are using spare capacity at no cost to the Authority and in accordance with any instructions given by the Authority.
- 1.10 Official cars and taxis are made available to Members and Officers solely for use on official duties. Guidance is included in this document.
- 1.11 Members' allowances, and subsistence and travel expenses, are paid in accordance with the Scheme and the legislation. Members may only claim expenses that they have actually incurred, and that they needed to incur for Authority activities. This should comply with the legal code.

SERVICE POLICY ICTPOL03

Acceptable Use Policy

1. Policy Introduction and Background

Provide brief background information to introduce the reader to the context of the policy and the reasons for its creation.

MF&RS is dependent on Information and Communication Technology (ICT) to deliver its services. The appropriate and secure use of ICT is vital to protect the interests of MF&RS and the service it provides to the citizens of Merseyside.

The ICT AUP is in place to ensure:

- The use of ICT complies with legal requirements.
- The maximum benefit is obtained from MF&RS investment in ICT facilities
- Risks arising from improper use of information, identity or equipment are minimised
- Individual users can have confidence that they can only be held accountable for their own actions, and not unknowingly those of others.
- Children and Young people using technology are helped to be kept safe

2. Policy Explanation

Provide details about the policy, what the Fire and Rescue Service is committed to do and why, including any legislative requirements

ICT facilities are provided to users primarily for MF&RS business purposes to support the service it provides. In addition, occasional and limited personal use of the ICT facilities by users is permitted. ICT facilities encompass, but are not restricted to:

- Network Infrastructure; including (but not limited to) the physical infrastructure whether cable or wireless, together with network servers, firewall, connections, switches and routers.
- Network Services; including (but not limited to) internet access, web services, broadband, email, wireless, network file store, network user accounts, printing and telephony.
- Hardware Assets; MF&RS owned or leased computing hardware, both fixed and portable, including (but not limited to) desktops, laptops, tablets. PDA's, mobile devices, mobilising devices,

servers, printers, scanners, disc drives, monitors, keyboards and other peripherals.

- Software; including (but not limited to) applications and information systems and software tools.

The ICT facilities will vary per user group depending on their business requirement

3. Policy Implementation

The Service Instructions used to underpin this Policy are:

ICT users should familiarise themselves with these Service Instructions:

SI0433	Airwave Radio terminals and associated equipment – Secure handling and storage
SI0587	Communication Equipment Rooms
SI0699	Using Social Media (Owned by Corporate Communications Function)
SI0700	Acceptable E-Safety Use (Owned by Community Risk Management Function)
SI0703	Internet Access and Usage
SI0704	ICT Incident Reporting Process
SI0705	ICT Mobile Phones
SI0706	ICT Service Request
SI0707	Office Moves involving ICT Assets
SI0729	LLAR Acceptable Use of ICT Equipment
SI0730	E-Mail
SI0740	AVLS Fault Reporting
SI0774	Monitoring of ICT Equipment
SI0851	Acceptable use of iPads
SI0787	Airwave Protocols
STRPOL09	Associated Policy – Information Governance and Security
SI0896	Printing, scanning and copying

PROTOCOL ON REPORTING AT MEETINGS

Introduction

Merseyside Fire and Rescue Authority is committed to openness and transparency in how it conducts its business. This Protocol sets out its approach to certain types of reporting at its decision-making meetings. It outlines some basic principles and practical points aimed at balancing the requirements of those wishing to report the meeting and those attending and taking part.

Appended to this Protocol is a more in depth procedure which should be read in advance and adhered to by anyone wishing to attend Merseyside Fire and Rescue Authority Meetings, Committee's and Sub-Committee's. ([Appendix A Procedure for Attendance and Recording of Meetings of Merseyside Fire and Rescue Authority](#)).

Reporting

The Local Government Act 1972 provides that individuals may carry out reporting at meetings of local government bodies. This Protocol is primarily concerned with reporting that involves filming, photographing, and/or audio-recording of meetings.

Before the Meeting

There is no requirement to obtain permission or to make a prior arrangement to attend a meeting for the purpose of reporting upon it. However, if you are intending to film, photograph and/or audio-record, it would be helpful to contact Democratic Services (see contacts below) to ensure that suitable arrangements can be made to accommodate you.

There will be a designated area in the meeting room for you to observe the meeting and to allow you to film, photograph and/or audio-record it. Wherever possible you will have access to a seat (although this may depend on how much space is available).

The Chair of the meeting will be informed if the reporting includes filming, photographing and/or audio-recording. Those attending the meeting who are not Members or officers will be made aware that they have the right to object to being filmed, photographed and/or audio-recorded by you.

You must not start filming, photographing and/or audio-recording until the Chair opens the meeting.

During the Meeting

The Chair will announce at the beginning of the meeting that the meeting is being filmed, photographed and/or audio-recorded. He or she will then ask attendees whether they agree to be filmed, photographed and/or audio-

recorded to allow them to register a personal objection. If anyone has a personal objection then the Chair can temporarily suspend filming, photographing and/or audio-recording to allow attendees to have their say. Note: this does not apply to Members and officers.

If the Chair considers that the filming, photographing and/or audio-recording is disrupting the meeting he/she can instruct you to stop doing so. Therefore, it is worth noting that your equipment should not be noisy or otherwise distracting (e.g. flash and spotlights can be problematic).

You will not normally be allowed to give a live commentary on proceedings as this is highly likely to be disruptive.

If you refuse to stop filming, photographing and/or audio-recording when requested to do so, the Chair may ask you to leave the meeting. If you refuse to do so then the Chair may adjourn the meeting or make other appropriate arrangements for the meeting to continue without disruption. There are provisions in the Authority's Constitution that allow this.

When the meeting is officially closed by the Chair you must stop filming, photographing and/or audio-recording.

Exclusion from Meetings

The majority of the Authority's decision-making take place in meetings open to the public and press. You may only be excluded from a meeting when issues are being considered that involve confidential or exempt information (as defined in Section 100 of the Local Government Act 1972).

Even if you are excluded you will know the nature of the business to be dealt with while you are excluded from the meeting and the decision will be made known after the meeting.

No filming, photographing and/or audio-recording is permitted during any exclusion. All equipment for filming, photographing and/or audio-recording must be removed from the meeting room.

Interpretation of this Protocol

Any decision taken by the Chair on the interpretation of this protocol before, or at the meeting in question is final.

Publication

This Protocol will be published on the website with Meetings Agendas, and Meeting agendas will carry a statement relating to this Protocol.

Contact Details

Democratic Services Manager
Merseyside Fire and Rescue Authority HQ

Bridle Road, Bootle, Liverpool, Merseyside, L30 4YD
0151 296 4112
DemocraticServices@merseyfire.gov.uk
APPENDIX A

PROCEDURE FOR ATTENDANCE AND RECORDING OF MERSEYSIDE FIRE AND RESCUE AUTHORITY

Purpose

To inform all visitors attending Merseyside Fire and Rescue Authority Headquarters with the intention to observe and/or record the proceedings of meetings, of the procedure to be followed during your attendance, for the purpose of clarity, safety and security. *(This procedure is in addition to, and should be read in conjunction with [MFRA Meeting Reporting Protocol](#)).*

Overview

Merseyside Fire and Rescue Authority is committed to openness and transparency in how it conducts its business. Anyone wishing to attend public meetings of this Authority are welcome, however the number of people who attend each meeting may vary making it difficult to predict how many people will turn up on the day. Therefore, the following arrangements are in place to ensure that there is reasonable provision for your purpose of visit.

Prerequisite Information

The Openness of Local Government Bodies Regulations 2014 came into force on 6 August 2014 and amended the Local Government Act 1972 regarding the governance of Authority, Committee and sub-Committee meetings, and the recording of certain officer decisions. Whilst already open to members of the press and public to attend, the Openness of Local Government Bodies Regulations 2014 provides for any person to be permitted to report on the meeting, including the filming, photography, or making of audio recordings of proceedings of meetings. This does not include live commentary.

Safety, Precaution, Entry, Admittance and Departure

Most meetings of Merseyside Fire and Rescue Authority, including Committees and Sub-Committees, are held at their Headquarters, Bridle Road, Bootle, Liverpool, Merseyside, L30 4YD and usually commence at 1pm (unless otherwise published). It is recommended that you check the location and start time of the meeting before starting your journey, to ensure you arrive at the appropriate time.

All meetings and agendas are published on our website (http://www.merseyfire.gov.uk/aspix/pages/fire_auth/authorityContent.aspx).

Invitation letters are posted in the noticeboard outside the venue for the meeting five days prior to the date of the meeting or you can contact Democratic Services by ringing 0151 296 4112.

It would be helpful if you could contact Democratic Services to advise of your intention to attend the meeting to assist in the allocation of appropriate space within the meeting room. Should you have any special requirements which may impact upon your visit, please contact Reception tel.0151 296 4000, and advise ahead of your planned visit, to enable details to be taken and the appropriate officer notified to consider any reasonable adjustments or additional assistance which may be required.

If the number of visitors exceed that which is deemed safe for the size and capacity of the meeting room, you will be refused access on safety grounds.

All external visitors wishing to attend meetings of the Authority, are requested to arrive no earlier than thirty minutes prior to the opening of the meeting (eg meeting start 1.00 pm – do not arrive earlier than 12.30 pm). Arrival before this time may result in you being refused admittance to the building until such time that your entry can be facilitated. This is due to the security requirements for the building.

For your own safety, security and protection, and for that of others working and visiting the premises, all external visitors (including employees who do not work in the building) are required to identify yourself to reception upon arrival, and departure. You will be required to provide your name, the purpose of your visit, who you are visiting, and provide the details of any vehicle which you wish to leave on the premises until your departure.

If you have equipment with you, you should inform reception and confirm for what purpose you intend to use such equipment during your visit. Examination of any equipment you bring, may be required.

When you sign into the building you will be allocated a coded visitor pass which you are required to visibly wear at all times, and must hand back to reception when you sign out of the building.

Once entry to the building has been granted and compliance with reception/security requirements have been met, Reception will inform Democratic Services of your presence and arrangements to escort you to the designated waiting area, will be made. You **must** wait to be escorted to the designated area. Staff will be preparing for the meeting or escorting other visitors therefore this may take a few minutes wait until such time a member of staff is available to do so, we therefore request your patience.

Access to the Actual Meeting

ALL persons attending to observe meetings of the Authority, who are not Merseyside Fire and Rescue Authority Members or Officers directly advising Members in the meeting, **MUST** remain in the designated waiting area until such time that it is announced that you may enter the Authority Meeting Room.

Access to the Meeting room will be given fifteen minutes prior to the start of the meeting, to allow reasonable time to set up any equipment.

In the event of a fire or requirement to evacuate the building – all visitors must be accounted for therefore you must ensure you are with the person/s you are here to visit.

In the event of an evacuation you will be instructed where to go by Fire Marshalls and Officers, and procedures should be announced at the opening of business.

Equipment

The Authority does not accept responsibility for the loss or damage to any equipment or items it does not own, therefore any personal items and belongings you bring with you are your responsibility which you bring at your own risk.

You may be required to have your equipment / belongings checked before admittance to the building.

You are requested to ensure that your equipment is not noisy or invasive, which could cause distraction to the proceedings.

Prior to the Meeting

Members and Officers attending meetings or training events prior to any meeting of the Authority, are required to arrive on time, ensure that all business starts at the agreed time and concludes **at least** fifteen minutes prior to the published start time of the Authority/Committee/Sub Committee, to enable the room to be cleared and ensure sufficient time for visitors to be permitted entry and set up of equipment, is provided.

During the Meeting

The Chair presiding over the meeting will request anyone present with the intention of recording the proceedings, to make themselves known to the Chair. The Chair will advise those present, if the meeting is being recorded, and ask if any visitors have objection to being filmed. **In the event that someone requests not to be filmed, they will be asked if they wish to leave or move to an area out of recording sight.** The Chair has the right to request stoppage of recordings, or to stop the proceedings of the meeting (in line with procedural standing orders contained within the constitution) should he/she feel there is unsuitable distraction or disturbance to the meeting.

Exclusion

All reports considered by the Authority are open and published to the Public unless there is confidential information contained within the report which under

the Local Government Act 1972, is deemed Exempt. In such instances the Agenda will state by what section of the Local Government Act the item is Exempt under and during the preliminary matters on the Agenda, the Chair will announce if there are any exempt items on the Agenda which the Press and Public will be required to leave the meeting.

If there are Exempt items the Chair will announce at the time of reaching that item, for the Press and Public to leave.

All external visitors must take their equipment and belongings and make their way back to the waiting area. Equipment is to be packed away in the waiting area and you must wait for a member of staff to escort you back to reception. This may mean waiting a short while for other visitors to finish packing away their equipment and a member of staff escort several visitors together to reception.

Exit and Departure

You will be required to sign out at reception and ensure that you hand your visitor pass back to reception, and they have confirmed your departure. You must vacate the building and car park (if using the car park) immediately.

Further Information

For further information or questions on any aspects of this document, please contact the Democratic Services Team:

Kelly Kellaway – 0151 296 4113 – kellykellaway@merseyfire.gov.uk
Gemma Sung – 0151 296 4230 – gemmasung@merseyfire.gov.uk

AMENDMENT TO STANDING ORDERS AND PROCEDURE RULES FOR REMOTE MEETINGS

Introduction

Further to the implementation of The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020 No.392 ('the Remote Meetings Regulations') these Rules and guidance provide for process and conduct of any remote meetings of Merseyside Fire and Rescue Authority ("**MFRA**") and its various Committees, held under the provision of the Remote Meeting Regulations.

These Rules should be read in conjunction with MFRA's Procedural Standing Orders contained within MFRA's Constitution. The Regulations made under Section 78 of the Coronavirus Act 2020 apply notwithstanding any other legislation or current or pre-existing Standing Orders or any other rules of the MFRA governing meetings and apply to any meetings held prior to 7th May 2021. This means that wherever there is conflict with the Constitution, these Rules takes precedence in regard to any procedures relating to any Meetings of MFRA or its Committees.

The effect of the Regulations on MFRA's Constitution is to insert what are, in effect mandatory Standing Order for the purposes of holding meetings remotely, either wholly or partially.

These Rules will be replaced or amended as detailed below:

Definitions within the Standing Orders to include:

"Remote Meeting" - A meeting held in any place as defined in Section 5(1) of the regulations including electronic, digital or virtual locations such as internet locations, web addresses or conference call telephone numbers.

"Remote Meetings Regulations" - The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020 No.392('the Regulations').

Meetings of the Authority

Meetings of the Authority can be held in a place as determined by the Authority which may include electronic, digital or virtual locations such as internet locations, web addresses or conference call telephone numbers.

The Remote Meetings Regulations no longer require for MFRA to hold an Annual General Meeting during what would have been the normal 2020/2021

municipal year. The meeting can be delayed or postponed until the following Annual General Meeting in 2021 as appropriate.

It should be noted that if the Annual Meeting is delayed, all appointments from the 2019 Annual Meeting will continue.

Quoracy of Meetings

All remote meetings of MFRA and its committees can operate with minimum quorum level as detailed within the constitution. In the event that a remote meeting commences quorate however during course of proceedings becomes inquorate due to unforeseen circumstances e.g. IT issues, the meeting facilitator will bring this to the attention of the Person Presiding who may temporarily suspend the meeting until the issue can be resolved and the meeting recommenced.

If the meeting remains inquorate and the issues cannot be resolved, the meeting will end and any items not dealt with will be deferred to the next appropriate meeting.

Any such circumstances will be fully recorded in the minutes produced for that meeting

Members will be counted as in attendance and counting towards the Quorum if they can comply with the following conditions at the specific time of the scheduled meeting

- To Hear; and
- To be Heard by others in attendance, members of the public exercising their right to be heard at a meeting and members of the public attending the meeting.

Where practicable Members should also see and be seen.

Prevention of disorderly conduct

Should a member of the public interrupt or disrupt proceedings of the meeting when they have not been invited to speak then the person presiding over the meeting shall warn them, if they still continue to cause a disturbance they will be removed from the virtual meeting.

Voting

Where a formal vote is required, a roll call of all member's present will be conducted, to record a vote the Democratic Services Officer will ask each member in turn to state their voting intention (Against, For, or Abstain) clear notes will be kept of the votes made. These will then be counted, announced, and recorded in the minutes.

In the event of any vote being equally divided the Person Presiding will have the casting vote.

Declaration of Interest

If any Member declares a prejudicial interest in line with the Standing Order 26.2 the Member will be removed from the virtual Meeting at the relevant point in time and invited to re-join when appropriate.

Public Participation

If any member of the public wishes to participate in the meeting in line with Standing Order 11, they will be provided with an invitation to join the Meeting, and will be invited to speak at the appropriate time.

Public Attendance

The public will be able to view the meeting online. The means of accessing the remote meeting will be contained within the published Agenda for the applicable meeting which will be available on MFRA's website.

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MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/033/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY, GEMMA SUNG
OFFICERS CONSULTED:	SANDRA WAINWRIGHT - PA TO CFO LIN MORRISON – PA TO DCFO & ACFO IAN CUMMINS – FINANCE DIRECTOR RIA GROVES – ACTING MONITORING OFFICER		
TITLE OF REPORT:	AUTHORITY MEETING DATES FOR 2020/21 AND 2021/22		

APPENDICES:	APPENDIX A	DRAFT APPROVED MEETING DATES 2020/21
	APPENDIX B	DRAFT PROVISIONAL MEETING DATES 2021/22

Purpose of Report

1. To request that Members confirm the draft dates for Authority Committee meetings and events for 2020/21 and note the draft provisional dates for 2021/22.

Recommendation

2. That Members:
 - a) Consider the schedule of meeting dates and events for 2020/21 (attached at Appendix A and provisionally agreed at the Annual General Meeting on 13th June 2019) and confirm approval.
 - b) Consider and note the draft provisional dates for 2021/22 (attached at Appendix B).

Introduction and Background

3. The Authority is requested to consider and ratify the Schedule of Dates for the Municipal Year 2020/21. These were provisionally agreed at the AGM on 13th June 2019.
4. Where Council meeting dates have been available, these have been taken into consideration, as well as religious holidays; and dates for Committees have been programmed sympathetically around those dates wherever possible.

5. The proposed dates have been devised to aid the flow of business for the year through the Committee process; to enable the Authority to meet its deadlines in terms of setting the budget, consulting on and delivering its IRMP and other Strategic Plans; and to provide the opportunity for regular and effective scrutiny.
6. The proposed schedule of meeting dates does not include any meetings of Task & Finish Groups, which may be called at the request of any meeting of the Authority or its Committees. Similarly, it does not include any scheduled dates for meetings of the Appointments or Appeals Committees, which will be called as and when required.
7. The draft schedule includes proposed dates for the Authority's two Strategy Days. The initial annual Strategy Day, which forms part of Induction/training for Members, has been provisionally scheduled in July 2020 however it is proposed to change the date to 17th September 2020 which will be of a greater benefit to enable Members to consider the full options proposed by Officers for the 2021-24 Integrated Risk Management Plan prior to public consultation in October (albeit this is likely to take place remotely). The Budget Strategy Day is scheduled in January 2021.
8. Should the Authority require additional Strategy Days during the year, these can be arranged in line with the business determined, as and when required.
9. "Learning Lunches" and other Member Development events have been programmed into the attached schedule of meeting dates.
10. The schedule of meeting dates, continues to include a series of proposed Station Visits and MFRA staff engagement days.
11. The MFRA staff engagement days and Station Visits are intended to provide all staff with an opportunity to:
 - meet Authority Members and learn more about them; and the role of the Authority.
 - discuss their views on staff engagement activity with Elected Members; and
 - discuss current topics of interest with Elected Members and raise any questions they wish to ask.
12. These engagement events also provide a useful opportunity for Members to familiarise themselves with the Authority's premises and assets.
13. However, whether these engagement events are able to go ahead, particularly in their current format, will be dependent on any restrictions in place and subject to the impact of the global pandemic.
14. Members have previously requested that the number of meetings scheduled during April be kept to a minimum, to enable them to dedicate more time to canvassing and assisting their political groups in the run up to the local elections. This request has been adhered to when preparing the draft schedule of dates.

15. The proposed meeting dates also include a break throughout August to accommodate the peak holiday period and a break during the Christmas period.
16. Set meeting dates may be changed and other meetings convened as and when required, in accordance with Standing Orders and any relevant legislation

Equality and Diversity Implications

17. There are no equality and diversity implications arising directly from this report.

Staff Implications

18. There are no staff implications arising directly from this report.
19. Once approved by the Authority, the dates of meetings will be published on the Portal for the information of all staff and on the Authority's Website for public record.

Legal Implications

20. Proposed meeting dates must be given in advance to Members in order to comply with the requirements of the Local Government Act 1972.
21. Further to the implementation of the the Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority Police and Crime Panel Meetings) (England and Wales) Regulations 2020 on 4th April 2020 permit the Authority to alter the frequency, move or cancel meetings held prior to 7th May 2021 without the need for prior notice therefore there three is a potential for the scheduled meeting dates to be amended if necessary.

Financial Implications & Value for Money

22. The Authority considers Value for Money in all business reports. There are no financial implications arising directly from this report.
23. All meetings of the Authority are usually held at MFRA Headquarters at Bridle Road in Bootle. However, during the current pandemic, all meetings of the Authority and its Committees, are taking place remotely via Zoom.
24. Training wherever possible is provided in house, however if external training is required, this will be met from existing budgets.

Risk Management, Health & Safety, and Environmental Implications

25. There are no risk management, health and safety or environmental implications arising directly from this report.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

26. The dates for meetings are set to ensure that Members of the Authority have adequate time and opportunity to fully consider and scrutinise the information provided, to enable them to make informed decisions; and provide the best possible service to keep the communities of Merseyside Safer and Stronger and ensure our employees are Safe and Effective.

BACKGROUND PAPERS

[CFO/029/19](#)

GLOSSARY OF TERMS

AGM - ANNUAL GENERAL MEETING

MFRA – MERSEYSIDE FIRE AND RESCUE AUTHORITY

SLT – STRATEGIC LEADERSHIP TEAM

Committee Meetings 2020/21

AGM	Thursday 11 th June 2020
JF&PCC	Thursday 2 nd July 2020
Station Visit	Tuesday 7 th July 2020
Policy and Resources (preceded by a Learning Lunch)	Thursday 30 th July 2020
August Break	
Community Safety and Protection Committee (preceded by a Learning Lunch)	Tuesday 1 st September 2020
Scrutiny Committee	Thursday 10 th September 2020
Strategy Day	Thursday 17 th September 2020
JF&PCC	Tuesday 22 nd September 2020
Audit Committee	Thursday 24 th September 2020
Station Visit	Thursday 8 th October 2020
Authority (followed by Member Development Group)	Thursday 15 th October 2020
Station Visit	Thursday 12 th November 2020
Policy and Resources (preceded by a Learning Lunch)	Thursday 10 th December 2020
Christmas Break	
Station Visit	Tuesday 12 th January 2021
Scrutiny Committee	Thursday 14 th January 2021
JF&PCC	Tuesday 19 th January 2021
Budget Strategy Day	Thursday 21 st January 2021
Community Safety and Protection Committee (preceded by a Learning Lunch)	Tuesday 2 nd February 2021
Audit Committee	Thursday 11 th February 2021
Station Visit	Tuesday 16 th February 2021
Budget Authority (followed by Member Development Group)	Thursday 25 th February 2021
Scrutiny Committee	Thursday 4 th March 2021
MFRA Staff Engagement Day (TDA and SHQ)	Thursday 11 th March 2021
Policy and Resources (preceded by a Learning Lunch)	Thursday 25 th March 2021
Community Safety and Protection Committee (preceded by a Learning Lunch)	Thursday 8 th April 2021
Scrutiny Committee	Tuesday 11 th May 2021
Authority	Thursday 20 th May 2021
Audit Committee	Thursday 3 rd June 2021
AGM	Thursday 10 th June 2021

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Committee Meetings 2021/22

AGM	Thursday 10 th June 2021
JF&PCC	Thursday 1 st July 2021
Station Visit	Tuesday 6 th July 2021
Strategy Day	Thursday 15 th July 2021
Policy and Resources (preceded by a Learning Lunch)	Thursday 29 th July 2021
August Break	
Community Safety and Protection Committee (preceded by a Learning Lunch)	Thursday 2 nd September 2021
Scrutiny Committee	Thursday 9 th September 2021
MFRA Staff Engagement Day (TDA and SHQ)	Thursday 16 th September 2021
JF&PCC	Tuesday 21 st September 2021
Audit Committee	Tuesday 28 th September 2021
Station Visit	Thursday 7 th October 2021
Authority (followed by Member Development Group)	Thursday 14 th October 2021
Station Visit	Thursday 11 th November 2021
Policy and Resources (preceded by a Learning Lunch)	Thursday 16 th December 2021
Christmas Break	
Station Visit	Tuesday 11 th January 2022
Scrutiny Committee	Thursday 13 th January 2022
JF&PCC	Tuesday 18 th January 2022
Budget Strategy Day	Thursday 20 th January 2022
Community Safety and Protection Committee (preceded by a Learning Lunch)	Tuesday 1 st February 2022
Audit Committee	Thursday 10 th February 2022
Station Visit	Tuesday 15 th February 2022
Budget Authority (followed by Member Development Group)	Thursday 24 th February 2022
Scrutiny Committee	Thursday 3 rd March 2022
MFRA Staff Engagement Day (TDA and SHQ)	Thursday 10 th March 2022
Policy and Resources (preceded by a Learning Lunch)	Thursday 24 th March 2022
Community Safety and Protection Committee (preceded by a Learning Lunch)	Thursday 7 th April 2022
Scrutiny Committee	Tuesday 10 th May 2022
Authority	Thursday 19 th May 2022
Audit Committee	Thursday 2 nd June 2022
AGM	Thursday 9 th June 2022

MERSEYSIDE FIRE & RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/029/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY – DEMOCRATIC SERVICES MANAGER, EXT 4113
OFFICERS CONSULTED:	ALISON SHANNON		
TITLE OF REPORT:	MEMBERS ALLOWANCE PAYMENTS 2019/20		
APPENDICES:	APPENDIX A:	BREAKDOWN OF MEMBERS ALLOWANCE PAYMENTS FOR FINANCIAL YEAR 2019/20	

Purpose of Report

1. To advise the Authority of payments made to Members in the form of allowances, during the financial year 2019/20.

Recommendation

2. That Members note the information contained within the report and at Appendix A.

Introduction and Background

3. Regulation 15 of the Local Authorities (Members Allowances) (England) Regulations 2003, requires that the total sums paid to each Member for Basic, Special Responsibility, Travel, Subsistence and Co-optees Allowance be published. Appendix A (attached) shows the total amount of allowances paid to each Member during the financial year 2019/20, including on costs. It also provides a breakdown of those total allowance payments into allowance type.
4. Appendix A includes clarification notes where individual Members have left or joined the Authority, or changed roles during the course of the last Financial Year.
5. For clarity, the Authority appointed an Independent Person who, with effect from 1st October 2013, has carried out the duties of a Co-opted Member in relation to Independent Scrutiny. He is currently appointed to the Audit and Scrutiny Committees, as well as the role of an Independent Person to consider any complaints against a Member of the Authority (should any be made) in relation

to a breach of the Members Code Of Conduct and any allegations (should any be made) in relation to a Relevant Officer as part of an Independent Panel in accordance with the Disciplinary Procedure for Relevant Officers . Invoices are submitted by the Independent Person for any works conducted in relation to these roles, which are then checked by the Democratic Services Manager prior to approval being given for payment. Appendix A also includes payments for duties conducted by the Independent Person in performing these roles, which were paid at a daily rate of £50 during 2019/20.

6. In addition to the total amount of allowances paid to each individual Member (including all on costs - tax and national insurance deductions etc.), Appendix A also details the amount of Basic and Special Responsibility Allowance (SRA) payments, made to Members appointed to special roles within the Authority. The payments reported are for the Financial Year 2019/20, which spans two Municipal Years – 2018/19 and 2019/20; and some Members may have left or joined the Authority, or changed roles, at various stages throughout the period reported.
7. Members appointed to specialist roles only receive an SRA payment for one role (usually the role with the largest responsibility), regardless of the number of specialist roles they are appointed to, in line with the Members Scheme of Allowances.
8. Also included within Appendix A are reimbursements for mileage, overnight accommodation, travel and subsistence allowances, which have been claimed by individual Members through the Authority's Scheme of Allowances. It is important to note that these are reimbursements for time and expenses incurred by Members; and are not payments in relation to travel and event bookings made directly by MFRA.
9. A separate column has been included within Appendix A to show any additional costs per Member, which have been incurred directly by MFRA. This includes travel and accommodation booked and paid directly by MFRA.
10. It is important to note that the additional payments made through the Scheme of Members Allowances; and costs incurred directly by MFRA, are higher for those Members in receipt of Special Responsibility Allowances, particularly the Chair of the Authority, compared to those of other Members, due to the amount of events they attend on behalf of the Authority; and associated travelling costs.
11. Specifically, Councillor Les Byrom – Chair of the Authority, attends meetings of the Local Government Association's Fire Commission and Fire Services Management Committee, on behalf of the Authority, and the Strategic Resilience Board all of which take place in London.

Equality and Diversity Implications

12. There are no direct equality or diversity implications arising out of the report.

Staff Implications

13. Members Allowance Claims are checked against attendance at events; and approved by the Democratic Services Manager for payment.

Legal Implications

14. Members have an approved Members Allowance Scheme and are therefore entitled to payment of allowances and reimbursement of expenses as set out within that scheme.

Financial Implications & Value for Money

15. The rates of allowances are determined by the Authority and are reviewed periodically.
16. The total cost of Members Payments for 2019/20, under the Scheme of Members Allowances, was £199,620.43 (compared to £206,595.09 for 2018/19).
17. The total costs attributed to the Authority for the 2019/20 financial year, was £217,100.44.

Risk Management, Health & Safety, and Environmental Implications

18. Members of the Authority are required to use the most efficient method of transport when travelling on Authority business.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

19. Members of the Authority are provided with basic allowances to cover the costs of time, travel, subsistence and responsibility. This provides Members with the opportunity and ability to attend events to represent the Authority, which contributes to effective decision making for the benefit of the community.

BACKGROUND PAPERS

GLOSSARY OF TERMS

MFRA – MERSEYSIDE FIRE AND RESCUE AUTHORITY

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MERSEYSIDE FIRE & RESCUE AUTHORITY MEMBERS ALLOWANCE PAYMENTS 2019/20 (FINANCIAL YEAR)

Approximate Breakdown of Allowance Payments by Role (Including On-Costs)											Total Allowance Payments Per Member (including on-costs)	Additional Payments Through Scheme of Allowances					Additional Costs (Incurred directly by MFRA) £	TOTAL COST PER MEMBER £	Comments	
Name	Basic £	Chair £	Vice-Chair £	Sub-Chair £	Lead Member £	Committee Chair £	Total £	Members NI	Co-Opee £ (Invoiced)	Independent £ (Invoiced)	Total Allowances £	Mileage £ (through Scheme of Allowances)	Travel £ (through Scheme of Allowances)	Accommodation £ (through Scheme of Allowances)	Subsistence £ (through Scheme of Allowances)	Total Expenses £ (Paid Through Scheme of Allowances)				
ALLEN	715.89						715.89	3.58			719.47					0.00			719.47	Left the Authority on 2nd May 2019 as a result of the Local Elections
ARNALL	6,456.00						6,456.00	81.53			6,537.53					0.00			6,537.53	Appointed to the Authority at the AGM June 2019
BARRINGTON	6,456.00						6,456.00	81.53			6,537.53					0.00			6,537.53	Appointed to the Authority at the AGM June 2019
BERRY	6,456.00						6,456.00	81.53			6,537.53					0.00			6,537.53	Appointed to the Authority at the AGM June 2019
BRENNAN	1,345.00				672.61		2,017.61	47.79			2,065.40		7.20			7.20			2,072.60	Left the Authority at the AGM in June 2019
BYROM	8,070.00	16,140.00					24,210.00	2511.95			26,721.95	1,111.35	1,068.14	307.61	547.20	3,034.30	1,739.60		31,495.85	
COLEMAN	6,456.00						6,456.00	81.53			6,537.53					0.00			6,537.53	Appointed to the Authority at the AGM June 2019
CONNOR	1,345.00				672.61		2,017.61	43.66			2,061.27					0.00			2,061.27	Left the Authority at the AGM in June 2019
DE' ASHA	715.89						715.89	3.64			719.53					0.00			719.53	Left the Authority on 2nd May 2019 as a result of the Local Elections
GLADDEN	1,614.00						1,614.00	8.26			1,622.26	33.80				33.80			1,656.06	Left the Authority at the AGM in June 2019
GRACE	8,070.00				2,018.04		10,088.04	251.88			10,339.92					0.00	755.64		11,095.56	
JONES	2,358.55						2,358.55	108.13			2,466.68					0.00			2,466.68	Appointed to the Authority in February 2019 to replace Cllr Chris Meaden. Left the Authority at the AGM in June 2019
KENNY	8,070.00		9,583.35				17,653.35	2900.85			20,554.20	323.80	93.60			417.40	585.00		21,556.60	Appointed to the role of Vice-Chair at the AGM June 2019. Was previously Chair of Community Safety & Protection Committee
KNIGHT	5,786.86						5,786.86	750.67			6,537.53					0.00			6,537.53	Appointed to the Authority at the AGM June 2019
MAKINSON	8,070.00				1,513.53		9,583.53	215.78			9,799.31					0.00			9,799.31	Appointed to the Authority at the AGM June 2019
MALONEY	6,456.00			623.04			7,079.04	157.1			7,236.14	108.16				108.16			7,344.30	Appointed to the Authority at the AGM June 2019
O'KEEFFE	8,070.00			1,739.22			9,809.22	1262.58			11,071.80					0.00			11,071.80	Appointed to the Authority at the AGM June 2019
PRESTON	8,070.00						8,070.00	81			8,151.00	508.34				508.34			8,659.34	
RENNIE	8,070.00				504.51		8,574.51	99.63			8,674.14					0.00			8,674.14	Has shared the Opposition Spokesperson allowance with Cllr Makinson since AGM June 2019 - each receiving 50% of the payment
ROBERTS J	8,070.00		10,513.42				18,583.42	1466.74			20,050.16					0.00	585.00		20,635.16	Appointed as a Vice-Chair at AGM June 2019. Was previously Chair of the Audit Committee.
SPURRELL	6,456.00						6,456.00	81.53			6,537.53					0.00			6,537.53	Appointed to the Authority at the AGM June 2019
STAPLETON	8,070.00						8,070.00	40.32			8,110.32					0.00			8,110.32	
SULLIVAN	780.97		1,008.75				1,789.72	141.74			1,931.46		50.00			50.00			1,981.46	Left the Authority on 2nd May 2019 as a result of the Local Elections. Was previously Vice-Chair.
THOMPSON	8,070.00						8,070.00	40.32			8,110.32					0.00			8,110.32	
TWEED	8,070.00				2,018.04		10,088.04	251.88			10,339.92		170.50			170.50	477.53		10,987.95	
Boyle							0.00			350.00	-350.00					0.00			-350.00	No invoices have been submitted for financial year 2019/20. The entry of minus £350 is in relation to invoices paid in financial year 2019/20, which were for services provided during 2018/19.
OTHER COSTS (not attributable to any Member)							0.00				0.00					0.00	9,007.54		9,007.54	
TOTAL	142,168.16	16,140.00	21105.52	2362.26	7399.34	0	189,175.28	10,795.15	0.00	-350.00	199,620.43	2,085.45	1,389.44	307.61	547.20	4,329.70	13,150.31		217,100.44	

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MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11 JUNE 2020	REPORT NO:	CFO/034/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY, GEMMA SUNG
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	SCHEME OF MEMBERS ALLOWANCES 2020/21		

APPENDICES:	APPENDIX A:	DRAFT MERSEYSIDE FIRE & RESCUE AUTHORITY SCHEME OF MEMBERS' ALLOWANCES
	APPENDIX B:	MEMBERS ALLOWANCE PAY RATES 2019/20
	APPENDIX C:	REVISED MEMBERS' ALLOWANCE PAY RATES 2020/21

Purpose of Report

1. To request that the Authority reviews the current Scheme of Members' Allowances; and makes recommendations on any changes it wishes to make to the Scheme.

Recommendation

2. That Members;
 - a. Confirm continuation with its current Members' Allowance Scheme, or:
 - b. Identify any variations to the Scheme they may wish to implement, in line with the structure of the Authority (which is being considered as a separate report on this agenda).
 - c. Note that any inflationary increase to the Authority's Scheme of Members' Allowances is normally aligned to the previous year's Firefighters' pay. However, at the Authority's Budget meeting on 27th February 2020 Members resolved to freeze all 2020/21 member allowances for the twelfth consecutive year.

- d. Confirm their intention to either accept or reject any pay increases in line with Firefighters Pay Award for 2020/21 which would apply to 2021/22 allowances.
- e. Consider and confirm if they are content for the combined roles of Co-opted Member:
 - i. to be appointed to both the Audit Committee and Scrutiny Committee, as a non-voting member (subject to approval of Structure).
 - ii. to continue to consider any complaints against Members, alleged to have breached the Members' Code of Conduct and any allegations received in respect of a Relevant Officer as an "Independent Person";
 - iii. To be paid for conducting such roles following submission and verification of invoices, at a daily attendance rate of £50 (as and when required) as is the current case.

Introduction and Background

- 3. The Authority's draft Scheme of Members' Allowances for 2020/21 is attached at Appendix A. The Scheme adopted by the Authority on 22nd November 2004, was approved to take effect on 1st April 2005 and was subsequently confirmed at the Annual Meetings in 2006, 2007 and 2008.
- 4. In 2009 the Authority agreed an amendment to the Scheme of Allowances to include the addition of a Special Responsibility Allowance (SRA) of 50% of the basic allowance, for Members appointed as Deputy Group Leaders, should their group wish to appoint a Member to that position, on the proviso that such allowance would not be payable where an SRA is also payable for performing the role of Vice Chair of the Authority.
- 5. The Authority also agreed that Members entitled to SRA's for the role of "Chair" or additional responsibilities such as Lead Member, would only be entitled to receive one SRA payment.
- 6. As the SRA payment for a Deputy Group Leader had not been paid since 2011/12; and as the proportion of Opposition Members appointed to the Authority did not form any single political group, it was agreed by the Authority at the AGM on 11th June 2015, that the SRA payment for Deputy Group Leader, be removed from the Scheme of Members Allowances for 2015/16.
- 7. In addition; and due to the political balance of the Authority, it was also agreed at the AGM 11th June 2015 that the SRA payment for Opposition Spokesperson, only be paid to one Opposition Member.
- 8. A slight amendment was made to the Scheme of Allowances for 2018/19, in relation to Schedule 1 – "Special Responsibility Allowances". It was agreed that

the “Sub-Committee Chair” Allowance be removed and 2 levels of “Chair Allowance” created. For Committees comprising of 7 or more Members, the Chair’s Allowance will be paid at a higher rate of £6,035p.a. For Committees of 6 Members or less, the Chair’s Allowance will be paid at the lower rate of £4,053p.a (the same rate as the previous “Sub-Committee Chair” Allowance).

9. No further changes were made to the Members’ Allowance Scheme in 2019/20.
10. Members will recall that the Localism Act 2011 requires that an Independent Person (IP) be appointed to consider any complaints made against Elected Members. The Authority considered entering into a shared arrangement with another Authority however it was not possible for practical reasons to achieve this outcome.
11. At the Annual Meeting 2013 the Authority considered and approved a job description for the role of Independent Person, as although no complaints have been received over the past few years, the importance of having someone available to undertake this role if required was recognised.
12. Furthermore, Members will recall that the National Framework for England requires Fire and Rescue Authorities to involve their communities in planning and to have effective scrutiny arrangements in place with independence in the process. In 2012 the LGA Peer Challenge report recommended that more independent scrutiny would give increased public assurance. A number of options were considered to provide this type of independent scrutiny, including sharing arrangements with other FRA’s. However, most other FRA’s had their own arrangements in place and therefore, the Authority approved at its Annual Meeting 2013, the role and responsibilities for an appointed Co-opted Member to sit on the Performance and Scrutiny Committee, without voting rights, to provide an impartial and independent view to this Committee.
13. Since October 2013, Mr Anthony Boyle has been undertaking the roles of Independent Person and Co-opted Member under the title of “Independent Person”.
14. The Authority is requested to consider whether the combined undertaking of these roles by the appointed individual has had any significant effect upon the Authority, which may justify terminating the arrangement; and if there is no just cause, confirm the continuation of the combined arrangements for 2020/21.
15. It is proposed that Mr Boyle continues to be Co-opted onto both the Audit Committee and the Scrutiny Committee in the same capacity as he is at present.
16. The Scheme provides for payment of a basic allowance to all Councillors calculated at £8,070 from 1st April 2010 (in line with Firefighters pay award of the previous July). There was a pay freeze for Firefighters from 2010 until 2012; and 1% increases to Firefighters pay each year since. However, each year, the Authority has resolved not to take these 1% increases to their allowances.

17. Furthermore, Firefighters were awarded a 2% pay increase in July 2019, however at the Authority's Budget meeting on 27th February 2020, Members resolved to freeze all 2020/21 Member allowances for the twelfth consecutive year.
18. Members will consider the Structure of the Authority for 2020/21 within a separate report on the Agenda.

Equality and Diversity Implications

19. All Members are entitled to the same Basic Allowance; and SRA's are paid to Members for performing approved special responsibilities by reference to proportions of basic allowance.

Staff Implications

20. There are no staff implications arising directly from this report. This report relates to Members Allowances only.

Legal Implications

21. The Local Government Act 1972 and the Members Allowances (England) Regulations 2003, provide that a Scheme of Allowances is required and reviewed every year.

Financial Implications & Value for Money

22. The Authority is fully committed to reducing its own costs as the organisation faces up to the Government cuts and what that means for local services. The Authority had already made reductions in its allowances of £24,000 and the Authority will again freeze all member allowances for the twelfth consecutive year.
23. The Members Allowance Budget for 2020/21 is now set at £199,900 plus £8,100 for national insurance costs.

Risk Management, Health & Safety, and Environmental Implications

24. There are no risk management, health and safety, or environmental implications arising directly from this report.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

25. Payment of allowances at reasonable rates will ensure that Members are able to effectively perform their functions, in leading and setting the mission, policies and objectives for the Authority to achieve.

BACKGROUND PAPERS

GLOSSARY OF TERMS

IP	Independent Person
FRA'S	Fire & Rescue Authorities
LGA	Local Government Association
SRA	Special Responsibility Allowance

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Scheme of Members Allowances

1. This Scheme is made on the 11th day of June 2020, in accordance with the Local Authorities (Members Allowances) England Regulations 2003 for the payment of Members Allowances.
2. This Scheme amends the previous Scheme made by the Authority with effect from the 1st day of April 2005, as subsequently amended on 1st November 2008, 15th June 2009, 11th June 2013, 26th June 2014, 11th June 2015, 14th June 2016, 13th June 2017, 14th June 2018 and 13th June 2019. This Scheme shall continue until subsequently varied or revoked by the Authority.
3. Basic Allowance
 - 3.1 The Authority shall pay a Basic Allowance to each Member of the Authority who is a Councillor for each year.
 - 3.2 Subject to paragraphs 3.3, 7, 8, and 12 the Basic Allowance payable in respect of each year commencing on 1st April, shall be £8,070.
 - 3.3 Where a Member's term of office begins or ends at any time other than at the beginning or end of a year, their entitlement shall be to a proportion of the Basic Allowance that represents the number of days within that year, to which they are appointed as a Member of the Authority.
4. Special Responsibility Allowance
 - 4.1 Subject to paragraphs 4.2, 7, 8, and 12 the Authority shall pay to a Member of the Authority who is a Councillor and who has the Special Responsibility specified in column one of Schedule 1 to this scheme, a Special Responsibility Allowance in respect of each year, commencing on the 1st April 2020, of a sum specified in the corresponding part of column 2 of Schedule 1.
 - 4.2 Should a Member be appointed to, or removed from a role carrying a Special Responsibility Allowance, at any point other than at the beginning or end of the year, their entitlement shall be to a proportion of the Special Responsibility Allowance, that represents the number of days within the year, to which they are appointed in that role.

5. Travelling and Subsistence Allowance

- 5.1 Subject to paragraphs 8, 9, and 12 the Authority shall pay to each Member of the Authority who is a Councillor, an allowance in respect of travelling and subsistence undertaken in connection with, or relating to the duties specified in paragraph 5.2, in respect of matters specified in column 1 of the second Schedule at the rates specified in the corresponding part of column 2 of the second Schedule.
- 5.2 The duties referred to in paragraph 5.1 (for which a travelling and subsistence allowance is payable) are:-
- (a) The attendance at a meeting of, the Authority, any sub – committee of the Authority, any other body to which the Authority makes appointments or nominations, or any committee or sub-committee of any such a body;
 - (b) The attendance at any other meeting, the holding of which is authorised by the Authority, or a committee or sub-committee of the Authority, or a joint committee of the Authority and one or more Local Authority within the meaning of section 270 (1) of the Local Government Act 1972, or a sub-committee of such a joint committee provided that:-
 - (i) Where the Authority is divided into two or more political groups, it is a meeting to which members of at least two such groups have been invited, or
 - (ii) if the Authority is not so divided, it is a meeting to which at least two members of the Authority have been invited.
 - (c) The attendance at a meeting of any association of authorities of which the Authority is a member.
 - (d) The attendance at any conference or meeting approved by the Authority (or the Monitoring Officer, acting under delegated powers on behalf of the Authority).whether inside or outside of the United Kingdom, for the purpose of discussing any matter which relates to the interests or the functions of the Authority, or to any function of Local Authorities in which the Authority has any interest.
 - (e) The attendance at seminars and presentations arranged by the Chief Fire Officer, the Monitoring Officer, or the Authority, which relate to the interests or the functions of the Authority, or to any function of local authorities in which the Authority has an interest.
 - (f) Making official and courtesy visits, whether inside or outside the United Kingdom, on behalf of the Authority, as approved by the Authority, or a Committee of the Authority (or the Monitoring Officer acting under delegated powers on behalf of the Authority.)

6. Independent Persons Allowance

The Authority shall pay an Independent Person Allowance, in respect of attendance at conferences and meetings, to any individual who is not a Member of the Authority, but who is appointed as a co-opted member of a Committee (or Sub-Committee) of the Authority.

Subject to paragraphs 6.3, 7, 8, 9, and 12, the Independent Person's Allowance, payable in respect of each year commencing on 1st April 2017, shall be to a sum of £50 for each day of attendance at meetings or events.

7. Suspension of Allowances

Where a Member of the Authority or of a Committee of the Authority (as the case may be) is suspended from their responsibilities or duties as a Member of the Authority in accordance with part III of the Local Government Act 2000 or regulations made under that part, then the Authority may withhold:-

- (a) the part of the Basic Allowance payable to that Member in respect of the period for which they are suspended or partially suspended; and/or
- (b) the part of the Special Responsibility Allowance payable to that Member in respect of the responsibilities or duties from which they are suspended or partially suspended; and/or
- (c) any Travelling and Subsistence Allowance payable to the Member in respect of the responsibilities or duties from which they are suspended or partially suspended; and/or
- (d) any Independent Person's Allowance payable to that Member in respect of the responsibilities or duties from which they are suspended or partially suspended.

8. Repayment of Allowances

Where payment of any allowance has already been made in respect of any period during which the Member concerned is:-

- (a) suspended or partially suspended from their responsibilities or duties as a Member of the Authority in accordance with Part III of the Local Government Act 2000 or regulations made under that part; or
- (b) Ceases to be a Member of the Authority; or
- (c) is in any other way not entitled to receive the allowance in respect of that period.

The Authority may require that such part of the allowance as relates to any such period, be repaid to the Authority.

9. No Duplication of Payment

Where a Member of the Authority is also a Member of another authority, that Member may not receive allowances from more than one authority in respect of the same duty.

10. Elections to Forgo Allowances

A person may, by notice in writing given to the Monitoring Officer, elect to forgo their entitlement, or any part of their entitlement to allowances.

11. Claims and Payments

11.1 Claims for Travelling and Subsistence Allowances, and Independent Person's Allowances must be made by the person to whom they are payable within 6 months of the date from which entitlement to such allowances arises.

11.2 The Authority has the right to refuse payment where the allowance is not claimed within the period specified in paragraph 11.1.

12. Annual Adjustment of Allowances

The allowances specified in paragraphs 3 (Basic Allowance), 4 (Special Responsibility Allowance), 5 (Travelling and Subsistence Allowance) and 6 (Independent Person's Allowance), shall be increased annually with effect from the 1st day of April in each year, by the same proportion as the increase in salary of firefighting staff in the Service in the year prior to 1st April of the year for which an allowance under this scheme is payable, unless The Authority resolves otherwise.

13. Date from which Amendments to the Scheme are to apply

Where an amendment is to be made to this scheme by the Authority, which affects an allowance payable for the year in which the amendment is made, entitlement to such allowance as amended, shall apply with effect from the date of approval of the amendment by the Authority.

Schedule 1 – Special Responsibility Allowances

<u>Column 1</u> (Special Responsibility)	<u>Column 2</u> (Amount of Special Responsibility Allowance)
Chairman	£16,140
Vice Chairman (incl. Chair Of Committee)	£12,105
Opposition Spokesperson	£2,018
Committee Chair for Committees of 7 Members or more (excl. Authority Chair/ Vices & Leaders/Opposition Spokesperson)	£6,053
Committee Chair for Committees of 6 Members or less	£4,035
Additional Responsibility (for Lead Members and Opposition Spokesperson)	£2,018

Only one additional Responsibility Allowance payable regardless of how many additional responsibility roles held.

Schedule 2 – Travelling & Subsistence Allowances

1. Travel Allowance

<u>Column 1</u> (type of travel)	<u>Column 2</u> (rates of allowance)
Travel by public transport	A sum equal to the costs of the ordinary fare, or in the case of travel by rail the cost of first class travel
Travel by motor cycle	22.6p per mile
Travel by motor vehicle	56.4p per mile
Travel by taxi	A sum equal to the actual fare and any reasonable gratuity paid.
Travel by air	A sum equal to the cost of the ordinary fare, or where travelling on a flight scheduled to take at least 5 hours a sum equal to the cost of club class

2. Subsistence Allowance

<u>Column 1</u> (absence period)	<u>Column 2</u> (rates of allowance)
-------------------------------------	---

2.1 Where the Authority does not pay for overnight accommodation direct and:

Absence overnight in UK from usual place of residence (other than in London)	£148.00
Absence overnight from usual place of residence in London (i.e. the city of London, Boroughs of London, Greenwich and Fulham, Islington, Kensington and Chelsea, Lambeth, Lewisham, Southwall, Tower Hamlets, Wandsworth and Westminster)	£180.00
Absence overnight outside the U.K.	£180.00

2.2 Subject to paragraph 2.3. where the Authority pays for overnight accommodation direct and there is absence from the usual place of residence, a subsistence allowance of £56.82 in London and £44.77 elsewhere, is payable. Where the absence does not involve an absence overnight:-

(a) Breakfast Allowance

Absence of more than 4 hours £9.01
Before 11a.m.

(b) Lunch Allowance

Absence of more than 4 hours, £13.55
Including the period of 12noon and 2pm

(c) Tea Allowance

Absence of more than 4 hours £5.64
Including 3pm to 6pm

Or;

(d) Evening Meal Allowance

Absence of more than 4 hours £16.92
ending after 7pm

2.3 Where meal(s) are provided free of charge to the Member their entitlement to an allowance will not apply in respect of the meal period for which such meal or meals are provided without charge to the Member.

Member Allowances 2020/21

Original Source: CFO/117/05

Revised 'Scheme of Members Allowances' 01/11/08

Increased each 1st April in line with Firefighters Pay Award of previous July

Increase applied 01/04/10 = 1.25%

Basic Allowance	Annual	New Monthly
Members	£ 8,070	£ 672.50

	Daily Attendance Rate
Co-Optee / Independent Person	£50 payable via Invoice

Special Responsibility Allowance	Annual	New Monthly
(payable to certain Members in addition to Basic)		
Chair	£16,140	£ 1,345.00
Vice Chair (incl. Chair of Committee)	£12,105	£ 1,008.75
Opposition Spokespersons	£ 2,018	£ 168.17
Committee Chair for Committees of 7 Members or more (excl. Authority Chair/ Vices & Leaders)	£ 6,053	£ 504.42
Committee Chair for Committees of 6 Members or less	£ 4,035	£ 336.25
Additional Responsibility (unless in receipt of any other special responsibility)	£ 2,018	£ 168.17

Members Travel & Subsistence Allowances 2020/21

Travel	New Allowance
Motor Cycle (pence per mile)	22.6
Motor Vehicle (pence per mile)	56.4

Overnight Subsistence

Overnight Stay – London & Approved Conferences	£180.00
Overnight stay outside London	£148.00

If accommodation is paid directly by the Authority the allowance is reduced to:

London & Approved Conferences	£56.82
Outside London	£44.77

Day Subsistence

Breakfast	£ 9.01
Lunch	£13.55
Tea	£ 5.64
Evening Meal	£16.92
Full day subsistence	£39.49

Where any meal is provided free of charge, the corresponding allowance will not be payable

Member Allowances Pay Rate 2019/20

- ◆ Original source : CFO/117/05
- ◆ Revised 'Scheme of Members Allowances' 01/11/08
- ◆ Increased each 1st April in line with Firefighters Pay Award of previous July
- ◆ Increase applied 01/04/10 = 1.25%
- ◆ Pay Increase in line with Firefighters Pay Award July 2012 Rejected by Authority 11th June 2013
- ◆ Pay Increase in line with Firefighters Pay Award July 2013 Rejected by Authority 26th June 2014
- ◆ Pay Increase in line with Firefighters Pay Award July 2014 Rejected by Authority 11th June 2015
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2015 at AGM 11th June 2015
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2016 at AGM 14th June 2016
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2017 at AGM 13th June 2017
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2018 at AGM 14th June 2018
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2018 at AGM 13th June 2019

<u>Basic Allowance</u>	£	
	<u>Annual</u>	<u>New Monthly</u>
Members	£8,070	672.50

<u>Special Responsibility Allowance</u>	<u>Annual</u>	<u>New Monthly</u>
Payable to certain Members in addition to Basic.		
	£	
Chair	£16,140	1345.00
Vice Chair (<i>including Chair of Committee</i>)	£12,105	1008.75
Opposition Spokesperson	£2,018	168.17
Committee Chair for Committees of 7 Members or more (<i>Excluding Authority Chair/Vices & Leaders</i>)	£6,053	336.25
Committee Chair for Committees of 6 Members or less	£4,035	336.25
Additional Responsibility (<i>unless in receipt of any other special responsibility</i>)	£2,018	168.17

Members Travel & Subsistence Allowances 2019/20

<u>Travel</u>	<u>New Allowance</u>
Motor Cycle p. per mile	22.6
Motor Vehicle p. per mile	56.4

<u>Overnight Subsistence:</u>	£
Overnight stay London & approved conferences	180.00
Overnight stay outside London	148.00

If accommodation is paid directly by the Authority the allowance is reduced to:

	£
London & approved conferences	56.82
Outside London	44.77

<u>Day Subsistence:</u>	£
Breakfast	9.01
Lunch	13.55
Tea	5.64
Evening Meal	16.92
Full day subsistence	39.49

Independent Person Expenses 2019/20

	£
Daily Attendance Rate	50.00

Where any meal is provided free of charge, the corresponding allowance will not be payable.

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Proposed Member Allowances Pay Rate 2020/21

- ◆ Original source : CFO/117/05
- ◆ Revised 'Scheme of Members Allowances' 01/11/08
- ◆ Increased each 1st April in line with Firefighters Pay Award of previous July
- ◆ Increase applied 01/04/10 = 1.25%
- ◆ Pay Increase in line with Firefighters Pay Award July 2012 Rejected by Authority 11th June 2013
- ◆ Pay Increase in line with Firefighters Pay Award July 2013 Rejected by Authority 26th June 2014
- ◆ Pay Increase in line with Firefighters Pay Award July 2014 Rejected by Authority 11th June 2015
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2015 at AGM 11th June
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2016 at AGM 14th June
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2017 at AGM 13th June
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2018 at AGM 14th June
- ◆ Confirmed intention to reject any Pay Increase in line with Firefighters Pay Award 2018 at AGM 13th June

<u>Basic Allowance</u>	£	
	<u>Annual</u>	<u>New Monthly</u>
Members	£8,070	672.50

Special Responsibility Allowance

Annual New Monthly

Payable to certain Members in addition to Basic.

£

Chair	£16,140	1345.00
Vice Chair (<i>including Chair of Committee</i>)	£12,105	1008.75
Opposition Spokesperson	£2,018	168.17
Committee Chair for Committees of 7 Members or more (<i>Excluding Authority Chair/Vices & Leaders</i>)	£6,053	336.25
Committee Chair for Committees of 6 Members or less	£4,035	336.25
Additional Responsibility (<i>unless in receipt of any other special responsibility</i>)	£2,018	168.17

Members Travel & Subsistence Allowances 2020/21

Travel

New Allowance

Motor Cycle	p. per mile	22.6
Motor Vehicle	p. per mile	56.4

Overnight Subsistence:

£

Overnight stay London & approved conferences	180.00
Overnight stay outside London	148.00

If accommodation is paid directly by the Authority the allowance is reduced to:

£

London & approved conferences	56.82
Outside London	44.77

Day Subsistence:

£

Breakfast	9.01
Lunch	13.55
Tea	5.64
Evening Meal	16.92
Full day subsistence	39.49

Independent Person Expenses 2020/21

£

Daily Attendance Rate	50.00
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Where any meal is provided free of charge, the corresponding allowance will not be payable.

e 2015
e 2016
e 2017
e 2018
e 2019

MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/035/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY, GEMMA SUNG
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	QUESTIONS ON DISCHARGE OF FUNCTIONS		

APPENDICES:	
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Purpose of Report

1. To request that the Authority nominates a Member from each of the five constituent District Councils as the Members responsible for answering questions in their Council on the discharge of the functions of the Authority.

Recommendation

2. That the Authority nominates five Members (one from each constituent District Council) as the Members responsible for answering questions within their Council on the discharge of the functions of Authority.

Introduction and Background

3. There is a requirement under Section 41 of the Local Government Act 1985 for the Authority to nominate Members of the Authority from each constituent District Council to answer questions within their Council on the discharge of the functions of the Authority.
4. It is at the discretion of the Authority who it appoints in each case for this purpose and there is no requirement that the nominee should be from the main political group either on the Authority or within the constituent Council.
5. The Members nominated in 2019/20 under Section 41 were:-

Knowsley	-	Councillor Steff O’Keeffe
Liverpool	-	Councillor James Roberts
Sefton	-	Councillor Les Byrom
St. Helens	-	Councillor Lisa Preston
Wirral	-	Councillor Brian Kenny
6. Members are requested to make nominations for 2020/21.

Equality and Diversity Implications

7. There are no direct equality and diversity implications from this report. However, it is considered that having one Member from each District Council appointed to answer questions on the discharge of functions, ensures accurate and consistent information is passed on to each District across Merseyside.

Staff Implications

8. There are no staff implications in relation to this report, as the report relates to Members of the Authority.

Legal Implications

9. By appointing Authority Members from each District Council to answer questions on the discharge of functions, the Authority will be meeting their requirement under Section 41 of the Local Government Act 1985.

Financial Implications & Value for Money

10. There are no financial implications arising from this report.

Risk Management, Health & Safety, and Environmental Implications

11. There are no risks, health and safety or environmental implications arising from this report.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

12. Having Authority Members appointed to answer questions in their Council ensures that accurate, relevant information is fed back to the community to confirm what the Authority does in support of achieving the Authority's mission.

BACKGROUND PAPERS

GLOSSARY OF TERMS

MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/036/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY – DEMOCRATIC SERVICES MANAGER, EXT 4113
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	APPOINTMENT OF MEMBERS TO OUTSIDE BODIES		

APPENDICES:	
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Purpose of Report

1. To inform the Authority of the outside organisations to which it is currently affiliated; and to request where appropriate, confirmation of continuing affiliation for 2020/21 and the appointment of representatives to those organisations.

Recommendation

2. That the Authority considers whether it wishes to confirm continuing affiliation with each of the organisations specified in this report; and as appropriate, appoints Members to provide Authority representation on each of the outside organisations.

Introduction and Background

3. (A) Local Government Association

At the 2019 Annual General Meeting Councillors Byrom, Kenny and Roberts were appointed as the representatives on the Fire Services Commission.

All Fire and Rescue Authorities in full or corporate membership of the Association have the right to representation and voting on this Commission in accordance with Article 10 (and Schedule 1) of the LG Group Constitution, Standing Orders and Political Conventions. Additional members from fire and rescue authorities appointed as necessary by the political groups to ensure political balance as provided by Article 9.3.

For 2020, the LGA again offered a 2.5% loyalty discount to all authorities renewing their Membership. However, the additional 2.5% prompt payment discount previously offered, has now been replaced with a 2.5% discount for all authorities that elect to pay via direct debit.

In order to take advantage of these discounts, following consultation with the Chair of the Authority, it was agreed that payment be made; and the Authority sign up to the direct debit scheme. A report was submitted to the meeting of the full Authority on 21st May 2020, to confirm this decision.

Members are asked to confirm who the representatives appointed to the Fire Services Commission for 2020/21 will be; and whether the Authority agrees to meet any costs related to Members attendance at associated meetings.

(B) North West Employers Organisation

The Authority is a member of the North West Local Authorities Employers Organisation. For 2019/20 the cost of this membership was £2,736.78.

For 2020/21, the cost of affiliation remains at £2,736.78.

Nomination for the position of appointed representative for 2020/21 is now requested.

(C) North West Fire and Rescue Advisory Forum

The North West Fire and Rescue Advisory Forum was established in April 2014 following the disbanding of the North West Partnership Board. This Forum elected to have a Membership of Chairs, Vice-Chairs, Opposition Spokespersons and Chief Fire Officers.

The Members currently representing the Authority are Councillor Byrom and Councillor Rennie.

Members are requested to confirm appointment to this Forum for 2020/21.

(D) Association of Metropolitan Fire & Rescue Authorities

The Authority appointed Councillor Byrom to the Association of Metropolitan Fire & Rescue Authorities in 2019/20.

Members are requested to confirm appointment to this Association for 2020/21.

(E) Liverpool City Region LEP

Merseyside Fire and Rescue Authority has membership of this Organisation which is attended by a Senior Officer of MFRA. The cost of this membership for 2019/20 was £5,250.

Members are asked to confirm membership to this organisation for 2020/21.

(F) Merseyside Community Safety Partnership / Safer Merseyside Partnership

At the Annual Meeting in June 2018, Members raised the possibility of MFRA having Member representation on the Merseyside Community Safety Partnership, as it was noted that the local authorities are all represented.

This request was taken forward; and at its meeting on 1st March 2019, the Merseyside Community Safety Partnership approved the Terms of Reference for the Safer Merseyside Partnership for 2019/20, which includes the appointment of a representative of Merseyside Fire and Rescue Authority.

For 2019/20, Cllr Steff O’Keeffe was appointed as MFRA’s representative on the Safer Merseyside Partnership.

Members are therefore asked to confirm the appointment to this partnership for 2020/21.

Equality and Diversity Implications

4. Appointments and participation in the above organisations will assist the Authority in developing diversity further.

Staff Implications

5. There are no staff implications in relation to this report.

Legal Implications

6. At its AGM, the Authority is required to appoint Members to any appropriate and approved outside organisations.

Financial Implications & Value for Money

7. The costs of membership of the above organisations can be met from existing budgets.

Risk Management, Health & Safety, and Environmental Implications

8. Members of the Authority are appointed to outside organisations to learn from them, lend support to them; and encourage development for the Authority and the organisation, to help create as safe an environment as possible.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

9. The appointment of Members to outside organisations helps to develop the Authority's knowledge to ensure they continually learn and develop and continue to play an active key role in the development and safety of the community it serves.

BACKGROUND PAPERS

GLOSSARY OF TERMS

MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/037/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY – DEMOCRATIC SERVICES MANAGER, EXT 4113
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	APPROVED CONFERENCE AND OUTSIDE MEETINGS		

APPENDICES:	
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Purpose of Report

1. To request that Members confirm their approval for attendance at conferences and outside meetings by representatives of Merseyside Fire & Rescue Authority, to be determined by the Chair of the Authority.

Recommendation

2. That Members confirm their approval for attendance at conferences and outside meetings by representatives of Merseyside Fire & Rescue Authority, to be determined by the Chair of the Authority.

Introduction and Background

3. Members' presence at conferences and outside meetings is vital to their role and development as Authority Members. It ensures that the Authority is included in; and informed by local and national issues, to enable Members to make the best decisions for the public of Merseyside.
4. In previous years, the Authority has maintained a list of conferences and outside meetings, which were reviewed annually in accordance with the Scheme of Members Allowances; and approved as standing events at which the Authority should be represented by appropriate numbers of Members and Officers.
5. At the Annual General Meeting 2015, Members noted that several of the conferences and outside meetings contained within the approved list, are no longer in existence. Due to the continually changing political landscape, it was therefore agreed that the list of approved conferences and outside meetings be removed; and attendance at conferences and outside meetings by representatives of the Authority, be approved by the Chair of the Authority.

6. Once attendance at a conference or outside meeting has been determined by the Chair of the Authority, Member representation at such events, is determined and agreed by the Monitoring Officer in consultation with the Chair of the Authority and/ or Vice-Chair and Opposition Members.
7. Where a conference or meeting is directly linked to a specific Member role, the appropriate Member may be requested to attend to represent the Authority.
8. Members are therefore asked to confirm that they remain content with this arrangement for 2020/21.

Equality and Diversity Implications

9. There are no equality and diversity issues arising directly from this report.

Staff Implications

10. There are no direct staff implications arising from this report. However, Officers may be required to accompany Members at events relating to their areas of expertise.

Legal Implications

11. There are no legal implications arising directly from this report.

Financial Implications & Value for Money

12. A sum of £2,550 has been allocated in the Democratic Representation Budget for the payment of Conference Fees for Members. It is anticipated that costs will be contained within the agreed budgets.

Risk Management, Health & Safety, and Environmental Implications

13. Members use the most efficient method of travel when attending conferences and outside meetings.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

14. Members' attendance at conferences and outside meetings enables the Authority to be represented appropriately, providing an opportunity to put forward suggestions, share experience and gain further knowledge. This ensures that the Authority is best placed to make the most appropriate decisions; and provide the best service possible to the communities of Merseyside.

BACKGROUND PAPERS

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MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	ANNUAL GENERAL MEETING		
DATE:	11TH JUNE 2020	REPORT NO:	CFO/038/20
PRESENTING OFFICER	ACTING MONITORING OFFICER		
RESPONSIBLE OFFICER:	RIA GROVES	REPORT AUTHOR:	KELLY KELLAWAY, GEMMA SUNG
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	MEETINGS WITH NATIONAL POLITICIANS AT PARTY POLITICAL CONFERENCES		

APPENDICES:	
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Purpose of Report

1. To consider the attendance of Members at meetings held at the location of party political conferences, in order to make Authority related representations in line with the Members Scheme of Allowances.

Recommendation

2. That Members;
 - a. approve appropriate representatives of the political groups of the Authority to attend meetings with Ministers, Opposition Spokespersons and other relevant national politicians, to be held at the location of their own party political conferences, to discuss issues relating to the business of the Authority: and
 - b. approve appropriate travel and subsistence expenses for such meetings, but no payment of conference fees be made:
 - c. report back to the Authority regarding issues raised and responses; and progress on information received.

Introduction and Background

3. The Authority has in previous years, approved the attendance of representatives of its party political groups at meetings held at the venue of their respective autumn party conference. The purpose of such attendance has been to meet with national politicians whenever possible during conference week, to act as advocates for the work of the Service; and to discuss issues of importance to the Authority from a national perspective.
4. Members are requested to consider if they wish to approve the recommendation in this report, to enable the attendance of Authority Members at meetings convened at party conferences, to make representations on behalf of the Authority at a significant political level.

Equality and Diversity Implications

5. There are no Equality and Diversity implications contained within this report.

Staff Implications

6. There are no staff implications contained within this report.

Legal Implications

7. It is important that the right representation is agreed by Members so that the relevant allowances can be paid pursuant to the Members Allowance Regulations 2003.

Financial Implications & Value for Money

8. There may be some costs in relation to Members attendance at events, which will depend on particular circumstances of attendance and regularity of such events. However, these costs can be contained within the existing Democratic Representation budget and the benefits of such representation can be significant.

Risk Management, Health & Safety, and Environmental Implications

9. Members are required to use the most efficient method of travel to such events.

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

10. Representation with National politicians at party political conferences is imperative to ensure the views of the Authority, Service and Community are expressed and considered at key political level.

BACKGROUND PAPERS

GLOSSARY OF TERMS

MERSEYSIDE FIRE AND RESCUE AUTHORITY			
MEETING OF THE:	AUTHORITY		
DATE:	11 JUNE 2020	REPORT NO:	CFO/
PRESENTING OFFICER	CHIEF FIRE OFFICER		
RESPONSIBLE OFFICER:	DEB APPLETON	REPORT AUTHOR:	JACKIE SUTTON
OFFICERS CONSULTED:	STRATEGIC LEADERSHIP TEAM		
TITLE OF REPORT:	SERVICE DELIVERY PLAN 2019/20 END OF YEAR REPORT		

APPENDICES:	APPENDIX A:	KPI/LPI 2019/20 END OF YEAR REPORT
	APPENDIX B:	FUNCTIONAL PLAN UPDATES DEC 19 TO MARCH 2020
	APPENDIX C:	2019/20 FINAL PERFORMANCE INDICATOR PERFORMANCE
	APPENDIX D:	IRMP PERFORMANCE UPDATE

Purpose of Report

1. To request that Members scrutinise performance against the objectives and the performance targets/outcomes as set out in the Service Delivery Plan 2019/20 for the period December 2019 to March 2020.

Recommendation

2. That Members approve the attached reports for publication on the website.

Introduction and Background

3. The 2019/20 planning process began in January 2019. The process considered organisational risk, legislation, financial constraints and consultation outcomes to create innovative and value for money initiatives in order to inform the IRMP and Service Delivery Plan.
4. The December to March Service Delivery Plan Performance Report for 2019/20 is the document that reports and updates on the Functional Plan action points and Key/Benchmark Performance Indicators 2019/20 against the targets that were approved by Members in March 2019.
5. Reporting is provided on a regular basis to Members through the Authority's Committees.

Performance Indicators

6. In March 2019 a full annual review of performance indicators and their relevance was carried out. It was agreed Performance measures would continue to be grouped in the following way:
 - Summary Indicators – key summary performance indicators to measure how MFRA is performing. A number of these indicators are
 - Service Plan outcomes - Key Performance Indicators
 - Tier 1 - Outputs – contributory outcomes and Local Performance Indicators
 - Tier 2 – Output - Local Performance Indicators
 7. Performance indicators have been grouped according to incident type:
 - Dwelling fire
 - Non domestic property fire
 - Anti-social behaviour and other fire
 - Road traffic collisions
 - Special service
 - Fire alarms
 - Staff welfare, risks and competency
 - Energy and the environment
 8. The Key Performance Indicator TC05 Special Service Calls attended no longer has a target and is for quality assurance only. This decision was made due to the type of incidents attended. It was agreed that MFRS would not want to discourage many of the calls received, nor are we able to influence performance in some areas such as assisting partner agencies. Areas MFRS could influence such as RTC's attended and water rescue incidents, while still included in this indicator are also recorded separately as RC11 and RC24.
 9. This report focuses on the Benchmark Performance Indicators underpinned by the key and local performance indicators to illustrate and inform as required.
 10. The format has been designed to give a clear illustration of how the Service is performing against Key Performance Indicators which are grouped together e.g. dwelling fire related indicators are influenced by the Community Risk Management measures we put in place so this group includes measurement of the number of Home Fire Safety Checks and Safe and Well visits we deliver especially to those most at risk, which we have recognised are the over 65's and people living in areas of deprivation.
 11. The PI's are monitored and scrutinised each month through the Performance Management Group which is an internal meetings of relevant managers and the Strategic Leadership Team Strategy and Performance Board. Exceptions and areas of poor performance are highlighted and action plans put into place as appropriate. Performance indicator results for April 2019 to March 2020 is covered in detail in Appendix A. Functional Plan updates can be found at Appendix B.
-

12. Colour coding has been added to the Functional Plan updates for the end of the year 2019/20:

Key for Progress Reporting

- ⇒ Action is now business as usual/complete
- ⇒ Action is well underway/completion anticipated by a stated date
- ⇒ Action is on hold or not started

13. Members have recently approved the Service Delivery Plan for 2020/21 which incorporates actions relating to the Integrated Risk Management Plan and supplement and the HMIFRS inspection report. Future Service Delivery Plan updates will include these new actions. Appendix C to this report includes the full end of year performance indicator performance (the Service Delivery Plan 2020/21 included estimated end of year results).
14. Appendix D to the report is a high level summary of performance against every action point contained within the IRMP 2017-20 and IRMP Supplement 2019-21 which shows that the Authority has made good progress in relation to its priorities with the expectation being that all will be completed by the end of the current IRMP period (July 2021).
15. As a result of the COVID 19 epidemic, Fire and Rescue Services have been given the flexibility to extend existing IRMPs rather than create a new one, but it is currently intended to progress as planned to produced either a full IRMP or a further supplement by July 2021. Matters such as ensuring that the necessary stakeholder consultation can take place during this period will be need to be considered as will the impact of COVID 19 on all future activities, but planning is underway.

Equality and Diversity Implications

16. Equality and Diversity actions form part of the Service Delivery Plan and each action is equally impact assessed as appropriate. Performance against Equality Objectives is included in the twice yearly Equality and Diversity update reports that are submitted to committees of the Authority.

Staff Implications

17. There are no direct staffing implications contained within this report. Performance is discussed with a number of staff during the planning process and reporting periods, and those staff provide updates and put in place strategies and plans for performance improvement where required.
18. The Service has adopted a new methodology for setting performance targets for stations and station staff have been involved in that process.

Legal Implications

19. There are no direct legal implications contained within this report.

Financial Implications & Value for Money

20. It is the aim of the majority of objectives to provide the same or an improved level of service for the same or a reduced cost.

21. Initiatives where there are cost implications have been approved by the Authority and they are monitored closely through the project management process.

Risk Management, Health & Safety, and Environmental Implications

22. Consideration of Health and Safety, the environment and successful risk management is paramount in project managing all of the IRMP and Service Delivery Plan actions

Contribution to Our Mission: *Safer Stronger Communities – Safe Effective Firefighters*

23. The Service Delivery Plan is The Service Delivery Plan is the primary method by which the Authority delivers its objectives in order to achieve its Mission.

BACKGROUND PAPERS

CFO/48/19 Service Delivery Plan 2019/20 Report

GLOSSARY OF TERMS

SERVICE DELIVERY PLAN 2019-20:

April 2019 to March 2020

INDEX

Total emergency calls

Total incidents

Total fires

Primary fires

Secondary fires

Special services

False alarms

Attendance standard

Sickness absence

Carbon output

Objective:

Good performance is reflected on the top bar of each indicator graph. We use Red, Amber, and Green to indicate how each indicator is performing. Amber reflects an indicator is within 10% of target.



BENCHMARK INDICATORS

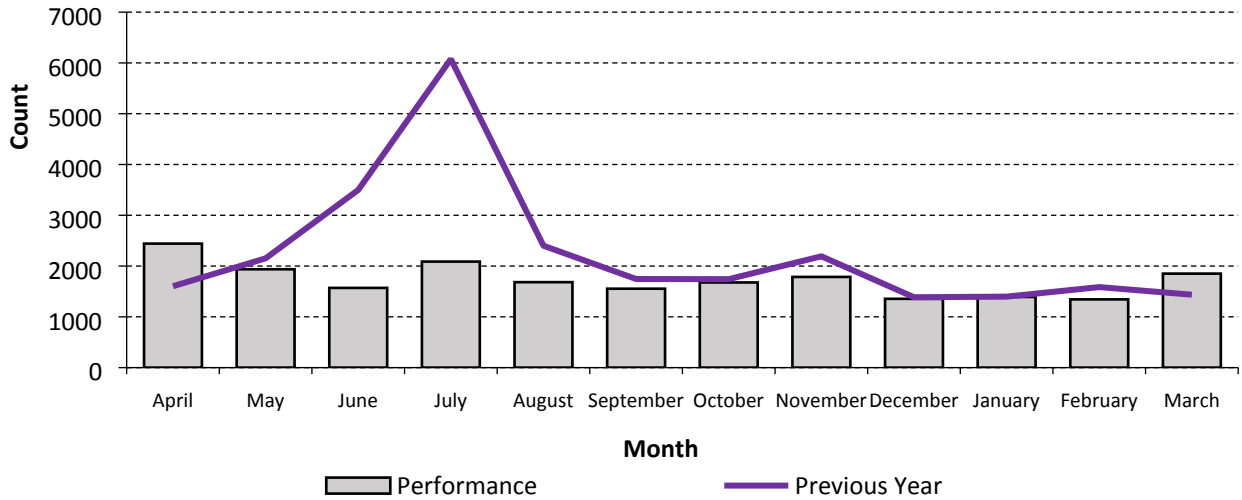
TC00 Total number of emergency calls received

Service Plan Target

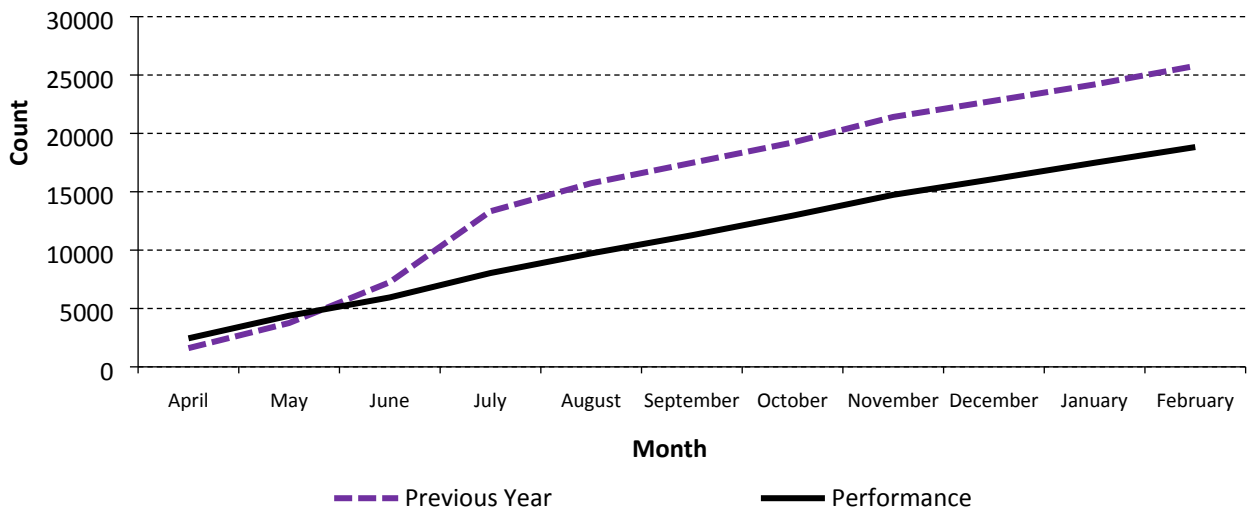
Quality Assurance

Progress to Date

20679



Cumulative Performance



TO00 Total number of emergency calls received

For quality assurance only

DO22 The % of 999 calls answered within 10 seconds

TC00 Total number of emergency calls received

From 1st April 2019 to 31st March 2020, 20679 emergency calls were received by Fire Control. This was 6536 fewer calls than for the previous year 2018/19; there were more emergency calls during 2018/19 due to the dry, hot summer affecting July and August. This indicator does not have a target it is monitored for quality assurance only

DO22 The % of 999 calls answered within 10 seconds

Cumulatively during 2019/20, 98.2% of 999 calls were answered within 10 seconds.

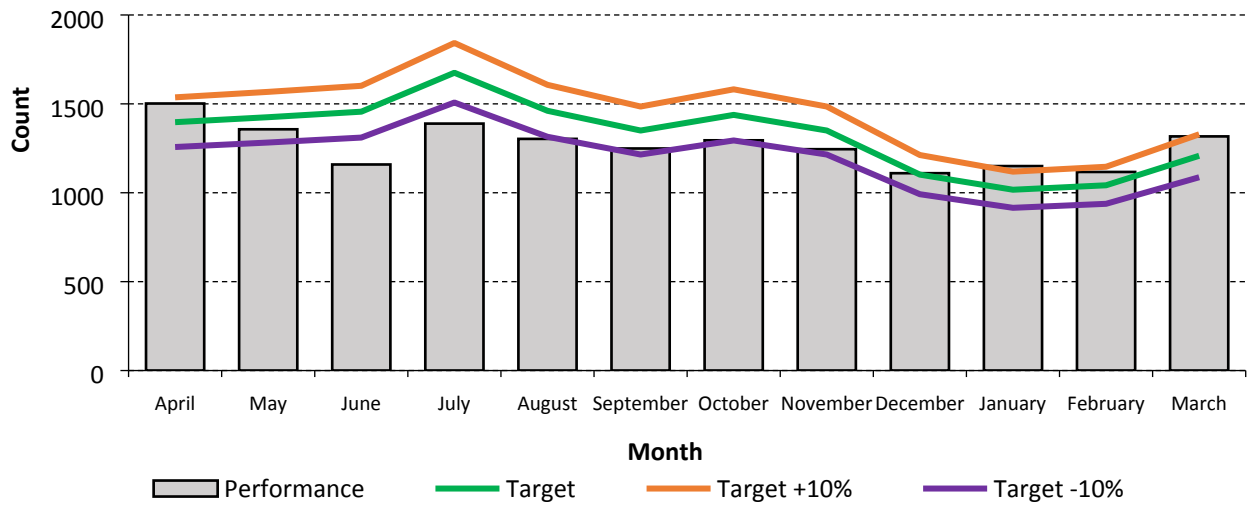
TC01 The total number of incidents attended

Service Plan Target

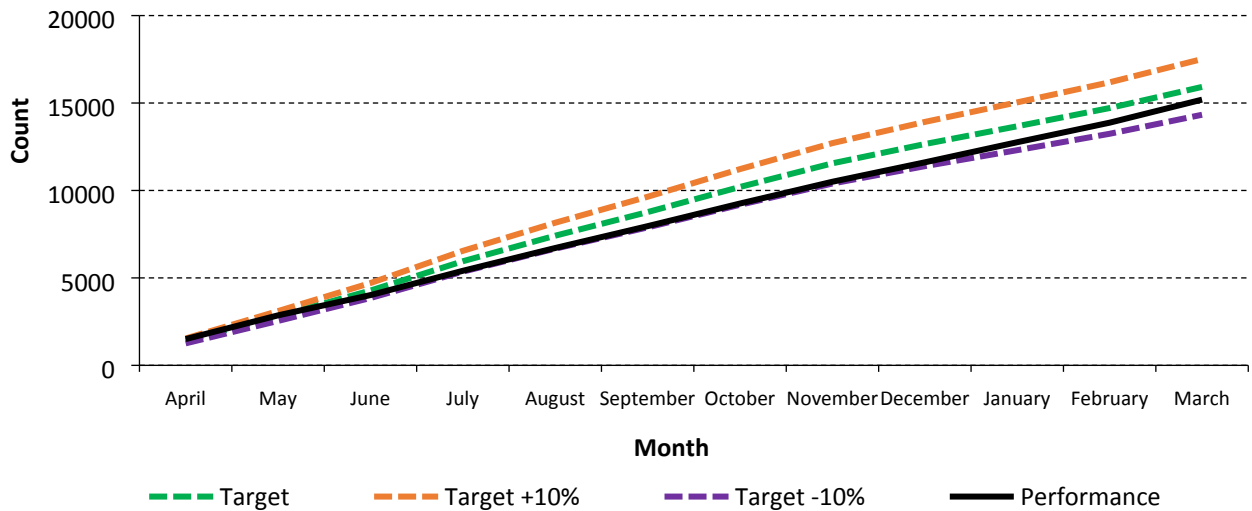
15921

Progress to Date

15193



Cumulative Performance



TC01 The total number of incidents attended

TC01 The total number of incidents attended

MFRA attended 15193 incidents during 2019/20, cumulatively there have been 728 fewer incidents attended when measured against the target for the year (15921) and 908 fewer incidents than in 2018/19.

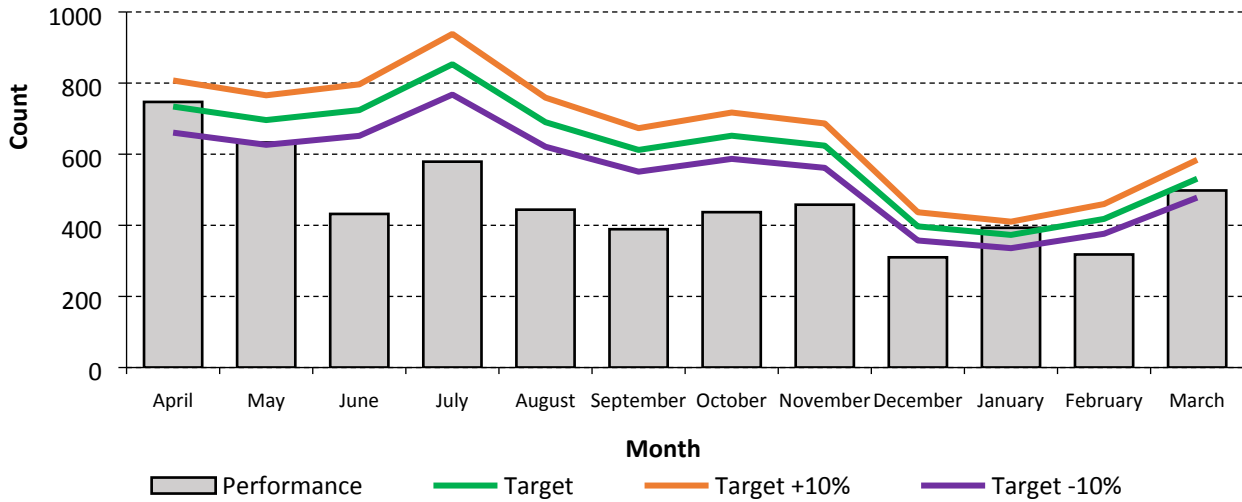
TC02 Total number of fires attended in Merseyside

Service Plan Target

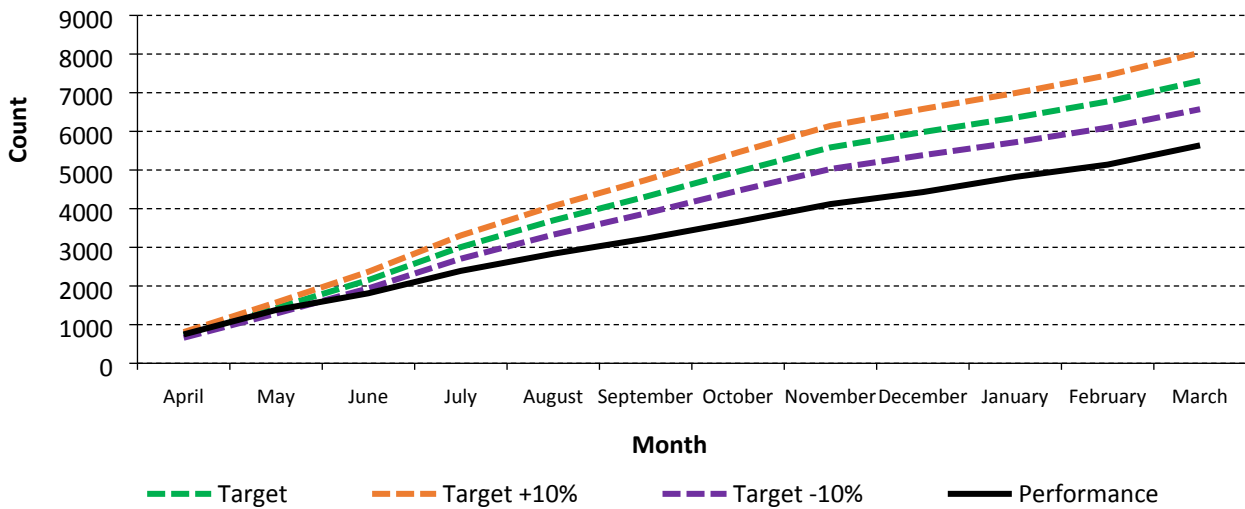
7304

Progress to Date

5638



Cumulative Performance



TC02 Total number of Fires attended in Merseyside

TC02 Total number of Fires attended in Merseyside

Performance throughout 2019/20 was been very positive, with 2155 fewer fires than in 2018/19. There have been reductions in both Primary Fire incidents and Secondary Incidents, with the major incident subtypes including: Accidental Dwelling Fire, Deliberate Vehicle Fire, Non Domestic Property Fire and particularly Deliberate Secondary Fires all having sizeable reductions. Reductions can be related to working in collaboration with: partner agencies, Home Safety Strategy, Protection Inspection and Audits, Advocacy work and inclement weather.

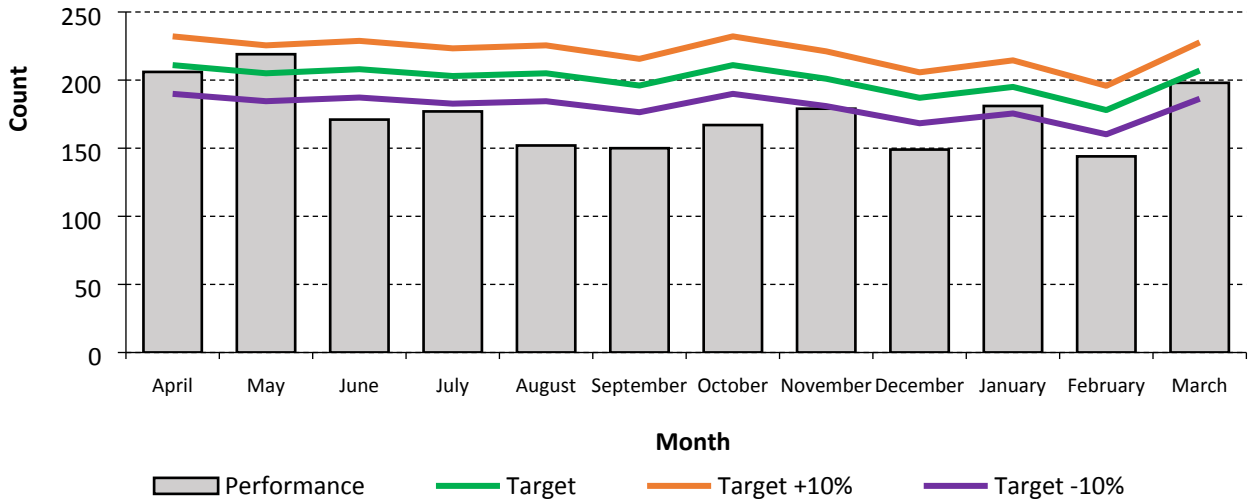
TC03 Total number of primary fires attended

Service Plan Target

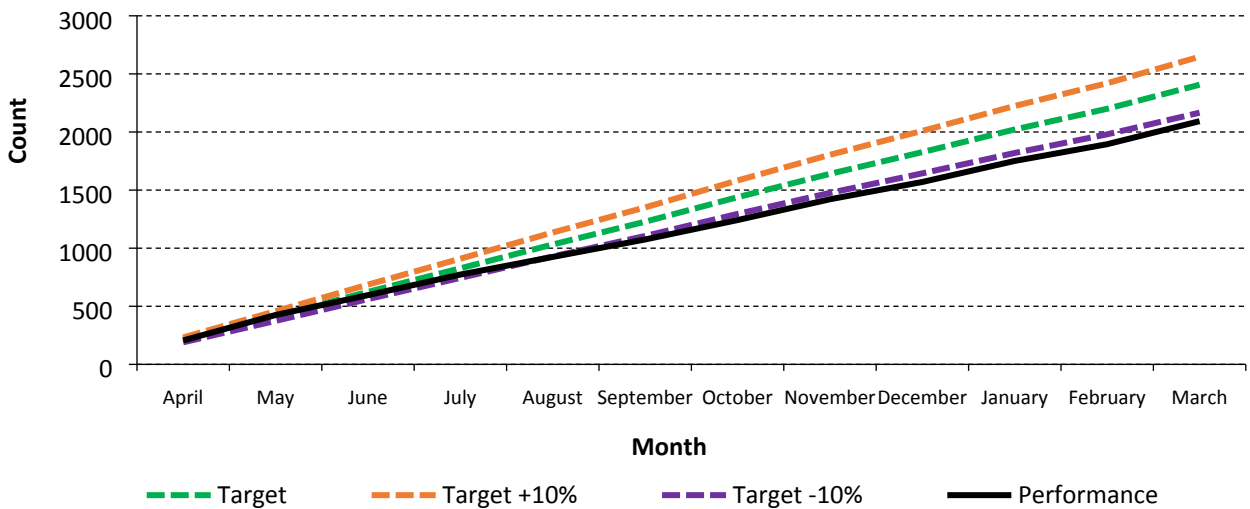
2407

Progress to Date

2093



Cumulative Performance



TC03 Total number of primary fires attended

TC03 Total number of primary fires attended

Performance during 2019/10 was very positive with 314 fewer primary fires than the annual target (2407). There have been reductions in all major incident subtypes including: Accidental Dwelling Fire, Deliberate Dwelling Fire, Deliberate Vehicle Fire and Non Domestic Property Fire. Reductions can be related to working in collaboration with: partner agencies, Home Safety Strategy, Protection Inspection and Audits and Advocacy work. Primary fire involve an insurable loss.

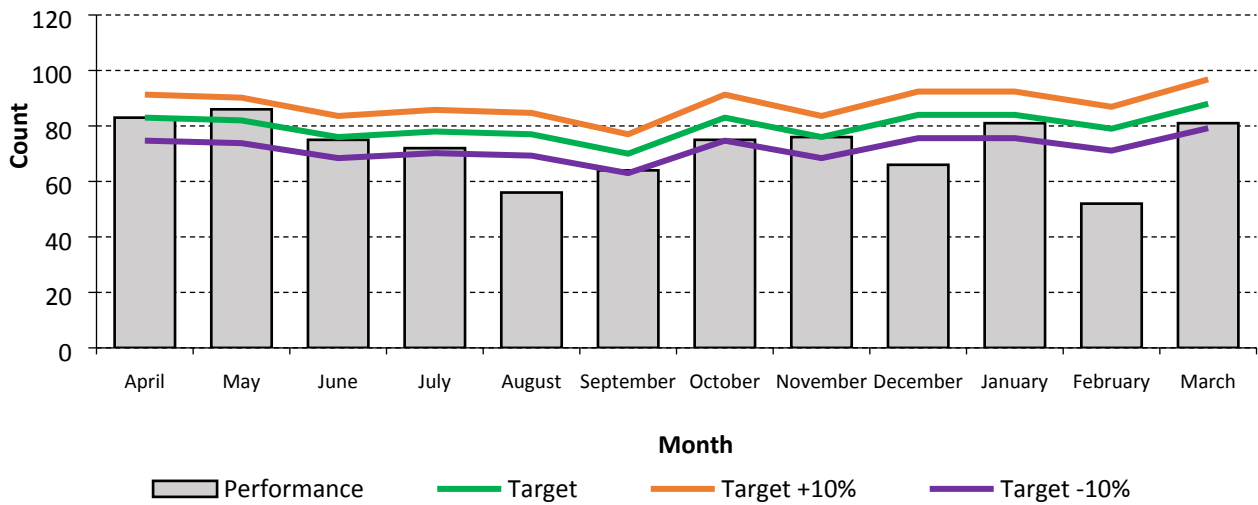
DC11 Number of accidental fires in dwellings

Service Plan Target

960

Progress to Date

867



DC11 Number of accidental dwelling fires

DC12 Number of fatalities in accidental dwelling fires

DC13 Number of injuries in accidental dwelling fires

DC14 Number of deliberate dwelling fires in occupied properties

DC15 Number of deliberate dwelling fires in unoccupied properties

DC16 Number of deaths occurring in deliberate dwelling fires

DC17 Number of injuries occurring in deliberate dwelling fires

COMMENTARY:

DC11 Number of accidental dwelling fires

MFRA attended 867 accidental dwelling fires in 2019/20. This is the lowest total count for such incidents in MFRA history.

DC12 Number of fatalities in accidental dwelling fires

Sadly, there were 5 fatalities in an accidental dwelling fires during 2019/20. Learning lessons from fatal fires are incorporated into the MFRA Home Safety Strategy in an attempt to prevent further deaths.

DC13 Number of injuries in accidental dwelling fires

When compared to 2018/19, there was an increase of 5 injuries in accidental dwelling fires (from 82 to 87). However when compared to the annual target; performance for 2019/20 was achieved by 11, the target for 2019/20 was 98.

DC14 Number of deliberate dwelling fires in occupied properties¹

Deliberate dwelling fires in occupied properties (136) were 14 incidents below the annual target, despite there being 10 more incidents than in 2018/19 (126).

DC15 Number of deliberate dwelling fires in unoccupied properties

Deliberate dwelling fires in unoccupied properties fell from 24 in 2018/19 to 16 in 2019/20. This is also considerably under the annual target of 33 for the year.

DC16 Number of deaths occurring in deliberate dwelling fires

Sadly, there was 1 fatality as a result of a deliberate dwelling fire during 2019/20.

DC17 Number of injuries occurring in deliberate dwelling fires

There has been a total of 11 injuries in such incidents, 4 fewer than the annual target of 15.

¹ Performance illustrations DC14 and DC15 can be found on the next page

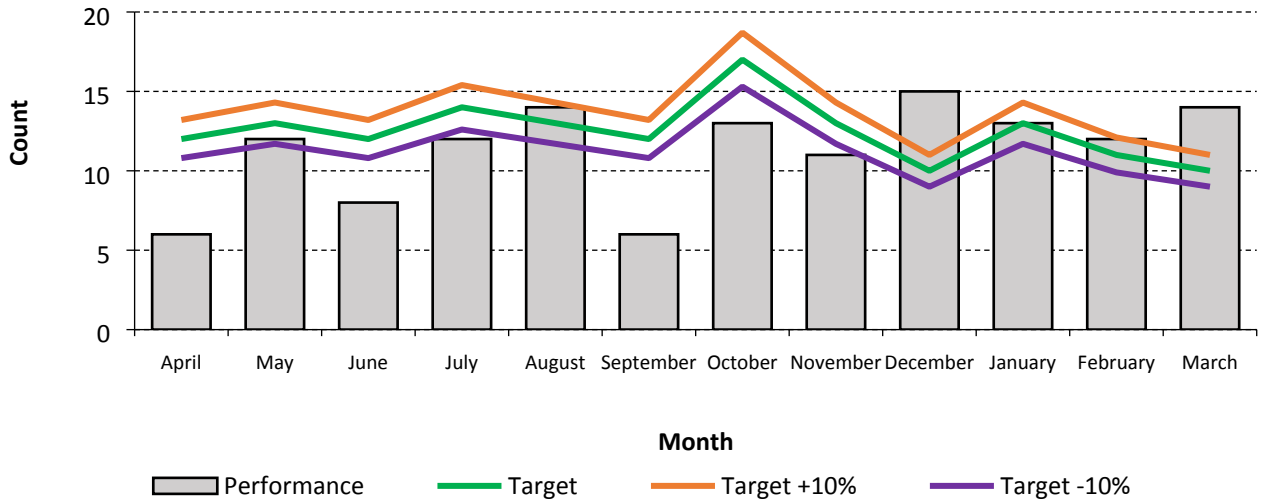
DC14 Number of deliberate dwelling fires in occupied properties

Service Plan Target

150

Progress to Date

136



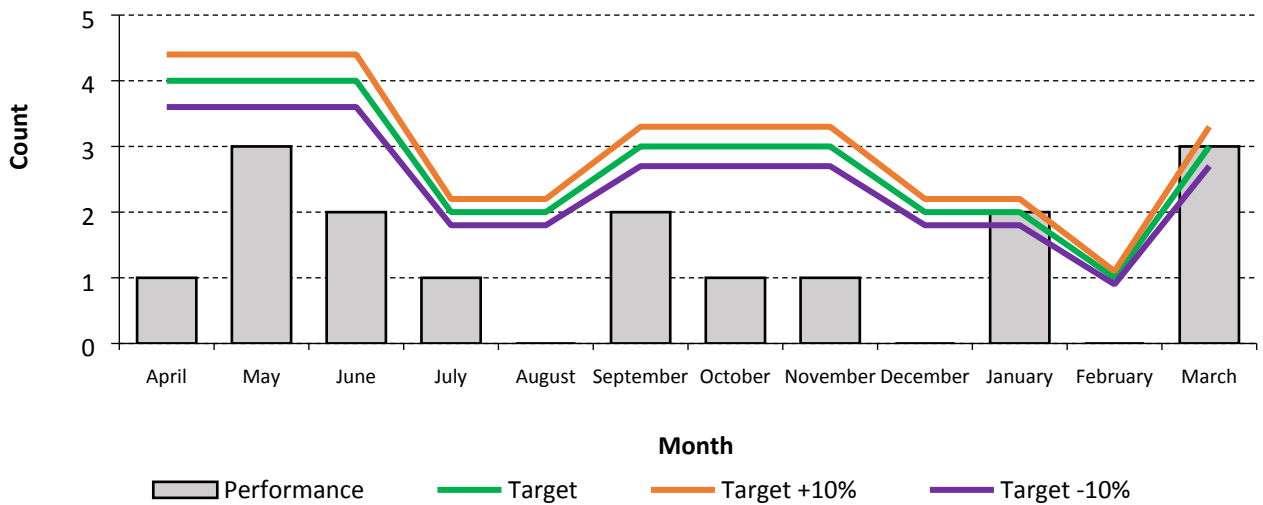
DC15 Number of deliberate fires in unoccupied properties

Service Plan Target

33

Progress to Date

16



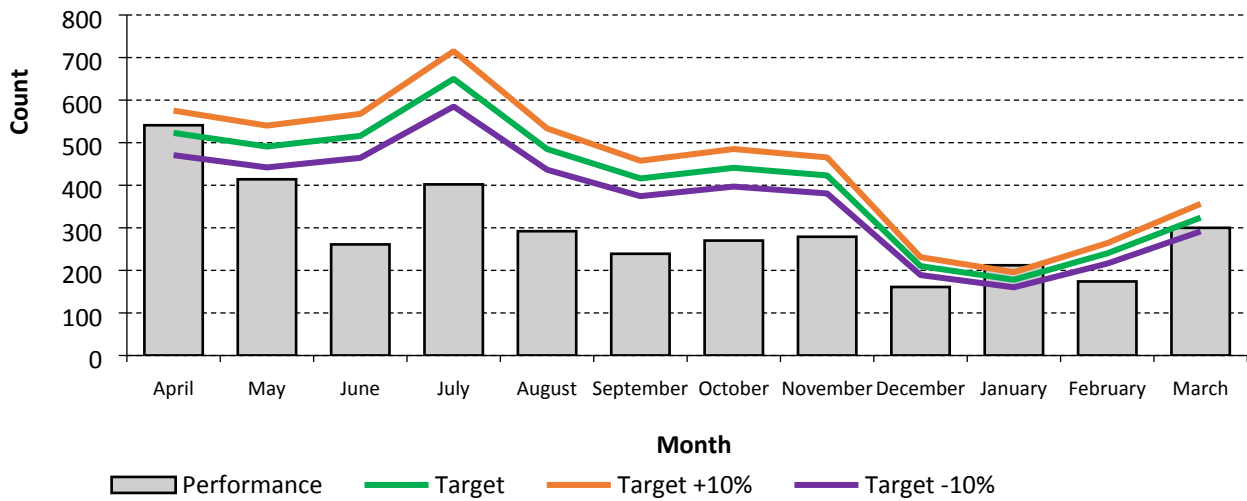
TC04 Total number of secondary fires attended

Service Plan Target

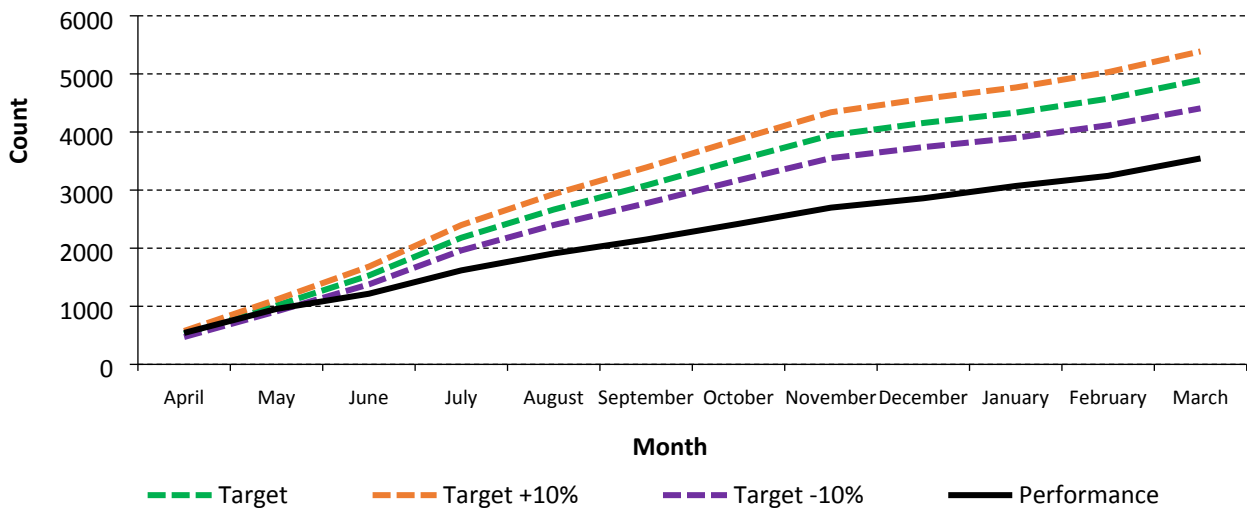
4897

Progress to Date

3545



Cumulative Performance



TC04 Total number of secondary fires attended

AC13 Number of deliberate ASB fires attended

TC04 Total number of secondary fires attended

After a peak in secondary fires during April 2019, performance dropped and remained lower than forecast for the remainder of the year. This resulted in a total of 3545 secondary fires attended for the year. This is a significant reduction on 2018/19 where 5276 incidents took place, a reduction of 1731 incidents or 33%.

AC13 Number of deliberate ASB fires attended

Performance throughout 2019/20 has been positive. Following an initial spike in incidents during April 2019, performance continued to be very positive with 2774 fires attended against a target of 4157. When compared to the 2018/19, 1485 fewer incidents were attended. The success of the Arson Strategy of targeting risk wards, working with partners and advocacy work has contributed to this overall reduction. Additionally the weather during the Summer of 2019 was generally poor, which can have an impact on anti-social activity.

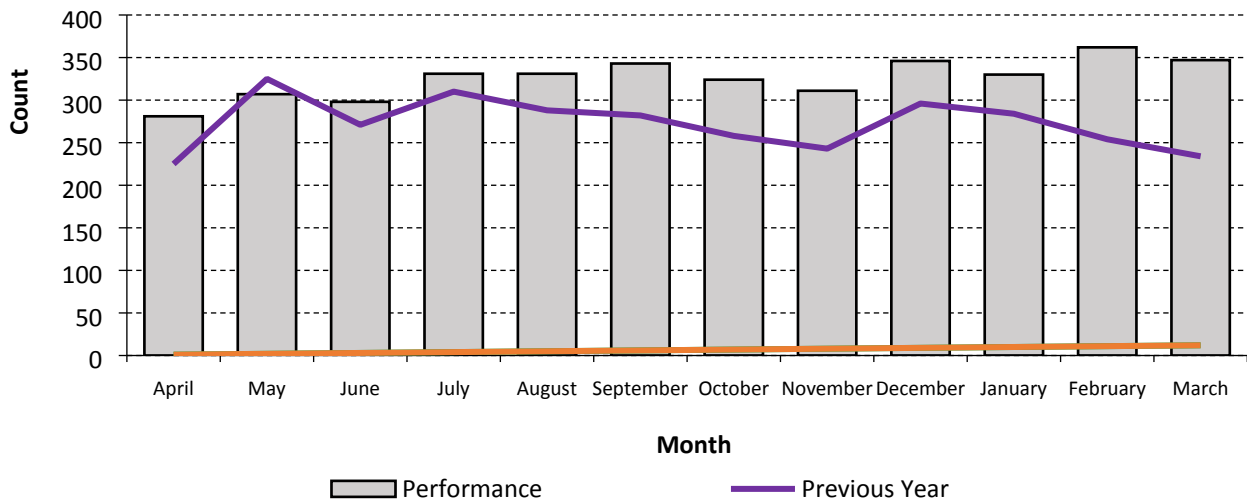
TC05 Total number of special services attended

Service Plan Target

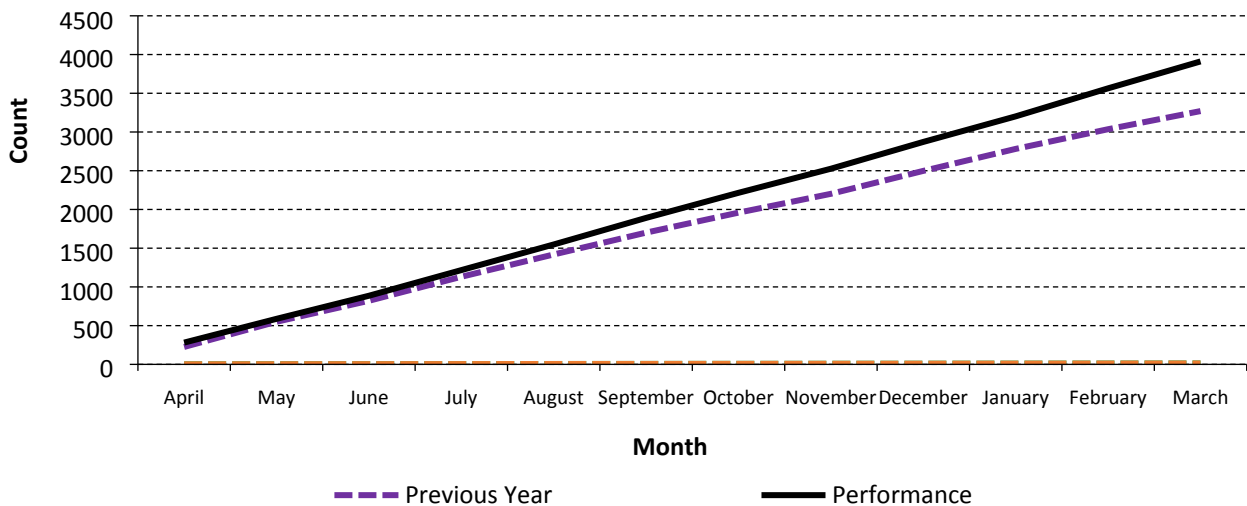
Quality Assurance

Progress to Date

3911



Cumulative Performance



TC05 Total number of Special Services attended	For Quality Assurance Only
RC11 Number of Road Traffic Collisions (RTC's) attended	
RC24 Number of Water Rescue Incidents attended	
TC05 Total number of Special Services attended	Total special services (3911 incidents attended) is an area of increased activity when compared to 2018/19 (3270). There have been increases in Road traffic Collisions attended during the year, however there have been increases in incidents where the FRS do want to see growth including assisting partner agencies. This indicator does not have a target it is monitored for quality assurance only
RC11 Number of Road Traffic Collisions (RTC) attended RC12 Number of Injuries at Road Traffic Collisions attended RC13 Number of fatalities at RTC's	The number of RTC's attended (718) is well above the anticipated annual target of 568. Sadly, there have been 7 fatalities in RTC's attended by MFRS and 343 injuries – which is below the target – indicating many RTC's attended are relatively minor in nature. Of these 274 injuries 69 were considered serious.

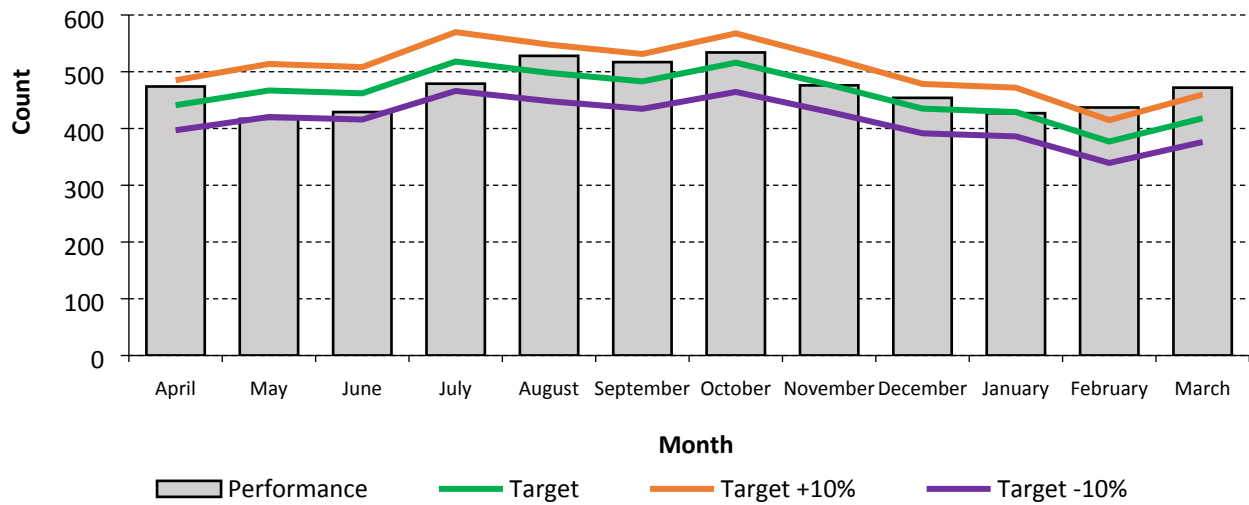
TC06 Total number of false alarms attended

Service Plan Target

5521

Progress to Date

5644



TC06 Total number of false alarms attended

TC06 Total number of false alarms attended

False alarm incidents have fluctuated throughout the year with a slight rise around Autumn. Performance for this indicator this year with 5644 incidents narrowly ahead of the annual target (5521). The increasing numbers of Automatic False Alarms affecting Domestic Premises is the primary sub incident type for the shortfall.

FC22 Number of Malicious False Alarms Attended

Malicious false alarms (233 attended) were particularly negatively impacted by a suspected serial hoax caller and therefore performance resulted in being higher than 2018/19 when 191 incidents took place.

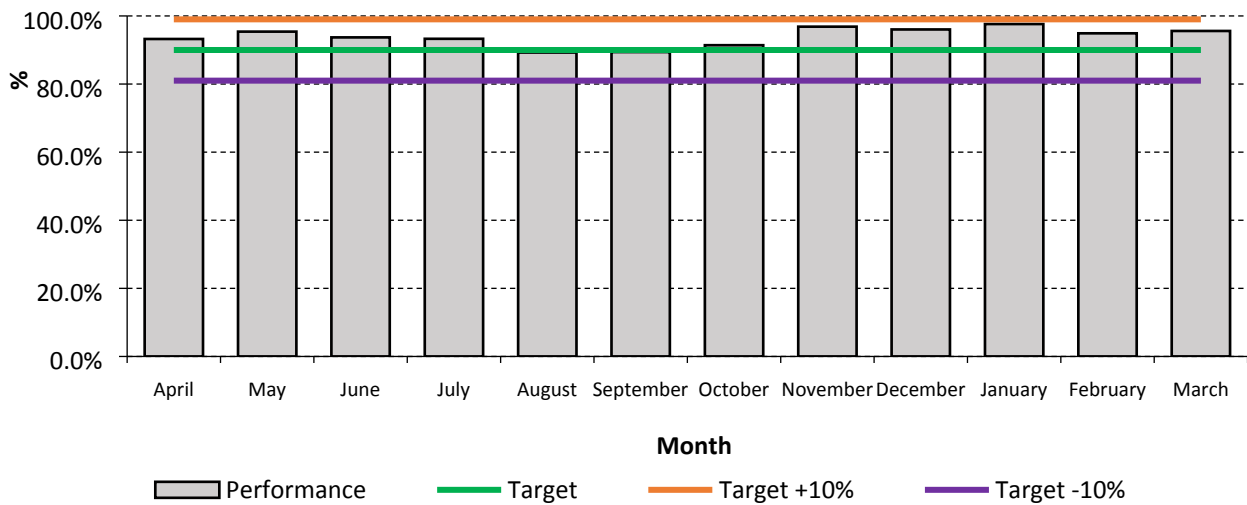
TR08 Attendance standard – the first attendance of an appliance at all life risk incidents in 10 minutes

Service Plan Target

90%

Progress to Date

93.9%



TR08 Attendance Standard – first attendance of an appliance at all life risk incidents in 10 minutes

DR23 Alert to mobile in under 1.9 minutes

TR08 Attendance Standard – first attendance of an appliance at all life risk incidents in 10 minutes

Operational staff attained the attendance standard of the first attendance of an appliance at a life risk incident within 10 minutes on 93.9% of occasions, achieving the target of 90%.

DR23 Alert to mobile in under 1.9 minutes

Crews when being mobilised to emergency incidents went from alert to mobile in under 1.9 minutes on 95.5% of incidents achieving the target 95%.

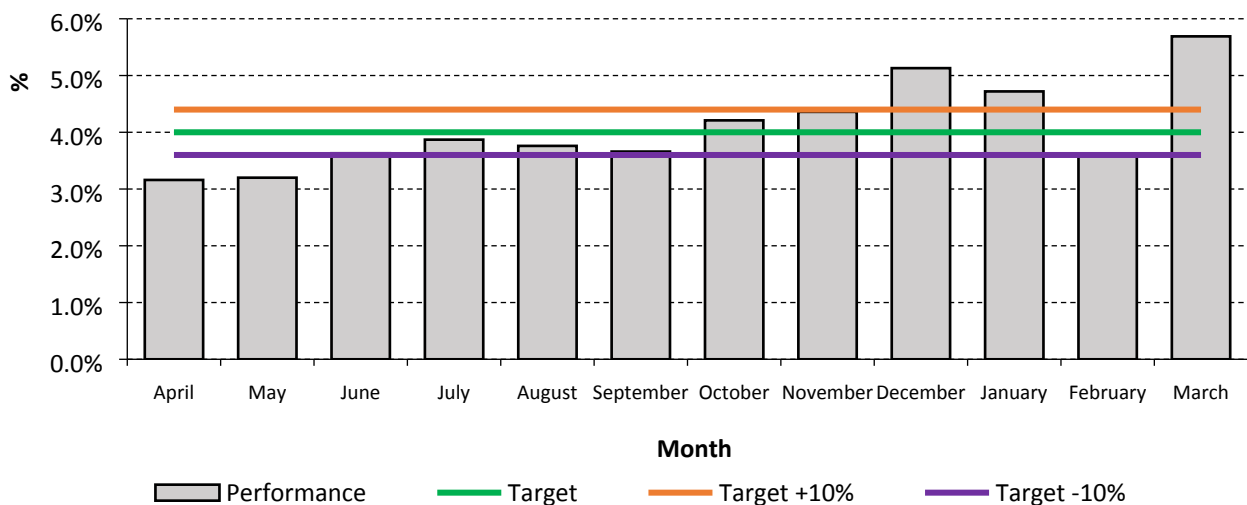
TD09 The % of available shifts lost to sickness absence, all personnel

Service Plan Target

4%

Progress to Date

4.05%



TD09 The % of available shifts lost to sickness absence, all personnel

WD11 The % of available shifts lost to sickness absence per wholetime

equivalent GREY book (operational) personnel		
WD12 The % of available shifts lost to sickness absence per wholetime equivalent GREEN & RED book (non uniformed) personnel		
TD09 The % of available shifts lost to sickness absence, all personnel	<p>At the end of 2019/20 sickness among all personnel at 4.05% shifts lost to sickness absence is within 10% of the 4% target for the all staff groups. The COVID 19 outbreak in February/March caused sickness to increase among all staff. However, that combined with a number of long term absences among non-uniformed staff meant the all personnel target was not achieved for 2019/20.</p> <p>The performance figure of 4.05% includes absences related to the Covid 19 pandemic. If these absences are omitted from the performance figures, then hypothetically performance improves to 3.95%.</p>	
WD11 The % of available shifts lost to sickness absence per wholetime equivalent GREY book (operational) personnel	<p>Cumulatively, Uniformed staff sickness was 3.88% of shifts were lost to sickness absence during 2019/20, therefore achieving the overall target of 4%.</p> <p>The performance figure of 3.88% includes absences related to the Covid 19 pandemic. If these absences are omitted from the performance figures, then hypothetically performance improves to 3.80%.</p>	
WD12 The % of available shifts lost to sickness absence per wholetime equivalent GREEN & RED book (non uniformed) personnel	<p>Cumulatively, Non uniformed staff absence was 4.29%. Sickness among the non-uniformed staff group exceeded the 4% target every month between July to March.</p> <p>The performance figure of 4.29% includes absences related to the Covid 19 pandemic. If these absences are omitted from the performance figures, then hypothetically performance improves to 4.16%.</p>	

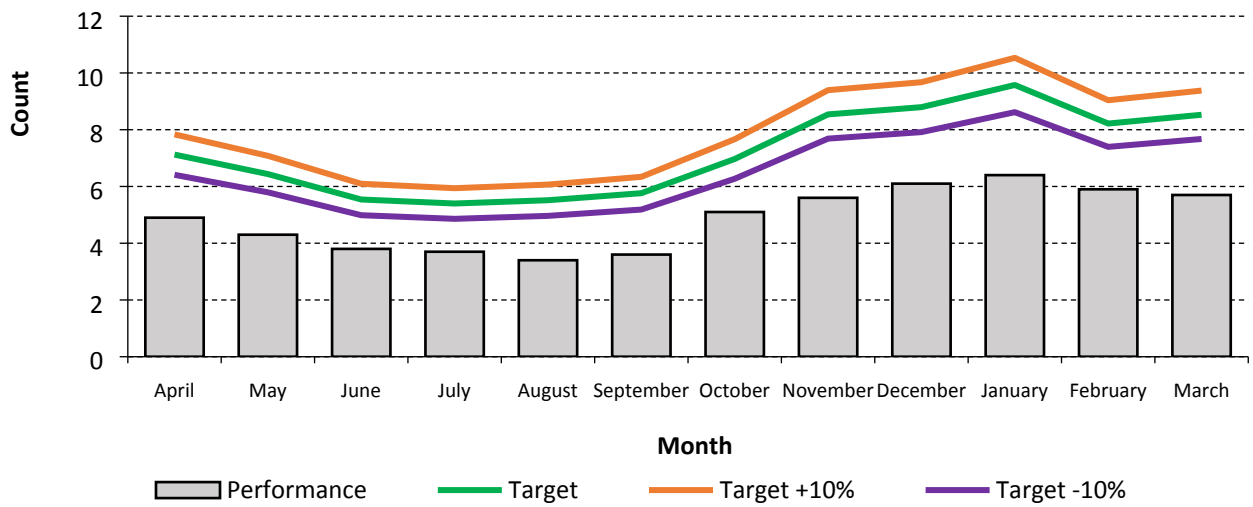
TE10 Total carbon output of all buildings

Service Plan Target

86.4

Progress to Date

58.5



TE10 Total carbon output of all buildings

TE10 Total carbon output of all buildings

Carbon output at 58.5 from all buildings is considerably lower than the target which is 86.4. This measurement is CO2 per metre per building. The only indicator in the energy and environment group of indicators that is over target is gas consumption and this is primarily due to the ongoing high consumption at the Training and Development Academy.

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SERVICE DELIVERY PLAN 2019-20

December to March Report



SERVICE DELIVERY PLAN – 2019-20 ACTION PLAN:

OPERATIONAL PREPAREDNESS:

<p>FP 19/20-1.1: Complete feasibility study and detailed costing exercise for the proposed redevelopment of the TDA (jointly with NWS and Police) and provide MFRA with a fully costed options appraisal. Deliver the resultant option decision on behalf of the Authority.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Continue to work to the Action Plan and Risk Register of the TDA Re-development Board to deliver the site re-development. 2. Work in collaboration with MFRS Estates Team. 	<ul style="list-style-type: none"> ⇒ Regular and periodic updates are compiled by the Board chaired by the Area Manager Operational Preparedness. ⇒ The costs and feasibility for the Training and Development Academy (TDA) redevelopment have been identified and await further SLT scrutiny before submission to the MFRA ⇒ A further piece of work is to be completed to scope out the costs and feasibility for a TDA rebuild with a report to be sent to Strategic Leadership Team for consideration. ⇒ The Estates Team continue to work on the planning application and wider scoping exercise for the redevelopment.
<p>FP 19/20 1.2: Progress and implement authorised recommendations from the Strategic Leadership Team as to the most effective and efficient means in providing the correct infrastructure at the TDA to deliver Service training</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Continue to work to the Action Plan presented to SLT Ops Board to deliver the the most effective and efficient means in providing the correct infrastructure at the TDA to deliver Service training. 2. Work in collaboration with MFRS Ops Response. 	<ul style="list-style-type: none"> ⇒ From 24th October 2019, a number of day related staff forums, where delivered to draw this work stream to a close in December 2019. An online survey to gauge the final views from staff in day related roles to the staffing concepts generated by the Service, these concepts related directly to the ideas generated from within these forums. ⇒ These ideas where being developed by staff with the objectives of efficiency, effectiveness, improving service delivery whilst providing staff with alternative options, no further or alternative concepts were put forward by forum members. ⇒ The survey was finally closed on 9th January 2020 and the results are available through SLT Ops Board. The survey findings have now been fully considered by the Operations Board and have been subject to

	<p>detailed scrutiny from Principal Officers and other members of the Strategic Leadership Team.</p> <p>⇒ The Service will look to work with staff individually or in smaller departmental groups to see if there are local or individual changes that can be implemented to improve or efficiency and effectiveness.</p>
<p>FP 19/20-1.3: Ensure collaborative opportunities with Merseyside Police and North West Ambulance Service are fully explored and kept under review in line with the Policing & Crime Act 2017</p> <p>Actions: Monitor and review all areas of collaboration, developing business cases where they are in the interests of efficiency, effectiveness or public safety, through collaboration with Merseyside Police and NWAS, and as determined by the Blue Light Collaboration Programme Board. Opportunity assessments and reports will be undertaken against:</p> <ol style="list-style-type: none"> 1. Shared Estate 2. Operations 3. Support Services 	<p>⇒ The collaboration officers are in regular contact, working toward efficient working between all of the emergency services on Merseyside.</p> <p>⇒ The team are exploring feasibility and technology to support a full meeting of the Blue Light Collaboration Board in the near future.</p> <p>⇒ The Emergency Services Cell of the Tactical Command Group meets twice weekly to discuss COVID 19 issues.</p>
<p>FP 19/20-1.4 Review and continue implementation of the Standard Operational Procedures (SOP) and supporting guidance in line with National Operational Guidance (NOG) as part of regional collaboration and support the ongoing development and maintenance of NOG through the completion of a Strategic Gap Analysis.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Produce updated suite of SOPs in line with the NOG 2. Consultation 3. Gap analysis with existing SOPS 4. Scheme of work linked to SOP and guidance content to develop training packages. 	<p>⇒ An internal governance group meet and discuss changes and amendments to Standard Operational Procedures (SOPs) through the ongoing review process.</p> <p>⇒ ELearning training modules aligned to SOPs have been launched on a monthly basis. By December 2020 a full of suite modules will be available to staff through the Station Training Planner.</p> <p>⇒ National Operational Guidance gap analysis full completed. New amendments are reviewed by OPRT team on a month by month basis</p>

<p><u>FP-19/20-1.5</u></p> <p>To continue to review operational risk information, including the conversion of MFRS Site Specific Risk Information (SSRI) into the development and implementation of Site Information Risk and Hazards (SIRAH) including how we can share Cross Border risk information with neighbouring FRS's.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Continue with the development of an 'in house' App 2. Deliver the necessary training to all personnel. 3. Implement new SIRAH app for provision of operational risk information and associated procedures. 4. Continue to work to the Action Plan of the Sirah Board to deliver the app. 5. Identify opportunity to share Cross Border risk information with neighbouring FRS's (IRMP 19-21) 6. Enhance cross border training with neighbouring FRS's to assist at cross border incidents (IRMP 19-21). 	<ul style="list-style-type: none"> ⇒ A decision was made install the Airbus MDTs first followed by the SIRAH app one month later. All teams are working together to ensure we can begin the rollout as soon as possible. COVID-19 has impacted on the original timescale. ⇒ Cross border risk information continues to be successfully shared with North West partners through use of Resilience Direct. North West information is now displayed on service portal and Mobile Data Terminal. ⇒ A new ELearning module that outlines the Site Specific Risk Information process will be launched July 2020
<p><u>FP-19/20-1.6:</u> Failure to Identify Foreseeable Risk. Fire and Rescue Authorities have a responsibility for the health, safety and welfare of their employees. This runs parallel to their responsibility to reduce the risk from fire (and other emergencies) to the community they serve, and the environment in which they operate.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Fulfil legislative responsibilities 2. Produce a Risk Management Plan 3. Produce Emergency Response plans 4. Consider National Operational Guidance 	<ul style="list-style-type: none"> ⇒ A review of foreseeable risk within Merseyside has been completed. Within this the Community Risk Register was cross referenced with historic incident data but also with new emerging local risk such as growth within Port of Liverpool. ⇒ Due to the postponement of the business continuity exercise, the Integrated Risk Management Plan planning group will utilise the report and NSRA methodology to endorse the planning assumptions and strategic intent

<p>FP 19/20-1.7 Progress and implement authorized recommendations from the Strategic Leadership Team as to the most effective and efficient means in providing specialist vehicles and equipment in support of front line operational response. Actions:</p> <ol style="list-style-type: none"> 1. Continue to work to the Action Plan presented to SLT Ops Board to deliver the the most effective and efficient means in providing specialist vehicles and equipment in support of front line operational response site re-development. 2. Work in collaboration with MFRS Ops Response 3. Explore feasibility of drone capability (IRMP 19-21) 4. Explore use of technology to support and better inform mobilisation of resources (IRMP 19-21) 	<ul style="list-style-type: none"> ⇒ Recommendations from specialist appliances and pod review authorised via Operations Board 28.06.19. ⇒ The original Group Manager has now moved roles and this work stream has been handed over to another Group Manager to reconvene the project groups to re-assign action owners following the restructure to deliver against the work packages listed within the implementation plan. Projected delivery will exceed 19/20 functional plan year.
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Operational Preparedness: Equality, Diversity and Inclusion Objectives

<p>ED/19/20/4.6 To ensure that operation preparedness plans, services information and operational guidance, collaboration opportunities and training is taking Equality & Diversity impacts into account, to make them fully inclusive for all staff.</p> <p>Actions: To review the Training and Development Academy facilities and Croxteth Fire Station site in line with the core training delivery model to ensure Equality & Diversity are considered from an access point of view and inclusion in relation to specific firefighter facilities.</p>	<ul style="list-style-type: none"> ⇒ The TDA facilities are currently under review as to whether to redevelop the current site or move to a new location. In the interim the site is under constant review to ensure that all visitors and students coming to the site have suitable facilities to address all the needs and allow core training to be achieved. Access is available throughout the site to ensure all visitors can gain entry to all parts of the building.
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OPERATIONAL RESPONSE:

<p><u>FP-19/20-2.1</u> Ensure that we maintain the Health, Safety and Welfare of all Merseyside Fire & Rescue Service staff and continue to strengthen operational response through improvements identified as a result of effective monitoring audit and review of the operational response function.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Evaluate and Review the organisational and individual risk posed by individuals working different shift patterns. 2. Implement the revised analytical risk assessment and support the introduction with the quality assurance of the process. 3. Review the debrief process and supporting software to improve learning from operational activity. 4. Engage with operational staff and reinforce the good practise guidance in relation to operational readiness and decontamination post incident to complement national research. 	<ul style="list-style-type: none"> ⇒ Review of shift patterns and associated risk is continuous. The Hybrid duty system at 11 & 25 has been monitored more recently, where retained activations have occurred, to review impact on individuals and organisation. Recent activations have shown no negative impact at this time. ⇒ New Analytical Risk Assessment (ARA) is in use across 4 districts of the Service but training was paused for the Wirral as COVID-19 escalated. This will be delivered asap. Where new ARA's have been completed at incidents they are being sent to Health and Safety for quality assurance and review and will help inform future prints and improvements. ⇒ As 'Teams' is now more widely used and due to be installed on stations, this will feature as a tool for the debrief process and will be developed as working arrangements start to return to normal. ⇒ A lot has been done by Health and Safety recently in support of COVID-19 arrangements including the production and distribution of clean cab and clean vehicle posters. This will be developed again further post-COVID in support of 'a clean cab policy'.
<p><u>FP-19/20-2.2:</u> Manage our resources efficiently and effectively in order to continue to deliver an excellent Operational Response in the context of planned change over the period covered by the IRMP 2017-20 and IRMP Supplement 2019-21</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Undertake a review of current operational response working practices to ensure continued effectiveness 2. Introduce alternate duty systems to evaluate effectiveness as part of future IRMP planning 3. Develop STARS to accommodate all self-managed duty systems 	<ul style="list-style-type: none"> ⇒ Wallasey Hybrid went live on 1st March 2020. Work continues on the third and final Hybrid planned for November 2020. ⇒ The new StARS release is being implemented in Qtr 1 2020/21 after alongside scoping out functionality for self-management. ⇒ Changes to station management have been paused whilst the Service manages its COVID-19 response.

<p>4. Continue to develop future response options for IRMP 2020 and IRMP Supplement 2019-21</p>	
<p>FP-19/20-2.3: Develop our people within Operational Response via continued and improved engagement to deliver a professional service which has a positive impact on our communities and workplace.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Build on the feedback from the 2018 Staff Survey and our Service aim 'Excellent People 2. Develop new potential managers for the future. 3. Monitor the continued Efficiency and Effectiveness of Service Delivery following the structural changes implemented in 2018/19 	<ul style="list-style-type: none"> ⇒ From 1st Feb, 2019 the Crew Manager Development (CMD*) Stars process has welcomed 75 candidates. Of the 75, 42 completed stage one and two (as of 4th May 2020). 11 completed stage three, with three of those candidates eligible for Watch Manager in Development (WMD) positions as a result of successful completion of the substantive process in Autumn 2019. ⇒ 11 candidates are currently at stage one and 5 at stage two of the process. 13 withdrew from the process due to a range of personal circumstances. All three eligible for Watch Manager in Development positions are now operating in WMD roles across a range of shift systems.
<p>FP-19/20-2.2: Manage our resources efficiently and effectively in order to continue to deliver an excellent Operational Response in the context of planned change over the period covered by the IRMP 2017-20 and IRMP Supplement 2019-21</p> <p>Actions:</p> <ol style="list-style-type: none"> 5. Undertake a review of current operational response working practices to ensure continued effectiveness 6. Introduce alternate duty systems to evaluate effectiveness as part of future IRMP planning 7. Develop STARS to accommodate all self-managed duty systems 8. Continue to develop future response options for IRMP 2020 and IRMP Supplement 2019-21 	<ul style="list-style-type: none"> ⇒ Hybrid working has commenced at Liverpool City with Wallasey scheduled to go live early in 2020. St Helens remains planned to convert in Autumn 2020 in line with completion of the new station. ⇒ A new development has been released into the test environment in the StARS system which will provide additional benefits for managing second contract working and semi automating aspects of absence management. Once testing is complete work on developing self-management will continue. ⇒ Work has commenced on an alternate model for station management combining functional and station based roles

Operational Response: Equality, Diversity and Inclusion Objectives

<p>ED/19/20/2.9 To continue to develop Operational Response staff through continued engagement to deliver a positive impact on our communities and workplace</p> <p>Actions: Build on the feedback from the 2016 and 2018 Staff Survey and our Service aim ‘Excellent People’ through a range of staff engagement methods such as focus groups and functional communication.</p>	<p>⇒ Following feedback from the staff survey the process for engaging with operational crews has changed. Moving forward each watch will receive two Principal Officer talks per year. Each watch will also receive an Area Manager visit. During these visits the watch will be expected to complete a presentation based on a risk within their own station ground. In addition to this crews actively encouraged by the PO group to communicate directly if required. A portal forum has been set up to facilitate this.</p>
<p>ED/19/20/2.10 To continue to develop Operational Response staff through continued engagement to deliver a positive impact on our communities and workplace</p> <p>Actions: To ensure that operational staff contribute to Knowing our Communities and engage with them to ensure they are safer from fire and risk through equality assurance audits of HFSC’s, particularly in relation to recording Equality & Diversity monitoring data. The importance of collecting monitoring data is to be reinforced through diversity briefings and improvements made where a need is identified.</p>	<p>⇒ The Equality, Diversity and Inclusion team completed numerous training sessions to operational crews. Watches not completing HFSC forms were correctly identified, via performance data.</p> <p>⇒ The interview processes for new starters and Watch Managers include the importance and requirements for capturing data. The result has been a reduction in incorrectly completed forms.</p>

PEOPLE & ORGANISATIONAL DEVELOPMENT:

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<p><u>FP-19/20-3.1:</u> Improving our ability to provide good service by diversifying our staff and creating a fair and equitable place to work.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Continue to enhance the organisational Positive action strategy 2. Comprehensive recruitment process to meet identified staffing requirements 3. Revised Transfer in policy 4. Introduce the Fire-fighter Apprenticeship scheme, whilst expanding across other roles within the organisation 5. To implement the Vercida Job Board, and Page Tiger on boarding systems 6. To deliver a 12 month scheduled Gateway process and identify future leaders in both Grey Book and Green Book positions, building in career development reviews 	<p>Further to the last quarter’s progress, work is ongoing in these areas. The following updates to be considered:</p> <ul style="list-style-type: none"> ⇒ Outcomes from FF Recruitment 2019/2020 will be considered as part of the organisational Positive Action strategy. ⇒ Transfer-in policy – on-going ⇒ Gateway process has been revised and will be shortly implemented. ⇒ FF Apprenticeship has been introduced across 3 x recruit FF courses to date. ⇒ Subscription with Vercida job board has ended due to low numbers of candidates accessing the website.
<p><u>FP-19/20-3.2:</u> Ways of working that respond to Service model needs.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. To evaluate the grey book roles and produce suitably graded Merseyside specific Job descriptions 2. To evaluate the role and function of grey book positions and validate the job description and grade 3. To consider additional contract revision to maximise operational availability within budget constraints 4. To consider the expansion of day related contracts to support organisational change. 	<ul style="list-style-type: none"> ⇒ Functional Grey book roles have been evaluated with job descriptions and person specifications written. The service continues to substantiate people in temporary roles through robust processes with 70 staff becoming permanent in 2019. ⇒ Revised Grey Book contractual provisions are in place for all new recruits and transfers into service. ⇒ An engagement process was completed with day related staff and managers to ensure current the duty system remains fit for purpose.

<p>FP-19/20-3.3: Developing Cultural values and behaviours which make the Fire and Rescue Service a great place to work</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. To work with all Directors and Heads of Service to identify key people related drivers 2. To support all Directors and departmental heads in facilitating discussion and endorsement of the perceived People drivers by their team members 3. To produce strategic key outcomes, and an associated delivery plan 4. Monitor and manage key outcomes 	<p>⇒ Interviews have been held with Strategic Leadership Team members to develop a leadership message which considers our mission/purpose, objectives and values. This will then be extended to include a representation of staff. It will be embedded in leadership training. A tender process has recently been completed to source the provider.</p>
<p>FP-19/20-3.4 To deliver a support staff review</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. To undertake an organisational review and implement revised structures with a view to efficiency and active response 2. To consider all collaborative options for work with both Merseyside Police, and other partner organisations that improve efficiency and service delivery across all designated areas. 	<p>⇒ Work is ongoing in these areas and current agile working solutions may assist Directors to review the structure and effectiveness of their current structures and what work is essential and desirable.</p>
<p>FP-19/20-3.5: Strengthen leadership and line management</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. To update the succession Planning strategy 2. To review and revise where appropriate the Gateway process 3. To review and develop promotion centres to create a talent pipeline and develop leaders who reflect our values. 	<p>⇒ Gateway was to be launched in April but plans on hold due to the current situation. The revisions factor succession planning and the creation of a talent pipeline. Further work has been undertaken on creating a Middle Management pipeline through the production of a Middle Manager development plan with an introduction to Middle Management course developed. This is inclusive of all staff.</p> <p>⇒ Development programmes at all levels continue to be revised in line with awarding body changes.</p>
<p>FP-19/20-3.6: Maximise the wellbeing of our people</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. To deliver mental health first aid course to all staff 2. To introduce a range of fitness initiatives to promote and support health and wellbeing 	<p>⇒ Occupational Health Fitness Team commenced Fitness Testing on station in February 2019. This is ongoing and has proven effective and to date we have had no operational staff removed from operational duties due to a fitness issue.</p> <p>⇒ Occupational Health are ongoing in our review of fitness standards and testing and we are planning for the introduction of new fitness</p>

<p>3. Introduction and validation of new fitness standards across all areas</p> <p>4. To develop collaboration with other Fire and Rescue Services and local authorities</p>	<p>test that gives greater opportunity for staff to prove their fitness, in accordance with our fitness standards.</p> <p>⇒ Occupational Health continue to meet with and discuss the opportunities for collaboration with other FRS's and Local Authorities. MFRS hosted a Merseyside Regional OH and Wellbeing Group meeting on 01.08.19 at which we shared information and discussed collaborating on issues such as a multi Service Employee Assistance Programme contract and training.</p> <p>⇒ In relation to Mental Health First Aid- this is ongoing (It is now a mandatory element of the recruit FF course). We are also now looking at suicide awareness training for all staff; due to a request from many operational Firefighters</p>
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COMMUNITY RISK MANAGEMENT:

PREVENTION-PEOPLE:

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<p><u>FP-19/20-4.1</u></p> <p>We will evaluate the effectiveness of our Home Fire Risk Assessment methodology in assessing fire risk in domestic premises in consideration of national best practice emerging out of the NFCC Home Safety Toolkit.</p> <p>Actions:</p> <ol style="list-style-type: none"> We will conduct research in line with the NFCC Home Safety Committee to identify best practice in assessing fire risk in the home. We will evaluate the effectiveness of our Home Safety Strategy in identifying, evaluating and targeting domestic fire risk. We will revise our Home Fire Risk Assessment methodology taking advantage of best practice and ICT to improve the efficiency and effectiveness of our Home Safety targeting and interventions. 	<p>⇒ MFRS continue to lead for National Fire Chief's Council (NFCC) regarding the person centred pathway for prevention. Workshops have been held with each FRS in England. Project is delayed due to Covid 19 but will be presented to NFCC chiefs for ratification prior to Sector wide uptake. This will be the foundation for best practice in relation to the core elements of a Home Safety Check.</p> <p>⇒ Home Fire Safety Check (HFSC) strategy has been reviewed and approved by Community Risk Management board to included person centred factors plus place based factor (i.e. area of deprivation). The Business Intelligence Team are working with Prevention managers to establish best methods for crews to access data in relation to home visits. This will remain paused until Prevention activity restarts in earnest following Covid 19</p> <p>⇒ The Community Risk Management Board have been updated in relation to progress in relation to development of HFSC application. The application is in its advanced stages with Microsoft interested in</p>
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	<p>project sponsorship. Stakeholders have been unable to come together during the business continuity period and further progress will continue post Covid 19 when Prevention activity resumes.</p>
<p><u>FP-19/20-4.2:</u> We will develop a Safe and Well component within the Home Safety strategy based on the learning from the external evaluation of the Safe and Well Pilot to effectively reduce fire risk in the home due to Health vulnerabilities. Actions:</p> <ol style="list-style-type: none"> 1. We will review the Safe and Well evaluation with Public Health partners to develop of a Safe and Well component within the Home Safety strategy. 2. Working with health partners we will refine health data to better align safe and well targeting to fire vulnerabilities. 3. We will develop our partner working arrangements, exploring the feasibility of Safe and Well delivery by partners. 	<p>⇒ Safe and well activity is suspended at the current time, prevention officers are re allocated to medical prescription delivery due to social distancing challenges at this time. MFRS are plugged into NFCC in terms of restarting Prevention and Public Health England guidance and advice will be followed once in a position to restart. Director of Public Health (Liverpool) has been engaged and in partnership we are exploring the utilisation of National Health Application and Infrastructure Services frailty data to deliver service moving forward. Advocates exceeded safe and well targets for year 2019/20</p>
<p><u>FP-19/20-4.3:</u> We will restructure the Department to align our people resource, including staff and volunteers, to optimise delivery of our Prevention priorities. Actions:</p> <ol style="list-style-type: none"> 1. We will organise departmental staffing to reflect a risk and activity based approach to effective delivery of Home Safety. 2. We will implement a Safeguarding audit process to assure the level of safeguarding knowledge and compliance across all functions of MFRS. 3. We will ensure that all Service staff are aware of the Volunteer team and the capability that they provide. 	<p>⇒ Following a split of the directorate to allow there to be an Area Manager for Prevention, further service delivery options through creative staffing will be explored with partners in Human Resources at an appropriate juncture.</p> <p>⇒ Safeguarding group is now established, meeting quarterly and chaired by Assistant Chief Fire Officer.</p>

COMMUNITY SAFETY – PLACE:

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<p><u>FP-19/20-4.4:</u> We will review MFRS attendance at community safety strategic partnerships across Merseyside Actions:</p> <ol style="list-style-type: none"> 1. We will map community safety strategic partnerships across Merseyside and review MFRS officer attendance in line with Service priorities 2. We will implement a tiered structure aligning capacity to provide a suitable level of attendance at relevant Strategic Partnerships. 3. We will establish a terms-of-reference for each officer attendance at strategic partnerships (i.e. duties, priorities, funding, and collaboration). 	<ul style="list-style-type: none"> ⇒ Community Safety Partnerships are now fully aligned to officers from the Community Safety Department. Officers are now fully embedded with their respective CSP’s and relevant subgroups. ⇒ GM Ryder has presented the stakeholder mapping exercise to Community Risk Management Board. The board agreed to the principles set out for strategic partnership attendance. ⇒ The Liverpool placed based plan is being drafted and once published consideration will be given to using the document and subsequent MFRS actions as a template/briefing tool officers attending Local Safety Partnerships.
<p><u>FP-19/20-4.5:</u> We will implement and embed the MFRS Road and Water Safety Strategies, working with partners. Actions:</p> <ol style="list-style-type: none"> 1. We will deliver intelligence led interventions that improve road / water safety and reduce demand on services. 2. We will develop a road / water safety communication strategy to engage directly and indirectly with at risk groups / individuals. 3. We will work with partners to establish a Water Safety Partnership/Forum. 	<ul style="list-style-type: none"> ⇒ Our ambition to deliver Intelligence led interventions remains, however during this last reporting period we have not been able to deliver the high level of outputs to manage the risk and reduce demand for the service. Police Killed and Seriously Injured (KSI) figures for 2019/2020 are 463 (this has not yet been ratified by Department for Transport) the KSI figure for 2018/19 was 386. The KSI figure for the 16-24-year-old age group for 2019/2020 is 100, the KSI figure for this age group for 2018/19 was 66. The age group 16 – 24 year olds made up 17% of KSIs in 2018/19 compared to 21% for 2019/20 ⇒ The ability to communicate with at risk groups has been limited due to the number of vacancies within the Directorate which under normal operating circumstances would be used to engage partners and manage those interventions. We are optimistic as our continued

	<p>uplift in operational staffing will support the broader ambitions for the Prevention Direction.</p> <ul style="list-style-type: none"> ⇒ The communication strategies for Road and Water Safety will be actioned in conjunction with partners from the Merseyside Road Safety Partnership and Water Safety Forum respectively. ⇒ The Water Safety Forum was established on the 14th November 2018, Terms of Reference were agreed by key stakeholders who included Royal National Lifeboat Institute, MCGA, Local Authorities, Merseyside Police, Environment Agency, Port of Liverpool Police, RYA (North West) Merseytravel, United Utilities, Merseyside Search and Rescue, Canals and Rivers Trust, Royal Lifesaving Society, Samaritans.
<p>FP-19/20-4.6: We will produce a sustainable and targeted Youth Engagement Strategy Actions:</p> <ol style="list-style-type: none"> 1. We will produce a clear set of priorities and objectives for the Services Youth Engagement Department. 2. We will produce a prospectus for MFRS Youth Engagement programmes. 3. We will produce a funding strategy which explores multiple avenues to achieve medium to long term financial stability for our Youth Engagement Programmes. 	<ul style="list-style-type: none"> ⇒ The Youth Engagement Manager post was filled in February 2020. The post holder has made significant progress in all areas despite the challenges of COVID-19. Although the functional delivery plan actions have not been delivered for year end a full review has commenced and will conclude in 2020-21. The review will encapsulate each of the actions outlined in the Functional Delivery Plan and more. The review will be outline as a proposal to Community Risk Management Board as soon as is reasonably practicable given the business continuity arrangements as a result of COVID-19.

PROTECTION – PREMISES:

<p><u>FP-19/20-4.7:</u> We will evaluate the effectiveness of our Risk Based Inspection Programme (RBIP) and the Premises Risk Model (PRM) that underpins it. Actions:</p> <ol style="list-style-type: none"> 1. We will identify and procure a credible methodology to evaluate our RBIP and the PRM. 2. We will work collaboratively via professional networks to identify best practice methodology for identifying and targeting Protection risk. 3. We will utilise local and national best practice to develop a refreshed RBIP and PRM in the interests of efficiency and effectiveness whilst aligning to any developments in the national benchmarking of Protection standards. 	<p>The Call for Evidence issued by the Building Safety Team on the Ministry of Housing, Communities and Local Government’s Definition of Risk Project Survey closed on the 17th. February 2020. The scope of the call for evidence was in seeking views on fire risks and risk prioritisation in existing buildings and innovative ideas on how to categorise buildings based on a broader understanding of risk.</p> <ul style="list-style-type: none"> ⇒ Our own Risk Based Inspection Programme is broadly in line with this approach and along with current work through the North West Protection Group we can further our evaluation methodology. ⇒ Home Office Returns submitted in April 2020 demonstrate some clear qualitative evaluation with 1311 FS Audits completed, compared to the previous reporting period there is an increase of 464 FS Audits and an increase of 356 FS Audits returned as unsatisfactory. ⇒ National Fire Chiefs Council Protection Risk Based Inspection Programme Workshop was held by Merseyside FRS in January 2020 and has resulted in wider discussion at a national level on evaluation and sharing of best practice.
<p><u>FP-19/20-4.8:</u> We will assess the impact of the Hackitt review and other emerging incidents and legislation to inform the resourcing forecast to meet increased demand on MFRS Protection. Actions:</p> <ol style="list-style-type: none"> 1. We will produce an impact assessment to provide early insight into emerging legislation which will increase demand on MFRS Protection. 2. We will produce a business case for growth (supported by the Authority’s Reserves) appropriate to address the increase in demand. 	<p>On March 19th, 2020, the Government introduced the Fire Safety Bill (FSB) as part of the response to the Hackitt review. It is part of a series of changes by the Government to both fire safety and building safety, with further primary and secondary legislation to follow.</p> <p>The FSB amends the Regulatory Reform (Fire Safety) Order 2005 (FSO) and aims to deliver greater clarity over responsibility for fire safety in buildings</p>

3. We will revise the RBIP and the PRM to include new risk relating to new work demand on Protection.

containing more than one home. The Second Reading of the Bill took place on April 29th, 2020.

Specifically, the proposed FSB details that external walls, cladding, and the front doors of residential property which lead onto common parts, come under the FSO and should be audited, inspected and enforced accordingly. It also clarifies that external walls in the order include doors or windows in the walls and anything attached to the exterior of the walls (including balconies).

The FSB will have a significant impact on enforcing authorities with increased demand on Protection functions both in terms of technical complexity and workstreams.

Government has responded to this impact with Lord Greenhalgh the Minister of State for Building Safety, Fire and Communities at Ministry of Housing, Communities & Local Government and Home Office announcing in March 2020 an additional £20 million of additional funding for the National Fire Chiefs Council and FRSs in the new financial year. This has been provided to meet the required growth for Protection Departments “and should enable FRSs to have the technical expertise required to fulfil this function and ensure fire protection officers have the skills they need. “Home Office Letter 29 April 2020

- ⇒ Our current Risk Based Inspection Programme has the flexibility to respond to both local and national risk levels and can do meet further demand in respect of additional premises types, in much the same way as was done with ACM Clad High Rise Residential Buildings following the Grenfell Fire in 2017

<p>FP-19/20-4.9: We will refresh the Department Succession plan and expand its remit to consider retention risk (technical knowledge, skills and experience). Actions:</p> <ol style="list-style-type: none"> 1. We will refresh the 2020 Protection Succession Plan (2015-20) to produce a new medium-term plan for 2020-25. 2. We will produce an impact assessment to forecast risk based on known and emerging retention factors including increasing market forces for Protection expertise. 3. We will job evaluate all Protection roles in acknowledgement of increasing retention and succession risk. 4. We will produce a revised structure that identifies sufficient Protection posts to deliver against the RBIP. 	<p>⇒ Succession plan is now being completed as part of the Protection Department Transformation Programme Resource and Asset Project Work Package 3 Recruitment and Staff development.</p>
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Community Risk Management: Equality, Diversity and Inclusion Objectives

<p>ED/19/20/2.1 To ensure that CRM Prevention teams have the skills, knowledge and resources to engage and support members of the community to reduce risk of fire or serious injury</p> <p>Actions: To increase the use of partnerships to support Knowing our Communities and deliver campaigns. We will continue to develop diverse community engagement and partnership work to ensure that we meet the needs of diverse communities.</p>	<p>⇒ During the course of 2019/20 we have delivered a number of CPD sessions to all Prevention staff to ensure that our understanding of our communities both people and place is maintained and staff are aware of any key or upcoming challenges in the context of the operating landscape.</p> <p>⇒ We have placed a significant role in supporting Place Based Plans during 2019/20 examples of this include the work of the VRP and Nesta 100 day challenge.</p>
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<p>ED/19/20/2.2 To ensure that CRM Prevention teams have the skills, knowledge and resources to engage and support members of the community to reduce risk of fire or serious injury</p> <p>Actions: To Improve the Equality Monitoring data collected from Home Fire Safety Checks (HFSC) by;</p> <ul style="list-style-type: none"> Producing an annual Equality Monitoring report to show where HFSC have been delivered in relation to the Protected Groups 	<p>⇒ We continue to monitor the performance of advocates in completing S&W visits to the highest standards. We have during 2019/20 ensured DPMs have sufficient space and time to engage with all WM/CMs with regard to the accuracy of the HFSC form. Once this moves to the web based app there will be little room for error in completing this accurately. This report is completed by S&P</p>
<p>ED/19/20/2.3 To ensure that CRM Prevention teams have the skills, knowledge and resources to engage and support members of the community to reduce risk of fire or serious injury</p> <p>Actions: To continue to deliver and embed a MF&RS Safeguarding Strategy for young people and adults and carry out an EIA.</p>	<p>⇒ MFRS now have a strategic board chaired by ACFO. We continue to support all LA safeguarding boards. As a result of a recent appointment (Youth Manager) we have conducted a review that will be presented at a future Board (2020/21 business year). This will include safeguarding.</p>
<p>ED/19/20/2.6 To ensure that CRM Prevention teams have the skills, knowledge and resources to engage and support members of the community to reduce risk of fire or serious injury</p> <p>Actions: Develop appropriate Business Safety Diversity campaigns to support and engage with the diverse businesses across Merseyside to enable them to comply with business safety legislation more effectively.</p>	
<p>ED/19/20/3.1 To ensure that CRM prevention teams have the skills, knowledge and resources to engage and support members of the community to reduce risk of fire or serious injury.</p> <p>Actions:</p>	<p>⇒ We continue to deliver S&W across all LA areas (advocates only). A formal report has not been produced during 2019/20 mainly due to</p>

<p>To review Safe & Well delivery and to ensure that the Service takes into account the needs for different Protected Groups in relation to health, fire and wellbeing by:</p> <ul style="list-style-type: none"> • Producing regular reports for the Safe and Well visit, which will provide us with a better understanding of the vulnerable people we are engaging with. • Provide equality data for the Safe and Well visits, so we are able to identify those protected groups we are engaging with in the over 65 age group. • Ensure there is a consistent approach to information sharing for vulnerable persons across the five local authorities 	<p>a restructure within CRM directorate and quarter 4 being impacted due C-19 (UK repatriation to arrow park and more significantly the main virus and impact on service delivery.</p> <p>⇒ The advancement of the app will improve reporting, however a report can be produced once business returns to the new normal.</p> <p>⇒ Information Sharing Agreements continue to be improved upon.</p>
<p>ED/19/20/3.5 To ensure that the Road Safety team continues to consider Equality Impacts when delivering RTC training and interventions</p> <p>Actions: Continue to deliver tailored RTC interventions specifically to support those protected groups at most risk e.g. Young and older age groups</p>	<p>⇒ Our focus for RTC intervention has been 16 -24 years. We have been limited in terms of service delivery due to a number of factors. The MRSP is creating a new strategy document and MFRS now has an AM (Prevention) on the board. Focus will be given to raising the profile of MFRS road safety offer.</p>
<p>ED/19/20/3.6 To work jointly with local partners to maintain and improve the general safety of people living with dementia, their families and carers</p> <p>Actions: Review the partnership meetings relating to dementia /Age/Disability attended by CRM staff</p>	<p>⇒ This review has taken place and is fit for purpose. DPMs understand local links. AM Prevention has been accepted onto the Sefton H&WB Board.</p>
<p>ED/19/20/3.7 To work jointly with local partners to maintain and improve the general safety of people living with dementia, their families and carers</p> <p>Actions: To offer a re-visit service for the most vulnerable, to include those living with dementia</p>	<p>⇒ Within the HFSC strategy we have a formal revisit strategy albeit this does not solely focus on dementia</p>

<p>ED/19/20/3.8 To work jointly with local partners to maintain and improve the general safety of people living with dementia, their families and carers</p> <p>Actions: To introduce the vulnerable adult missing persons profile (the Herbert protocol –safe and found) Seek to develop new, and maintain existing, partnerships with Dementia Action Alliance members to ensure we maintain current with legislation, policies, new innovations and access referrals for Safe and Well visits.</p>	<p>⇒ This actions will remain live and be reviewed during 2020/21.</p>
<p>ED/19/20/3.9 To support the work to develop more dementia friendly communities and Dementia Friends, in line with the Prime Minister’s Challenge on Dementia</p> <p>Actions: To support dementia friendly communities and Dementia Friends, through our volunteers, Prince’s Trust and staff groups –</p> <ul style="list-style-type: none"> • Deliver a Memory café (e.g. using the Heritage Centre and Volunteers-bringing the old and the young together). • Promotion of Safe and Well visits for MFRA family members 	<p>⇒ This actions will remain live and be reviewed during 2020/21.</p>
<p>ED/19/20/4.4 To ensure that CRM Prevention teams have the skills, knowledge and resources to engage and support members of the community to reduce risk of fire or serious injury.</p> <p>Actions: To ensure that prevention Advocate teams are supported around their skills and knowledge on Equality, Diversity & Inclusion to engage with Diverse communities by:</p> <ul style="list-style-type: none"> • The development of an Advocate Questionnaire to support appraisals, to identify if our Advocates have knowledge/experience relating to a Protected Group. This can then help develop a personal resource list for use when targeting and engaging with specific protected groups. 	<p>Advocate feedback is captured during CPD days at present.</p> <p>⇒ Further training is being delivered to Protection Staff as part of the Service’s Equality Diversity and Inclusion Action Plan 2017-2020 specifically unconscious bias training starting in April 2020.</p>

<ul style="list-style-type: none"> • Develop a media package including information on our external facing website about the interventions the Prevention Team provide and how many campaigns we run each year. 	
<p>ED/19/20/4.5 To ensure that CRM Protection teams have the skills, knowledge and resources to engage and support the business communities of Merseyside.</p> <p>Actions: Review the Equality, Diversity & inclusion training for all protection staff including any new starters to support their continuing personal development, skills and knowledge especially around the Protected Groups.</p>	<p>⇒ Further training is being delivered to Protection Staff as part of the Service’s Equality Diversity and Inclusion Action Plan 2017-2020 specifically unconscious bias training starting in April 2020.</p>

STRATEGY AND PERFORMANCE:

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<p><u>FP-19/20-5.1:</u> To continue to embed Equality and Diversity excellence into the organisation.</p> <p>Actions: Provide ED&I training in the following areas:</p> <ul style="list-style-type: none"> • General ED&I training • Inclusive Leadership training • Unconscious Bias training • And consider the way in which on-line packages can contribute to the overall ED&I training provision. • Continue to work with other functions to implement the Knowing our Communities work to gain feedback from our communities that can be used to target and improve services. <p>Take action to understand the needs of staff belonging to protected groups and maximise their engagement with the organisation. This could include:</p> <ul style="list-style-type: none"> • Staff networks • Supporting coaching and mentoring • In depth equality reviews of key staff-related policies, procedures and change. 	<p>⇒ Good progress was made on the ED&I Essentials training in the final quarter of the year with approximately 50% of staff having received the training since its implementation in June 2019 and high levels of satisfaction being reported. The onset of the Coronavirus pandemic resulted in face to face training being postponed, but work is ongoing to determine how best to ensure that ED&I training continues virtually. Unconscious Bias training was also postponed for the same reason but will be delivered virtually at the beginning of the new financial year.</p> <p>⇒ Good progress was made with our staff networks in the final quarter with senior sponsors and chairs of the groups developing into their roles. Virtual meetings between the network chairs have continued to take place during the pandemic with a focus on recruitment and positive action.</p>
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FP-19/20-5.2:

To make the most effective use of organisational information whilst continuing to improve information security and governance.

- a) Continuing to digitally transform the organisation
- b) Continuing to ensure compliance with information governance and security legislation and regulations.

Actions:

1. Continue to develop bespoke management information applications to contribute towards a digital transformation of the organisation, particularly in relation to the systems that support operational service delivery, prevention and protection. In 2019/20 this will include the development of Protection and Prevention applications.
2. We will also explore opportunities for marketing our applications.
3. The development of a replacement National Resilience application will continue during the year.
4. Ensure that MFRS is compliant with Data Protection legislation (considering the implications of Brexit if appropriate), particularly through the completion of the Information Asset Register.

- ⇒ The SIRAH app and the new Airbus Mobile Data Terminal are two complex and closely interconnected projects that are nearing completion. A huge amount of work has been carried out by the development team, ICT and telent in order to identify the most appropriate options for rolling out the new applications and equipment to stations and appliances. A decision was made install the Airbus MDTs first followed by the SIRAH app one month later. All teams are working together to ensure we can begin the rollout as soon as possible.
- ⇒ The new National Resilience application successfully launched on October 28th. The launch has gone extremely well, with no major bugs being reported so far. The system has been tested to full capacity, especially during November when 2 SHAs (Strategic Holding Areas) were opened. The feedback has also been excellent, especially the ELS (Enhanced Logistics Support) feedback. For phase 2, the focus is to now deliver functionality to the wider user base. Development has completed on the capability area pages - these will allow all users with an account to see information about each capability, including the NRAT team structure. During 2020, the following functionality will be developed: document management, assurance toolkit part 2, self-assessment, NRAT assurance review, training and maintenance of skills.
- ⇒ Requirements gathering for the new Protection and Prevention applications has continued, including the creation of story boards which will give stakeholders/users a visual of how the application could look and how they will navigate the screens. The Hub is the centralised management information system that controls security, data management and shares data between all mobile apps (SIRAH, Protection, Prevention). This is being developed in parallel with the apps.

<p>FP-19/20-5.3: Develop and maintain effective communications and media management with high quality presentation and promotion of information. Actions: Develop a new Communications Strategy that reflects the needs of the organisation and makes use of modern and innovative communications tools. To include:</p> <ul style="list-style-type: none"> • The implementation of the results of the social media audit • The implementation of the rebranding work • Development of communications and marketing for the TDA 	<ul style="list-style-type: none"> ⇒ Work to add all the content to the new website progressed well during the quarter and technical development work has continued during the pandemic. It is expected that the website can be finalised and launched early in the new financial year. ⇒ At the onset of the pandemic the Communications Team shifted their focus to ensure that high volumes of high quality internal and external communications related to pandemic were produced and published to ensure all stakeholders were kept up to date and had an opportunity to contribute to the Authority’s response to the crisis. This included daily updates, weekly newsletters, Social media posts with community safety advise and in collaboration with partners, liaison with the Local Resilience Forum, monitoring a Portal Forum and creating content that was used nationally by the National Fire Chief’s Council.
<p>FP-19/20-5.4: To develop a new Integrated Risk Management Plan (IRMP) for 2020. Actions: To develop a new IRMP reflecting the requirements of the National Framework, the risks on Merseyside, the aspirations of MFRS and the outcomes of the HMI inspection.</p>	<ul style="list-style-type: none"> ⇒ Work is ongoing to consider the future IRMP, including the period it will cover, the scale of the objectives, the content in the light of the impact of the pandemic and how we would consult. The IRMP working is considering the requirements of the National Framework, findings of the HMICFRS inspection process, local risk, demand and vulnerability and NFCC Community Risk Programme to ensure this is done effectively. ⇒ Progress against the existing IRM is contained within a separate appendix to this report.
<p>FP-19/20-5.5 Implement an Information and Communications Technology Infrastructure that will enable efficiency through current and emerging technology. Actions: Three (3) key activities in the ICT service pipeline this year are:</p> <ol style="list-style-type: none"> 1. CAD-MIS Project: Replacement of the Vision 3 CAD-MIS 2. Deliver Role Based Resourcing in line with the five-year capital plan 	<p>2019/20 End of Year Update</p> <ul style="list-style-type: none"> ⇒ CAD-MIS Project: Contracts with Capita have been signed to deliver an upgrade from Vision 3 to Vision 5 and a project launch took place, followed by a number of workshops. The hardware orders were placed and servers, routers and switches have been delivered. The Capita

<p>3. Upgrade of the legacy Mitel IP desk telephony solutions</p>	<p>Project Manager (PM) is in place and an interim telent PM is also in place whilst recruitment continues for the permanent PM.</p> <p>⇒ Deliver Role Based Resourcing in line with the five-year capital plan: The five-year capital plan was restructured to allow for the move to using Microsoft Surface Pros. To date 130 Surface Pros have been rolled-out and Role Based Resourcing (RBR) is being viewed as Business as Usual (BAU).</p> <p>⇒ Mitel Telephony: Upgrade of the legacy Mitel IP desk telephony solutions: November 2019 saw the successful go-live of the new Mitel phone solution and a move to SIP (digital) trunking for administration telephony.</p>
<p>FP-19/20-5.6: Respond to National ICT Initiatives. The service is scheduled to switch from the current Airwave communication system to an Emergency Services Network (ESN), which will provide broadband-type connectivity, allowing us to utilise application type systems. Consequently, we are working to ensure the infrastructure and software systems support this.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Through the project board, and using project management principles, manage the preparations for transition to the ESN 2. Have a fully operational connection to the ESN upon completion 3. Identify and manage all opportunities and risks associated with the project, locally, regionally and nationally 	<p>2019/20 End of Year Update To ensure readiness for transition to the ESN the following works were completed:</p> <p>Deloitte has been appointed as the Primary Service Delivery Partner for the project and is responsible for overall management of the Home Office project.</p> <p>Assurance: Preparations and testing to provide assurance of EE mobile phone coverage across Merseyside is underway.</p> <p>⇒ ESN Devices and Trials: The preparation and planning phase for MFRA to participate in Direct2.0 trials for handsets began in August 2019. MFRA has installed additional firewalls and other equipment to enable connection to the ESN at SHQ. Work on this technical solution is ongoing and it is hoped that user testing can take place around August 2020.</p>

	<p>⇒ “Early Adopter” activities: Discussions which started in December 2019 are ongoing with the Home Office to develop MFRA as an “Early Adopter” of ESN and trial devices. This would see MFRA acting as a lead for the Fire Sector in the development and delivery of small to large scale operational exercises, in order to test the final “Prime” ESN product in 2021.</p>
<p>FP-19/20-5.7: To develop and implement changes to the catering provision at the Training and Development Academy (TDA) and Service Headquarters (SHQ) to streamline processes, improve efficiency and income generation and provide card payment facilities. Actions: To work closely with the Training and Development Academy to ensure catering services there and at HQ deliver the best value for the organisation whilst providing high quality services to customers.</p>	<p>⇒ Work has been completed to bring the TDA catering arrangements in line with those at SHQ with the introduction of card payment facilities at TDA being postponed as a result of canteen closures due to Covid-19 regulations. They will be introduced as soon as the canteens are able to operate again.</p>

Strategy & Performance: Equality, Diversity and Inclusion Objectives

<p>ED/19/20/2.11 To enhance and develop Equality & Diversity further for the organisation, staff, partners and services we provide. Actions: To increase staff network to support diverse groups within the organisation</p>	<p>⇒ Since the previous update we have established a chair for the FireProud LGBT network, its first meeting has been held and all the networks continue to grow and develop supported by enthusiastic chair, the Diversity team and senior sponsors.</p> <p>⇒ An International Women’s Day event was held in early March at headquarters that was well supported and involved all three networks.</p> <p>⇒ Network chairs and the Diversity team have continued to engage during the pandemic and the chairs have maintained contact with members of the networks.</p>
<p>ED/19/20/4.1</p>	<p>⇒ Well received face to face ED&I Essentials training was delivered to 50% of staff before being paused at the onset of the pandemic. Ways</p>

<p>To enhance and develop Equality & Diversity further for the organisation, staff, partners and services we provide.</p> <p>Actions: Work with the training and development staff to implement the on-line Equality & Diversity training package</p>	<p>of delivering virtual face to face and other types of online training are under consideration with Unconscious Bias training being delivered as a webinar to 60 staff in early 2020/21.</p>
<p>ED/19/20/4.2 To enhance and develop Equality & Diversity further for the organisation, staff, partners and services we provide.</p> <p>Actions: Investigate the concept of unconscious bias in conjunction with the inclusive leadership work being undertaken by people and organisational development</p>	<p>⇒ Unconscious Bias training being delivered as a webinar to 60 staff in early 2020/21. Ways of rolling this type of training out to all staff will be considered in early 2020/21.</p>
<p>ED/19/20/4.3 To enhance and develop Equality & Diversity further for the organisation, staff, partners and services we provide.</p> <p>Actions: Deliver effective diverse community engagement with limited resources to ensure that MF&RS knows and understands its communities and can respond with appropriate services</p>	<p>⇒ Work has taken place with Merseyside Police to share opportunities to engage and this continues to be developed through the Collaboration programme.</p> <p>⇒ Work is ongoing to determine the best way of engaging for MFRS</p>
<p>ED/19/20/5 Consider Frameworks for assessment</p>	<p>⇒ The process of inspection by HMICFRS explores ED&I and cultural aspects of fire and rescue services. The 2020/21 programme of inspection has been paused by HMICFRS due to the pandemic but progress made in relation to the previous inspection report is positive and reported in the latest MFRS HMICFRS self assessment.</p>

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FINANCE:

<p><u>FP-19/20-6.1:</u> Maintain and Update the Authority on the progress of implementing the approved financial plan, and in particular any new saving proposals. Actions: 1. Implement all saving options for which the known structural changes have been approved. 2. Monitor delivery of savings and actual spend throughout the year and identify any potential variances 3. Seek remedial action if required 4. Report to Authority on a quarterly basis the progress being made.</p>	<p>⇒ All saving options have been implemented and are delivering the expected savings.</p>
<p><u>FP-19/20-6.2:</u> Monitor the development of Comprehensive Spending Review 2019; change in the Authority funding mechanism (75% Retained Business Rates); the outcome of the fair funding review, and:- Actions: 1. Respond to any consultation, and 2. Provide relevant briefing statement to those identified as part of a lobbying strategy with goal of influencing the outcomes of these reviews in a more favourable direction for MFRA, and 3. Assess the impact on the 2020/21 Medium Term Financial Plan and report as part of the 2020/21 Budget Process.</p>	<p>⇒ The funding system remained unchanged for 2020/2021 and will not change now until at least 2021/2022. The 2020/2021 Medium Term Financial Plan was approved at the Budget Authority meeting in February 2020.</p>
<p><u>FP-19/20-6.3:</u> Work with POD & Legal/Procurement teams on the procurement strategy / commencement for the replacement Finance/Procurement/ HR-Payroll systems. Actions: 1. Establish project team (Finance, Procurement, POD) 2. Project Plan including ▪ Specifications, ▪ Options for future system ▪ Timeframe / milestones Ensure project commences early 2019.</p>	<p>⇒ The current arrangements have been extended until 2023 therefore the replacement project will not commence until 2021</p>

LEGAL:

<p><u>FP-19/20-7.1:</u> Update and enhance legal service’s frequently asked questions in line with issues raised by staff in 2018/19.</p>	<p>⇒ This is being considered by the legal team as capacity allows</p>
<p><u>FP-19/20-7.2:</u> Liaise with and learn more about the objectives and aims of the MFRS functions in order to assist and advise at the earliest opportunity.</p>	<p>⇒ The legal team will continue to keep this under consideration as opportunities and capacity allow</p>

PROCUREMENT:

<p><u>FP-19/20-7.3:</u> To maximise procurement potential; seek opportunities to collaborate regionally/nationally with Blue Light organisations and other public sector bodies.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Robust procurement planning. 2. Membership of regional forums. 3. Sharing market intelligence and sourcing opportunities. 4. Optimising regional/national Framework Agreements where feasible to achieve economies of scale. 5. Close work with Home Office and Capabilities to develop procurement requirements and cost modelling in support of the development of future NR Capabilities. 	<p>⇒ Regional work with procurement partners continued throughout the year and led to contracts for water rescue PPE, firefighter PPE and many others. The department played a role within a number of NFCC workstreams including supporting the analysis of fire and rescue service spend analysis to identify areas of national collaboration.</p> <p>⇒ The department worked with the Home Office to support decision making and identifying priorities for the future new dimension 2 assets. Training of all NRAT officers took place in the year to regarding guidance on the asset refresh process.</p>
<p><u>FP-19/20-7.4:</u> Support corporate priorities to ensure the successful delivery of MFRA and National Resilience business objectives and work programmes.</p> <p>Actions:</p>	<p>⇒ The new Saughall Massie station build was completed and the build of the new St Helens station commenced in the year.</p>

<p>1. Appropriate procurement activity and subsequent contractual arrangements in place for the Station Change projects including:</p> <ul style="list-style-type: none"> • Pre-construction contracts • Build contracts • Consultancy contracts • Collateral warranties <p>2. Estates / Procurement to meet regularly regarding scheduling all the other tendering / contractual requirements which fall under Estates remit.</p> <p>3. Strategic leadership in respect of National Resilience procurement activity and contract management</p>	<p>⇒ MFRS became the first authority in the UK to successfully complete Chartered Institute of Purchasing and Supply (CIPS) corporate ethics requirements for ethical sourcing and values within the procurement team.</p>
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DEMOCRATIC SERVICES

<p><u>FP-19/20-7.5:</u> To re-invigorate engagement activity between staff and Members, to ensure that it is as inclusive as possible.</p> <p>Actions: Democratic Services will work with the Authority’s Member Development and Engagement Group, to identify new ways in which Authority Members can engage with staff, to ensure that as many employees as possible are aware of the Authority and its Members; and have opportunity to engage with Members. Consideration will also be given as to how we can utilise electronic methods more effectively.</p>	<p>⇒ Opportunities for wider staff and Member engagement, remains under constant consideration. Since the last update, several further Station Visits have taken place. In early March, an Engagement Day also took place, between Authority Members and Prevention Staff. This Engagement Day enabled staff who would not ordinarily come into contact with Authority Members in their roles, to meet with them and gain a greater understanding of the role of the Authority. The Engagement Day also provided Members with an opportunity to participate in a multi-agency campaign, alongside our Prevention Staff, providing Members with a great insight into how our we work with our partners for the benefit of the community. Some Members were also able to accompany Prevention Staff on visits to some of the most vulnerable individuals in our communities, to gain an insight into the vital work our Staff do, to try to make those individuals safer within their homes.</p> <p>Given the current situation with Covid-19, engagement events between Members and Staff are currently on hold. However, consideration will be given over the coming weeks, as to how Staff and Member engagement could be progressed utilising digital means.</p>
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<p><u>FP-19/20-7.6:</u> To increase awareness across the organisation of Committees and the reporting process, following the introduction of the new meeting structures across the organisation.</p> <p>Actions: Democratic Services will look at ways to increase awareness of Authority Committee Meetings and the reporting process, including ways to promote and advertise the publication of Committee Agenda’s and the activity of the Authority. As part of this improved awareness; and following the introduction of a new meeting structure across the organisation, Democratic Services will also arrange training sessions for staff around report writing and the new reporting process.</p>	<p>⇒ Given the current situation with Covid-19, and the introduction of new Regulations which allow for Remote Authority Meetings, the Authority has had to look into new ways of working to conduct its business. As from the 21st May 2020, until further notice, all Meetings of the Authority and its Committees, will take place remotely, utilising Zoom. All Authority meetings will also be streamed live to MFRA’s Corporate YouTube account. Therefore, consideration will be given as to how this can be publicised amongst staff, to encourage a greater awareness of the democratic process amongst our workforce.</p>

ESTATES & FACILITIES:

<p><u>FP-19/20-7.7</u> Implementation of the 5 year capital build programme, taking into consideration potential future station mergers and changes in the IRMP.</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Construction of Formby (Low Level Activity and Risk (LLAR)) House 2. Construction of Saughall Massie fire station. 3. Obtain planning permission and tender the Training and Development Academy (TDA) Redevelopment 4. Start the construction of the new St Helens fire station. 5. Refurbishment of Heswall and Bromborough stations. 	<p>⇒ New Formby LLAR house has been completed and is operational</p> <p>⇒ Saughall Massie fire station has been completed and operational for over 12 months</p> <p>⇒ Planning permission has been obtained for the TDA site in Croxteth, a review is underway on training facilities before any work commences.</p> <p>⇒ St Helens fire station is under construction and due for completion Nov 2020</p> <p>⇒ Both Heswall and Bromborough refurbishment are currently in the procurement stages</p>
<p><u>FP-19-20-7.8</u></p>	<p>⇒ Both contracts are being rigorously managed and monitored, with key performance indicators in place to deliver the required service.</p>

Ensure MFRS property is managed and maintained to meet operational goals and objectives to be met whilst obtaining value for money from Private Finance Initiative (PFI) and Facilities Management contracts.

The utilities and cleaning element of the PFI contract has just undergone market testing via the PFI provider to ensure value for money.

Glossary of Terms	
24HRWTR	24 hour whole time retained
ADF	Accidental Dwelling Fire
AGM	Annual General Meeting
AM	Area Manager
APB	Annual Pension Benefit
ARA	Analytical Risk Assessment
ASB	Anti-Social Behaviour
BBFA	Better Business for All
C&C	Command and Control
CBT	Crew Based Training
CFOA	Chief Fire Officers Association
CFP	Community Fire Prevention
CFP	Community Fire Protection
CPD	Continuous Professional Development
CQC	Care Quality Commission
CRM	Community Risk Management
CSP	Community Safety Partnership
DCFO	Deputy Chief Fire Officer
DCLG	Department of Communities & Local Government
DCWTR	Day Crewing Wholetime Retained
DIM	Detection, Identification and Monitoring
DoH	Department of Health
DSE	Disability Equalities Scheme
E&D	Equality & Diversity
E,D& I	Equality, Diversity and Inclusion
EET	Education, Employment or Training
EFAD	Emergency Fire Appliance Driver
EIA	Equality Impact Assessment
EMR	Emergency Medical Response
ESMCP	Emergency Services Mobile Communication Programme
ESN	Emergency Services Network
FF	Fire-fighter
FSN	Fire Support Network
FRA	Fire & Rescue Authority
FRS	Fire & Rescue Service
GDPR	General Data Protection Regulations
GM	Group Managers
HFSC	Home Fire Safety Check's
H&S	Health & Safety
HR	Human Resources
HVP	High Volume Pump
IC	Incident Commander

ICCS	Integrated Communication Control System
ICT	Information Communication Technologies
ICU	Incident Command Unit
IIT	Incident Investigation Team
IRMP	Integrated Risk Management Plan
IRS	Incident Reporting System
ITHC	Information Technology Health Check
JCC	Joint Control Centre
KSI	Killed and Seriously Injured (in relation to road safety)
LCR	Liverpool City Region
LFRS	Lancashire Fire & Rescue Service
LJMU	Liverpool John Moores University
LLAR	Low Level Activity Risk
LPB	Local Pensions Board
LPI	Local Performance Indicators
LSP	Local Safeguarding Partnership
MAIC	Multi Agency Information Cell
MASH	Multi Agency Safeguarding Hub
MDT	Mobile Data Terminal
MERPOL	Merseyside Police
MFD	Multi-Functional Device
MFRA	Merseyside Fire & Rescue Authority
MFRS	Merseyside Fire & Rescue Service
MHFA	Mental Health First Aid
MIS	Management Information System
MORR	Management of Road Risk
MoU	Memorandum of Understanding
MRSP	Merseyside Road Safety Partnership
MTFA	Marauding Terrorist and Firearms
NFCC	National Fire Chiefs Council
NJC	National Joint Council
NOG	National Operational Guidance
NOL	National Operational Learning
NRA	National Risk Assessment
NRAT	National Resilience Assurance Team
NPG	National Procurement Group
NW	North West
NWAS	North West Ambulance Service
NWFO	North West Finance Officer
NWFRS	North West Fire and Rescue Services
NWRPT	North West Regional Procurement Team
OH	Occupational Health
OIG	Operational Intelligence Group
OJEU	Official Journal of the European Union
PAS	Primary Authority Scheme
PCC	Police & Crime Commissioner
PID	Project Initiation Document
POC	Proof of Concept
POD	People & Organisational Development

PQQ	Pre-Qualification Questionnaire
PPE	Personal Protective Equipment
PPRS	Prevention, Protection and Road Safety
PRM	Premises Risk Model
PTI	Physical Training Instructor
PVP	Protecting Vulnerable People
RBIP	Risk Based Inspection Programme
RM1	Risk Management 1
RNLI	Royal National Lifeboat Institute
RLSS	Royal Life Saving Society
RRRG	Road Risk Review Group
RSL	Registered Social Landlord
RTC	Road Traffic Collision
SCG	Strategic Command Group
SI	Service Instruction
SIRAH	Site Information Risk and Hazard
SIT	Street Intervention Team
SLT	Strategic Leadership Team
SME's	Small Medium Enterprises
SM	Station Manager
SOFSA	Simple Operational Fire Safety Assessment
SOP	Standard Operational Procedure
SPA	Safe Person Assessment
SSRI's	Site Specific Risk Information
StARS	Staff Attendance Record System
T&C's	Terms and Conditions
TCG	Tactical Command Group
TDA	Training and Development Academy
TRM	Time and Resource Management
VPI	Vulnerable Person Index
UAT	User Acceptance Test
UKFRS	United Kingdom Fire and Rescue Service
VR	Virtual Reality
WTR	Whole-time Retained
YE	Youth Engagement
YOS	Youth Offending Scheme
YPS	Your Pension Service

IRMP 2017-20 and 2019-21 Supplement - April 2020 Update

Action	Further details (as included in the IRMP/Supplement)	Responsible Department	Update n.b 2020 COVID-19 may impact on some of these responses temporarily	Status (Red, Amber, Green)
Operational Response				
Original proposals IRMP 2017-20				
1. During the day (0830-2030) we will continue to have 24 appliances immediately available to be deployed to incidents and 2 appliances that can be mobilised within 30 minutes.	Replaced – see below			
2. Overnight (2030-0830) this number will reduce to 18 immediately available fire engines with a further 8 available on a maximum 30 minute delay.	Replaced – see below			
3. These additional fire engines will be available	Replaced – see below			

through the use of a secondary wholetime retained contracts for firefighters. (Retirement of 80-100 firefighters during 2017-20). <i>The secondary contract aspect of this action has been completed.</i>				
4. Undertake recruitment between 2017-20 to ensure numbers and competence is maintained (making sure we have enough firefighters for the future). <i>To be extended to 2021</i>		People and Organisational Development	This is ongoing and still on target The next two courses are proceeding in 2020 a further course being planned.	GREEN
5. We will change some shift patterns from wholetime to days only wholetime crewing (retained cover provided at night).		Response	Delivered	GREEN
Alternative 2019-21 IRMP Supplement Proposal – Replacing 1, 2, 3 above				

<p><i>We propose to improve our emergency response and resilience by having up to 30 fire appliances available during the day and night (a combination of Wholetime and Retained). This is an increase on the 26 proposed in our original 2017-20 IRMP.</i></p>		Response/Preparedness	This is partially delivered. Completion of the new St Helens Fire Station will allow full delivery	AMBER
<p><i>We propose to achieve this increase in the number of fire engines from 26 (18 immediately available 24/7; 6 day crewed fire engines (immediately available during the day and on 30 minute recall at night); and 2 fully wholetime retained fire engines which are available on a 30 minute recall 24/7)</i></p>	<p><i>To 30 by providing 20 appliances immediately available; 6 day crewed fire engines (immediately available during the day and on 30 minute recall at night); 3 fully wholetime retained fire engines which are available on a 30 minute recall 24/7 and 1 Search and Rescue fire appliance.</i></p> <p><i>In practical terms this will mean that during the day we will have 27 (inc</i></p>	Response/Estates	This is partially delivered. Completion of the new St Helens Fire Station will allow full delivery	AMBER

	<i>Search and Rescue appliance) immediately available fire appliances with a further 3 available within 30 mins (for resilience purposes). and 21 immediately available fire appliances (inc Search and Rescue appliance) during the night with a further 9 available within 30 minutes (for resilience purposes).</i>			
<i>To achieve this we intend to increase the number of firefighters employed by Merseyside Fire and Rescue Authority from 620 to 642.</i>	<i>To achieve this we intend to recruit up to 60 new firefighters each year during the life of this plan to maintain the 642 figure.</i>	Response/People and Organisational Development	We are delivering three recruit courses a year. We have achieved 642 posts and are currently above this number.	GREEN
<i>This proposal also includes a commitment to maintain fire engines with five</i>		Response	Ongoing	AMBER

<i>firefighters at Key locations (including those where five firefighters are required to operate our National Resilience assets) with other locations operating with four firefighters per fire engine.</i>			This will be fully implemented when the new St Helens fire station goes live at the end of 2020.	
<i>We will also review the location of our specialist appliances to determine what is the most suitable location based on the risk and demand in the area, the appropriateness of the duty system and the capacity of a fire station to house the additional asset.</i>		Preparedness	<p>This action is continuing. A number of moves have been made but some remain to be completed.</p> <p>In terms of crewing levels there is also some watch balancing due to take place once we have appointed into the CM roles which should hopefully be complete this summer. At that point we should see a more regular spread of key on 5 and non-key on 4.</p>	AMBER
<i>We propose to increase the number of available fire engines by the introduction of a 'Hybrid' duty system at three locations;</i>	<i>Adopting such a model would allow us to provide day, night and retained cover and provide three fire engines at each of</i>	Response/Preparedness	Delivered at Liverpool City and Wallasey. St Helens to follow when the new fire station is complete.	AMBER

<p><i>Liverpool City, Wallasey and St. Helens, this system combines elements of Days, Nights and Retained duties whilst also maintaining immediate cover with at least one 24/7 fire engine.</i></p>	<p><i>the locations above (an increase on what was planned in the 2017-20 IRMP)</i></p> <p><i>The Hybrid would deliver immediate and continuous night-time cover at both Liverpool City and Wallasey fire stations</i></p>			
<p>Two fire engines immediately available during the day between 0830hrs - 2030hrs and a third fire engine providing retained cover on a 30min recall to help deal with particular busy periods, large scale or protracted incidents.</p> <p>One fire engine immediately available during the night between 2030hrs – 0830hrs and two fire engines providing retained cover on a 30min recall to help deal with particular busy periods,</p>	<p>In practice, staff will work across all three appliances on a Hybrid duty system undertaking day shifts, night shifts and an equal amount of retained shifts. This equates to approximately 10 day shifts, 5 night shifts and 15 retained shifts per month and where a retained shift either follows a day shift or precedes a night shift, for example:</p> <ul style="list-style-type: none"> • 12 hour day shift (0830-2030hrs) 	<p>Response/Preparedness</p>	<p>As above.</p>	<p>AMBER</p>

<p>large scale or protracted incidents</p>	<p>followed by a 12 hour retained shift (2030-0830hrs)</p> <ul style="list-style-type: none">• 12 hour retained shift during the day (0830-2030hrs) followed by a night shift (2030-0830hrs) <p>These stations would enhance our response capabilities to terrorist threat, marine and environmental (flood) risk.</p> <p>The replacement of the original proposals 1-3 with the implementation of three Hybrid stations will increase MFRS appliance numbers from the current 26 to 30.</p> <p>This proposal is based on the analysis of risk, demand, vulnerability and performance (further</p>			
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	<p>details are available in the IRMP Supplement 2019-21).</p> <p>To achieve this the Authority will be required to utilise some of its financial reserves to pay off debt. This commitment will free up revenue budget that can be invested the front line and other priority areas.</p>			
Original proposals IRMP 2017-20				
<p>6.Completion of station mergers (closing 2 stations and building one new station in a central location) at 3 locations – St Helens, Prescot and Saughall Massie – <i>Prescot is now complete and open, Saughall Massie is being built (it is due to open in 2019). In October 2018 the Fire Authority agreed to seek planning permission for a new station in St</i></p>		Preparedness	Only St Helens still to be completed. Construction ongoing.	AMBER

Helens (on land off Milverney Way/Watson Street).				
New - 2019-21 IRMP Supplement Proposal				
<i>We will continue to explore opportunities to improve the efficiency and effectiveness of the Service, including whether the current locations of our fire stations and other buildings allow us to provide the best services and whether there is any scope for further station mergers.</i>		Response/Preparedness	We continue to review options for future mergers. These are at the initial stage of investigation.	AMBER
Original proposals IRMP 2017-20				
7. We propose that when the Emergency Medical Response (EMR) trial is complete, MFRA will introduce EMR to all fire crews across Merseyside during the lifespan of the IRMP 2017-20 – <i>this will remain in the IRMP and be reviewed when the</i>		Response/Preparedness	It remains our intention to implement EMR. Discussion is still ongoing.	AMBER

<p><i>outcomes of national negotiations are known</i></p>				
<p>Operational Preparedness</p>				
<p>Original proposals IRMP 2017-20</p>				
<p>8.We intend to add to the resilience of the Marauding Terrorist Firearms Attack (MTFA) capability by training and equipping proposed wholetime day duty shift stations to perform this function in addition to the Search and Rescue Team.</p>		<p>Preparedness</p>	<p>It is our intention to implement MTFA capability very soon. Training was suspended due to the COVID 19 pandemic.</p>	<p>AMBER</p>
<p>9.We intend to supplement the resilience of the Urban Search and Rescue (USAR) team capability by training all new recruits into MFRA to USAR technician level and create opportunities for staff to work in the USAR team.</p>		<p>Preparedness</p>	<p>During this IRMP the Authority changed the length and content of the recruit course to allow three recruit courses per year.</p> <p>Recruits do not complete USAR training as part of the recruit course but are given an awareness of USAR and do have the opportunity to</p>	<p>AMBER</p>

			move to the USAR team after their training course.	
10. We will also train all new recruits to Swift Water Rescue Technician in order to increase the number of Type B and C water rescue teams the Service can deploy.		Preparedness	<p>During this IRMP the Authority changed the length and content of the recruit course to allow three recruit courses per year.</p> <p>Recruits do not receive swift water rescue training as part of the course due to time constraints and the loss of skills if they are not at a water rescue station. If put on a water specialist station training is given.</p>	GREEN
11. We are committed to maintaining robust assurance arrangements for the National Resilience capabilities located across the English FRS on behalf of the Home Office.		National Resilience	<p>The assurance cycle is a current process within National Resilience working arrangements. The impacts of COVID-19 have affected the cycle for 2020/21 due to an inability to undertake assurance visits during the social distancing measures.</p> <p>NRAT have completed an analysis of the impact that COVID-19 restrictions have</p>	AMBER

			had on the assurance cycle and will identify the necessary remedial measures as part of a recovery plan.	
12. We will work with the Home Office to fully embed the principle of devolution of responsibility for National Resilience capabilities to the sector through the Lead Authority arrangement.		National Resilience	NR Lead Authority is fully embedded within MFRA with current agreements with Home Office now extended to 2024.	GREEN
13. As part of the collaboration programme with Merseyside Police, we are planning to include the Police MATRIX team in similar joint training plans to enhance response capability at major incidents.		Preparedness	Completed	GREEN
14. We may change how training is delivered in the longer term. We propose working with partner organisations to explore opportunities for efficiencies, driving further		Preparedness	This is now completed and treated as business as usual through the Collaboration Board (Fire/Police/Ambulance).	GREEN

collaboration and improving effectiveness				
New - 2019-21 IRMP Supplement Proposal				
<i>We will explore the feasibility of introducing a drone capability which would be provided on a retained basis by crews operating from a hybrid station.</i>		Preparedness	This is ongoing through the Collaboration Board. Police unlikely to be involved. Intention to purchase when the COVID-19 restrictions have ceased.	AMBER
<i>We will explore the use of technology to support the mobilisation of resources to all operational incidents types, using mobile phone capabilities (data/technology) to better inform the mobilisation and dispatch of fire engines and specialist vehicles – e.g. 999Eye (as used by West Midlands FRS).</i>		Preparedness/Strategy and Performance	Preliminary work has been undertaken in relation to the 999Eye application. Detailed consideration is to be given to this once the Computer Aided Dispatch (Control room) system upgrade is complete. Response Halo is also being explored; this is a tool to enable more dynamic mobilising of appliances.	AMBER
<i>In light of findings from the 2018 fire and rescue service inspection process we intend to consider how</i>		Preparedness/Response	Action has been taken to make the required information available to	AMBER

<i>best to enhance the information we hold about risks in neighbouring fire and rescue services to assist us when we respond to over the border incidents.</i>			crews, but a longer term solution is being considered.	
<i>In light of findings from the 2018 fire and rescue service inspection process we intend to consider how best to enhance cross border training with neighbouring fire and rescue services to assist us when we respond to over the border incidents.</i>		Preparedness	Business as usual as part of JESIP.	AMBER
Community Risk Management				
Original proposals IRMP 2017-20				
15. We are in discussion with local Clinical Commissioning Groups and Public Health professional in relation to the introduction of Safe and Well visits across Merseyside.		Prevention	MFRS Prevention Advocates are currently delivering Safe and Well visits across Merseyside. We are currently exploring how to use Safe and Well to assist with health Intelligence and Insight over coming months, particularly	AMBER

			in the light of the COVID-19 pandemic.	
16. Alongside Merseyside Police and our Local Authorities we are exploring the concept of fully integrated early help services, creating shared service Community Safety/Early Help Hubs, which it is envisaged will better co-ordinate resources.		Prevention	<p>MFRS is embedded in the Wirral Hub, but the approach differs across Merseyside and the same arrangements may not be suitable in all areas.</p> <p>Some aspects of this work have diversified with the creation of the Violence Reduction Partnership (VRU), this is a Home Office sponsored project that brings multi-disciplinary teams and agencies together to reduce crime in particular those who are most at risk across Merseyside. MFRS is embedded in the VRU.</p>	AMBER
17. With partners we are committed to the building of digitally inclusive community where everyone has access to affordable broadband and devices, has the right skills and confidence to use the		Prevention	This has not made significant progress in 2019 – 20. As a result of COVID-19 we will consider broadening the remit of this action point to explore whether we can deliver a standalone/virtual Home Safety Application that	AMBER

<p>internet and the ability to use technology to improve their quality of life and get out of poverty. We propose to deliver a multi-disciplinary monitoring system, through smart smoke alarms linked to Fire Control to enable vulnerable residents to stay safe.</p>			<p>can be self-service for members of the community.</p> <p>It is proposed that the Authority amends this priority due to Local Authority change of priority since out IRMP was written.</p>	
<p>18. We aim to develop a volunteer cohort to support engagement events, work with other community stakeholders to identify vulnerable people and to support the service directly in the delivery of community reassurance and CFOA themed campaigns.</p>		Prevention	<p>MFRS volunteers programme has been established.</p> <p>As a result of COVID-19 we sought to expand the use of volunteers with existing staff. Over 250 staff registered and interest in volunteering and fulfilling key tasks within the COVID-19 response.</p>	GREEN
<p>18a. MFRA would like to explore opportunities for funding and sponsorship from the private sector to</p>		Prevention	<p>A review of Youth Engagement provision will explore more commercialisation and</p>	AMBER

support its Youth Engagement programmes.			targeting of Merseyside and City Region CSR budgets.	
19. Towards 2020 we will ensure targeting the right level of Protection expertise to the level of risk by using a wide range of data and intelligence sources.		Protection	A Risk Based Inspection Programme has been developed and implemented and is now business as usual.	GREEN
New - 2019-21 IRMP Supplement Proposal				
<p><i>We will increase the number of staff in our Protection team to carry out legislative fire safety work.</i></p> <p><i>We plan to introduce a non-uniformed role of Fire Engineer to provide technical expertise that will assist us provide expert advice to building owners and developers,</i></p>	This new proposal reflects our additional commitment to Protection and helps to address concerns highlighted by Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services in their initial report on fire and rescue service inspection. This will help us improve the way in which we work closely with building owners and occupiers to improve compliance with legislation and take	Protection	<p>Internal Development of staff has now been completed for 2019 -2020, resulting in a total of 14 Fire Safety Inspectors and 6 Fire Safety Auditors within current budgetary limitations.</p> <p>We have also been able to secure an additional 3 Watch Managers as part of the investment proposed in the 2019 – 2021 IRMP Supplement. This has enabled us to resource our Risk Based</p>	GREEN

	<p>action to deal with non-compliance.</p> <p>We believe that Protection is key to keeping people safe in public and commercial buildings and we propose to increase the number of staff carrying out Protection work by creating five new uniformed manager roles to help improve the capacity of the Protection team.</p>		<p>Inspection Programme more fully.</p> <p>However, the loss of 4 fully qualified Fire Safety Inspectors, mainly to the Private Sector continues to be an adverse factor on resourcing the Department.</p> <p>Introduction of the Fire Engineer role is currently under review as we look to meet the new requirements of the NFCC Competency Based Framework for fire safety regulators which proposes a more structured model with regards to fire engineering qualifications and provision for FRS</p>	
<p>20. We propose that Business Safety Advisors will complement the work of Protection by further supporting our risk based strategy, developing initiatives and campaigns to target specific business</p>		<p>Protection</p>	<p>All 4 roles within the PRO Team have now been filled by WMB's two of these posts are still development roles and we will be requesting that the two WMs are made permanent within Protection to ensure that the proposals</p>	<p>GREEN</p>

premises across Merseyside.			within the 2019 -2021 IRMP supplement are met. The Team have been central in the development of Operational fire safety, including extending SOFSA activity to additional premises type and delivering service wide High Rise training to operational crews through Sunday Six Sessions	
21. Introduction of the Protection Response Team will ensure operational crews are fully prepared to respond safely and effectively to fires with an enhanced knowledge of the built environment. We propose further involvement in planning activities, exercise support and debriefing MFRA and multi-agency exercises. The team will support the management of risk through undertaking 'peak		Protection	Currently we have been unable to make progress due to the Business Support Group becoming inactive. We understand that this is due to the loss of representatives from a number of key partners and we will be reviewing how Protection can best meet this objective.	AMBER

performance' inspections with partners.				
22. MFRA will develop a Merseyside Better Business for All approach by April 2018 working with local stakeholders. By working together to remove real and perceived barriers to growth by understanding each other's perspective, we can develop our approach, tackle obstructions and find solutions to move forward.		Protection	Currently we have been unable to make progress due to the Business Support Group becoming inactive. We understand that this is due to the loss of representatives from a number of key partners and we will be reviewing how Protection can best meet this objective.	RED
Finance				
Original proposals IRMP 2017-20				
23. Financial proposals: <ul style="list-style-type: none"> • Prepare a multi-year financial plan • Set council tax increase in line with the financial plan 		Finance	Complete 2020/21 budget set and confirmed all actions were completed in 2019/20 budget.	GREEN

<ul style="list-style-type: none">• Assume 2% pay increase for our staff for 2019/20 and each year thereafter• Look to reinvest £1m in frontline services and increase the number of firefighters from 620 to 642.• Fund the £1m investment from anticipated savings on future debt payments and pension deficit payments.• Deliver the saving plan approved in the 2018/19 financial plan.				
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SERVICE DELIVERY PLAN - FINAL PERFORMANCE OUTTURN 2019/20

	BENCHMARK KEY PERFORMANCE INDICATORS	Performance 2018/19	Target 2019/20	Performance 2019/20	Status
TO00	Total number of emergency calls received	27215	Quality Assurance	20679	QA only
TC01	Total number of incidents attended	16101	15921	15193	Target met
TC02	Total number of fires in Merseyside	7523	7304	5638	Target met
TC03	Total number of primary fires attended	2247	2407	2093	Target met
TC04	Total number of secondary fires attended	5276	4897	3545	Target met
TC05**	Total number of special services attended	3270	Quality Assurance	3911	QA Only
TC06	Total number of false alarms attended	5308	5521	5644	Target missed
TR08*	Attendance standard – first attendance of an appliance at a life risk incidents in 10 mins	94%	90%	93.9%	Target met
TD09	The % of available shifts lost to sickness absence, all personnel	3.41%	4%	4.05%.	Target missed
TE10	Total carbon output of all MFRS buildings	88.1	86.4	58.5	Target met
DWELLING FIRES					
DC11	Number of accidental dwelling fire	899	960	867	Target met
DC12	Number of deaths in accidental dwelling fires	4	8	5	Target met
DC13	Number of injuries in accidental dwelling fires attended	82	98	87	Target met
DC14	Number of deliberate dwelling fires in occupied properties	126	150	136	Target met
DC15	Number of deliberate dwelling fires in unoccupied properties	24	33	16	Target met
DC16	Number of deaths in deliberate dwelling fires	0	1	1	Target met
DC17	Number of injuries in deliberate dwelling fires	9	15	15	Target met

* Attendance standard is measured from the time the fire appliance is alerted to an incident to the point that it books in attendance. ** Some Special Service attended generate income such as lift rescue and effecting entry. This indicator includes a wide range of different incident types including road traffic collision, water rescue, flooding, animal rescue, assisting the police, rescues from height etc. We are not always in a position to influence a reduction in some of these incident types and this is reflected in our targets where we will class some Special Services as 'Quality Assurance' and not set a target unless we are in a position to influence reductions in incident types e.g. RTC's.

KEY PERFORMANCE INDICATORS		Performance 2018/19	Target 2019/20	Performance 2019/20	Status
NON DOMESTIC PROPERTY					
NC11	Number of deliberate fires in non-domestic premises	76	86	73	Target met
NC12	Number of accidental fires in non-domestic premises	192	195	165	Target met
ANTI SOCIAL BEHAVIOUR					
AC11	Number of deliberate vehicle fires attended	510	569	459	Target met
AC12	Number of accidental vehicle fires attended	199	197	206	Target missed
AC13	Number of deliberate anti-social behaviour fires (small)	4259	4157	2774	Target met
AC14	Number of accidental small fires attended	1017	740	771	Target missed
AC15	Number of 'other' primary fires attended	221	217	171	Target met
ROAD TRAFFIC COLLISIONS					
RC11	Number of road traffic collisions (RTC) attended	617	568	718	Target missed
RC12	Number of injuries in road traffic collisions attended	325	352	343	Target met
RC13	Number of fatalities in road traffic collisions attended	12	7	7	Target met
FALSE ALARMS					
FC11	The number of false alarm calls due to automatic fire alarm equipment in Non-Domestic properties	590	661	570	Target met
FC12	The number of false alarm calls due to smoke alarm actuation in Domestic properties	2679	2812	3137	Target missed
STAFF WELFARE, RISKS & COMPETENCY RELATED INDICATORS					
WD11	% of available shifts lost to sickness absence per wholetime equivalent GREY book (operational) personnel	3.61%	4%	3.88%	Target met
WD12	% of available shifts lost to sickness absence per wholetime equivalent GREY book (operational) personnel	3.13%	4%	4.29%	Target missed
WR13	Total number of operational staff injuries	45	52	26	Target met

	Target met
	Within 10% of target
	Target missed by 10% or more

Comments on Performance Indicators that have achieved their target

TR08 Attendance Standard – first attendance of an appliance at a life risk incident in 10 minutes

Fire crews continued to achieve the Attendance Standard for response to life risk incidents within 10 minutes on 93.9% of occasions, the target is 90%.

AC13 Number of deliberate anti-social behaviour fires (small)

Deliberate Anti-Social Behaviour fires decreased during 2019/20 (2774 compared to 4259 in 2018/19). This large reduction in incidents is due in part to the hard work conducted by Fire & Rescue Service personnel in conjunction with local partners. The contrast between the weather conditions for the summer of 2018 and 2019, with 2019 being particularly inclement also contributes to the reduction in incidents.

FC11 The number of false alarm calls due to automatic fire alarm equipment in Non-Domestic properties

False alarms attended in Non-Domestic Properties has achieved its annual target of fewer than 661 properties being visited. The prevention team has targeted repeat offenders in a bid to control the number of automated false alarms being attended in line with the MF&RS Unwanted Fire Signals Policy. The success of achieving this indicator is all the more impressive given that each year the numbers of non-domestic properties (including businesses, hospitals etc.) are increasing.

Comments on Performance Indicators where the target has not been achieved.

RC11 Number of road traffic collisions attended

This indicator has always been calculated based on the RTCs that the Service is requested to attend and does not reflect the total number of RTCs in Merseyside or the RTCs involving the Service's targeted age group of people aged 16-24. As a result, the indicator does not reflect the success or otherwise of our preventative educational measures taken in collaboration with the Merseyside Road Safety Partnership. MFRS now has access to Police RTC data that for 2020/21 allows us to set a target that better reflects the impact of our RTC reduction work, whilst continuing to monitor this indicator as a measure of Service emergency response activity.

TD09 The % of available shifts lost to sickness absence, all personnel

WD12 % of available shifts lost to sickness absence per wholetime equivalent GREY book (operational) personnel

At the end of 2019/20 sickness among all personnel at **4.05%** shifts lost to sickness absence is within 10% of the 4% target for the all staff groups.

The COVID 19 outbreak in February/March caused sickness to increase among all staff. However, that combined with a number of long term absences among non-uniformed staff meant the all personnel target was not achieved for 2019/20.

The performance figure of 4.05% includes absences related to the Covid 19 pandemic. If these absences are omitted from the performance figures, then performance improves to **3.95%**.